S TOWNSHIP OF SCUGOG

2024 Operating Budget

Operating Budget Summary

TOWNSHIP OF SCUGOG 2024 OPERATING BUDGET SUMMARY ALL DEPARTMENTS

Operating Expenditures Revenues / Recoveries PIL's & Supplementary Tax Revenue Net Operating Budget

Net Increase in 2024 Operating Budget

2023 Estimated	2023 Budget	2024 Budget	Increase / (Decrease)
Actuals	3.1	3.1	(,
23,943,790	23,912,500	26,083,610	2,171,110
(8,247,681)	(6,321,000)	(6,791,600)	(470,600)
(421,590)	(325,000)	(325,000)	-
(17,266,493)	(17,266,500)	(17,554,850)	(288,350)
		1,412,160	1,412,160

ax and Related Revenues		
Increase in the estimated assessment growth		(288,350
Staffing Costs		
Full time salary / wage rate increase	117,510	
Part time wage rate increase	149,650	
Progression	45,680	
Annualized 2023 positions	49,500	
New positions for 2023	20,000	
Statutory payroll costs / benefit premiums	176,420	
		558,760
ransfers to Reserves		
3% Roads Levy Reserve	526,640	
0.5% levy directed to Building and Facilities Reserve	87,780	
0.5% levy directed to Vehicle & Equipment Reserve	87,780_	
		702,200
Other Department Expenses and Revenues		
Mayor and Council	7,700	
CAO and HR	9,300	
Corporate Services	84,100	
Finance	(175,000)	
Fire and Emergency Services	61,300	
Public Works and Infrastructure Services	209,000	
Community Services	133,600	
Development Services	97,300	
Library	12,250_	
		439,550

1,412,160

TOWNSHIP OF SCUGOG 2024 OPERATING BUDGET SUMMARY BY DEPARTMENT

	Approved	2024	Budget		Maintain	Service	Budget	Growth		2024
	2023	Budget	Increase /	%	Service	Level	Neutral	Related	New /	Budget
	Budget	Request	Decrease	Change	Level	Change	Transfers	Change	Other	Request
Mayor & Council	347,600	369,400	21,800	6.27%	15,800	4,500			1,500	369,400
Office of the CAO	790,900	846,100	55,200	6.98%	52,200	3,000				846,100
Corporate Services	1,246,800	1,387,500	140,700	11.28%	48,900	17,500	16,100	(2,500)	60,700	1,387,500
Finance	216,700	68,500	(148,200)	(68.39%)	(166,600)	500			17,900	68,500
Fire & Emergency Services	2,029,300	2,116,500	87,200	4.30%	51,400	35,300	(3,000)		3,500	2,116,500
Public Works & Infrastructure Services	8,913,200	9,930,510	1,017,310	11.41%	312,910		(600)		705,000	9,930,510
Community Services	2,268,600	2,531,300	262,700	11.58%	243,000	10,100	(10,700)		20,300	2,531,300
Development Services	1,039,900	1,252,000	212,100	20.40%	126,200	108,900	(1,800)	(43,700)	22,500	1,252,000
Library	738,500	790,200	51,700	7.00%	31,700	20,000				790,200
Total Township of Scugog	17,591,500	19,292,010	1,700,510	9.67%	715,510	199,800		(46,200)	831,400	19,292,010

PIL's and Supplementary	(325,000)
Total to be raised from Taxes	18,967,010

	Approved	2024	Budget		Maintain	Service	Budget	Growth		2024
	2023	Budget	Increase /	%	Service	Level	Neutral	Related	New /	Budget
	Budget	Request	Decrease	Change	Level	Change	Transfers	Change	Other	Request
Payroll	10,684,600	11,203,910	519,310	4.86%	519,310					11,203,910
Materials, Supplies and Services	5,864,800	6,402,500	537,700	9.17%	297,500	81,400	(7,000)	75,500	90,300	6,402,500
Contracted Services	731,400	944,800	213,400	29.18%	76,500	89,900	7,000	40,000		944,800
Interest, Rent and Financial Expenses	505,600	518,900	13,300	2.63%	8,300				5,000	518,900
Amortization										
Transfers to Other entities	835,100	901,300	66,200	7.93%	30,700	35,500				901,300
Other Expenses	342,000	351,000	9,000	2.63%	(8,000)	15,500			1,500	351,000
Transfers to Reserve	4,949,000	5,761,200	812,200	16.41%	65,000				747,200	5,761,200
Total Expenditures (less Payroll)	13,227,900	14,879,700	1,651,800	12.49%	470,000	222,300		115,500	844,000	14,879,700
Total Expenditures	23,912,500	26,083,610	2,171,110	9.08%	989,310	222,300		115,500	844,000	26,083,610
Revenues	(1,519,700)	(1,832,200)	(312,500)	20.56%	(261,500)	(6,000)			(45,000)	(1,832,200)
Grants / Government Transfers	(1,492,100)	(1,395,600)	96,500	(6.47%)	96,500					(1,395,600)
User charges, licenses and fines	(3,060,100)	(3,279,300)	(219,200)	7.16%	(108,800)	(6,500)		(102,500)	(1,400)	(3,279,300)
Transfers from Reserve	(249,100)	(284,500)	(35,400)	14.21%		(10,000)		(59,200)	33,800	(284,500)
Total Revenues	(6,321,000)	(6,791,600)	(470,600)	7.45%	(273,800)	(22,500)		(161,700)	(12,600)	(6,791,600)
Grand Total	17,591,500	19,292,010	1,700,510	9.67%	715,510	199,800		(46,200)	831,400	19,292,010

PIL's and Supplementary	(325,000)
Total to be raised from Taxes	18,967,010

	Approved	2024	Budget		Maintain	Service	Budget	Growth		2024
	2023	Budget	Increase /	%	Service	Level	Neutral	Related	New /	Budget
	Budget	Request	Decrease	Change	Level	Change	Transfers	Change	Other	Request
Payroll										
Salaries & Wages	8,478,500	8,821,390	342,890	4.04%	342,890					8,821,390
Benefits	2,206,100	2,382,520	176,420	8.00%	176,420					2,382,520
Total Payroll	10,684,600	11,203,910	519,310	4.86%	519,310					11,203,910
Materials, Supplies and Services										
Materials and Supplies	376,600	408,600	32,000	8.50%	28,300	7,000	(3,300)			408,600
Professional Fees	579,100	750,100	171,000	29.53%	24,400	37,700	1,800	75,500	31,600	750,100
Repairs and Maintenance	3,000,700	3,243,500	242,800	8.09%	240,900	9,400	(5,500)		(2,000)	3,243,500
Information Technology	664,500	761,200	96,700	14.55%	8,700	27,300			60,700	761,200
Building Maintenance	15,300	15,300								15,300
Vehicles	481,100	464,500	(16,600)	(3.45%)	(16,600)					464,500
Utilities	747,500	759,300	11,800	1.58%	11,800					759,300
Total Materials, Supplies and Services	5,864,800	6,402,500	537,700	9.17%	297,500	81,400	(7,000)	75,500	90,300	6,402,500
Contracted Services										
Contracted Services	185,200	248,200	63,000	34.02%	23,000			40,000		248,200
Contracted Maint	183,500	209,400	25,900	14.11%	14,900	4,000	7,000			209,400
Contracted Instructor	53,500	93,500	40,000	74.77%	40,000					93,500
Contract Animal shared costs	201,700	287,100	85,400	42.34%		85,400				287,100
Waste Disposal	17,600	18,100	500	2.84%	500					18,100
Security	6,800	7,100	300	4.41%	(200)	500				7,100
Caretaking	43,100	41,400	(1,700)	(3.94%)	(1,700)					41,400
Environmental Reporting	40,000	40,000								40,000
Total Contracted Services	731,400	944,800	213,400	29.18%	76,500	89,900	7,000	40,000		944,800
Interest, Rent and Financial Expenses										
Interest	48,200	45,400	(2,800)	(5.81%)	(2,800)					45,400
Financial Expenses	49,400	53,800	4,400	8.91%	4,400					53,800
Rent	37,800	37,800								37,800
Insurance	370,200	381,900	11,700	3.16%	6,700				5,000	381,900
Total Interest, Rent and Financial Expenses	505,600	518,900	13,300	2.63%	8,300				5,000	518,900
Transfers to Other entities										
Grants to Others - Internal	773,100	823,800	50,700	6.56%	30,700	20,000				823,800
Grants to Others - External	62,000	77,500	15,500	25.00%		15,500				77,500
Total Transfers to Other entities	835,100	901,300	66,200	7.93%	30,700	35,500				901,300

	Approved 2023 Budget	2024 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2024 Budget Request
Other Expenses										
Expenses General	108,700	114,000	5,300	4.88%	(10,700)	14,500			1,500	114,000
Expense Greenbank Airways										
Expense Emergency Planning	5,000	5,000								5,000
Expense Programming	1,800	1,800								1,800
Expense Exhibit	7,000	7,000								7,000
Expense Archives/Conserv	2,000	3,000	1,000	50.00%		1,000				3,000
Minutes of Settlement	85,000	85,000								85,000
Debenture Principal	132,500	135,200	2,700	2.04%	2,700					135,200
Requisitons-Levy										
Total Other Expenses	342,000	351,000	9,000	2.63%	(8,000)	15,500			1,500	351,000
Transfers to Reserve										
Trf to MP Reserve	1,159,700	1,269,700	110,000	9.49%	65,000				45,000	1,269,700
Trf to INS Reserve										
Trf to ENV Reserve	50,000	50,000								50,000
Trf to ELE Reserve	30,000	30,000								30,000
Trf to DepFor Reserve										
Trf to RDS R/F	3,653,300	4,355,500	702,200	19.22%					702,200	4,355,500
Trf to FAC R/F										
Trf to VEH R/F										
Trf to MFAC R/F	56,000	56,000								56,000
Trf to HYD R/F										
Total Transfers to Reserve	4,949,000	5,761,200	812,200	16.41%	65,000				747,200	5,761,200
Total Expenditures (less Payroll)	13,227,900	14,879,700	1,651,800	12.49%	470,000	222,300		115,500	844,000	14,879,700
Total Expenditures	23,912,500	26,083,610	2,171,110	9.08%	989,310	222,300		115,500	844,000	26,083,610
Revenues										
OLG Revenue	(975,000)	(1,040,000)		6.67%	(65,000)					(1,040,000)
Bank/Investment Interest	(325,000)	(500,000)		53.85%	(175,000)					(500,000)
Donations	(9,900)		I							(9,900)
Sponsorship		(12,600)	(12,600)		(6,600)	(6,000)				(12,600)
Misc Revenue	(46,800)	\ ' ' /								(46,800)
Services For Others	(1,000)	(1,000)								(1,000)
HST Rebate Payroll										
Revenue General	(42,800)	(55,400)	(12,600)	29.44%	(12,600)					(55,400)
Surcharge										
Contr fr Others	(4,000)	(4,000)							l	(4,000)
Cost Recovery									l	
Cost Recovery Capital Projects	(115,200)	(117,500)		2.00%	(2,300)					(117,500)
Tangible Capital Assets		(45,000)							(45,000)	(45,000)
Total Revenues	(1,519,700)	(1,832,200)	(312,500)	20.56%	(261,500)	(6,000)			(45,000)	(1,832,200)

	Approved 2023 Budget	2024 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2024 Budget Request
Grants / Government Transfers										
Canada Grants	(177,700)	(58,300)	119,400	(67.19%)	119,400					(58,300)
Ontario Grants	(1,306,000)	(1,328,900)	(22,900)	1.75%	(22,900)					(1,328,900)
Municipal and Other Grants	(8,400)	(8,400)								(8,400)
Total Grants / Government Transfers	(1,492,100)	(1,395,600)	96,500	(6.47%)	96,500					(1,395,600)
User charges, licenses and fines										
User Charges	(809,700)	(884,700)	(75,000)	9.26%	(73,600)				(1,400)	(884,700)
Licenses & permits	(718,600)	(833,700)	(115,100)	16.02%	(6,100)	(6,500)		(102,500)		(833,700)
Fines & penalties	(637,500)	(673,200)	(35,700)	5.60%	(35,700)					(673,200)
Rent	(894,300)	(887,700)	6,600	(0.74%)	6,600					(887,700)
Total User charges, licenses and fines	(3,060,100)	(3,279,300)	(219,200)	7.16%	(108,800)	(6,500)		(102,500)	(1,400)	(3,279,300)
Transfers from Reserve										
Trf fr MP Res	(86,300)	(52,500)	33,800	(39.17%)					33,800	(52,500)
Trf fr INS Res		(10,000)	(10,000)			(10,000)				(10,000)
Trf fr BLDG R/F	(162,800)	(222,000)						(59,200)		(222,000)
Total Transfers from Reserve	(249,100)	(284,500)	(35,400)	14.21%		(10,000)		(59,200)	33,800	(284,500)
Total Revenues	(6,321,000)	(6,791,600)	(470,600)	7.45%	(273,800)	(22,500)		(161,700)	(12,600)	(6,791,600)
Grand Total	17,591,500	19,292,010	1,700,510	9.67%	715,510	199,800		(46,200)	831,400	19,292,010

PIL's and Supplementary	(325,000)
Total to be raised from Taxes	18,967,010

Mayor & Council

TOWNSHIP OF SCUGOG 2024 OPERATING BUDGET SUMMARY MAYOR & COUNCIL

Operating Expenditures Revenues / Recoveries Net Operating Budget

2023 Estimated Actuals	2023 Budget	2024 Budget	Increase / (Decrease)
328,142	347,600	369,400	21,800
-	-	-	-
328,142	347,600	369,400	21,800

Budget Summary

Staffing Costs

Full time salary / wage rate increase	3,700
Statutory payroll costs / benefit premiums	10,400

Other Expenditures / Revenues

Increase in general expenses for meetings and promotional items	5,000
Increase in Mayor's Levee expenses	1,500
Increase in conference & seminar registration	1,500
Increase in legal fees	1,000
Increase in internal allocation for insurance	100
Decrease in telecommunications equipment	(1,000)
Decrease in memberships & subscriptions based on prior year actuals	(400)

7,700

14,100

Net Increase in Mayor & Council 2024 Operating Budget

21,800

TOWNSHIP OF SCUGOG 2024 OPERATING BUDGET SUMMARY DEPARTMENT - MAYOR & COUNCIL

	2023	Approved	2024	Budget	%	Maintain	Service	Budget	Growth		2024
	Estimated	2023	Budget	Increase /	/6	Service	Level	Neutral	Related	New /	Budget
	Actuals	Budget	Request	Decrease	Change	Level	Change	Transfers	Change	Other	Request
Payroll											
Salaries & Wages	243,821	245,300	249,000	3,700	1.51%	3,700					249,000
Benefits	61,528	69,500	79,900	10,400	14.96%	10,400					79,900
Total Payroll	305,349	314,800	328,900	14,100	4.48%	14,100					328,900
Materials, Supplies and Services											
Professional Fees	15,681	20,100	22,200	2,100	10.45%	2,100					22,200
Information Technology	1,527	6,000	5,000	(1,000)	(16.67%)	(1,000)					5,000
Vehicles	1,192	2,500	2,500								2,500
Total Materials, Supplies and Services	18,400	28,600	29,700	1,100	3.85%	1,100					29,700
Interest, Rent and Financial Expenses											
Insurance	1,280	1,200	1,300		8.33%	100					1,300
Total Interest, Rent and Financial Expenses	1,280	1,200	1,300	100	8.33%	100					1,300
Other Expenses											
Expenses General	3,059	3,000	9,500	6,500	216.67%	500	4,500			1,500	9,500
Total Other Expenses	3,059	3,000	9,500	6,500	216.67%	500	4,500			1,500	9,500
Total Expenditures (less Payroll)	22,739	32,800	40,500	7,700	23.48%	1,700	4,500			1,500	40,500
Total Expenditures	328,088	347,600	369,400	21,800	6.27%	15,800	4,500			1,500	369,400
User charges, licenses and fines											
User Charges											
Total User charges, licenses and fines											
Total Revenues											
Grand Total	328,088	347,600	369,400	21,800	6.27%	15,800	4,500			1,500	369,400

TOWNSHIP OF SCUGOG 2024 OPERATING BUDGET SUMMARY DEPARTMENT - MAYOR & COUNCIL

	2023	Approved	2024	Budget	%	Maintain	Service	Budget	Growth		2024
	Estimated	2023	Budget	Increase /	70	Service	Level	Neutral	Related	New /	Budget
	Actuals	Budget	Request	Decrease	Change	Level	Change	Transfers	Change	Other	Request
Mayor & Council											
MAYOR & COUNCIL											
Payroll	305,349	314,800	328,900	14,100	4.48%	14,100					328,900
Materials, Supplies and Services	18,400	28,600	29,700	1,100	3.85%	1,100					29,700
Interest, Rent and Financial Expenses	1,280	1,200	1,300	100	8.33%	100					1,300
Other Expenses	2,816	3,000	8,000	5,000	166.67%	500	4,500				8,000
Total Expenditures (less Payroll)	22,496	32,800	39,000	6,200	18.90%	1,700	4,500				39,000
Total Expenditures	327,845	347,600	367,900	20,300	5.84%	15,800	4,500				367,900
Total Revenues											
Total MAYOR & COUNCIL	327,845	347,600	367,900	20,300	5.84%	15,800	4,500				367,900
SPECIAL EVENTS											
Other Expenses	243		1,500	1,500						1,500	1,500
Total Expenditures (less Payroll)	243		1,500	1,500						1,500	1,500
Total Expenditures	243		1,500	1,500						1,500	1,500
User charges, licenses and fines											
Total Revenues											
Total SPECIAL EVENTS	243		1,500	1,500						1,500	1,500
Total Mayor & Council	328,088	347,600	369,400	21,800	6.27%	15,800	4,500			1,500	369,400

Office of the CAO & Human Resources

TOWNSHIP OF SCUGOG 2024 OPERATING BUDGET SUMMARY OFFICE OF THE CAO & HUMAN RESOURCES

Operating Expenditures Revenues / Recoveries Net Operating Budget

2023 Estimated Actuals	2023 Budget	2024 Budget	Increase / (Decrease)
753,178	790,900	846,100	55,200
(18,810)	-		-
734,368	790,900	846,100	55,200

Budget Summary

Staffing	n Coete
Staning	ว

Full time salary / wage rate increase	5,600
Part time wage rate increase	1,400
Progressions (full time and part time)	9,200
Statutory payroll costs / benefit premiums	29,700

Other Expenditures / Revenues

Increase in advertising to reflect prior year actuals	3,000
Increase in employee events	2,100
Increase in training	1,000
Increase in travel & mileage to reflect prior year actuals	200
Increase in grants to others for doctor recruitment	3,000

Net Increase in Office of the CAO & HR 2024 Operating Budget

55,200

9,300

45,900

TOWNSHIP OF SCUGOG 2024 OPERATING BUDGET SUMMARY DEPARTMENT - OFFICE OF THE CAO AND HUMAN RESOURCES

	2023	Approved	2024	Budget		Maintain	Service	Budget	Growth	1	2024
	Estimated	2023	Budget	Increase /	%	Service	Level	Neutral	Related	New /	Budget
	Actuals	Budget	Request	Decrease	Change	Level	Change	Transfers	Change	Other	Request
Payroll			· · ·						<u> </u>		
Salaries & Wages	454,832	440,900	457,100	16,200	3.67%	16,200					457,100
Benefits	94.122	106.000	135.700		28.02%	29.700					135,700
Total Payroll	548,954	546,900	592,800		8.39%	45,900					592,800
Materials, Supplies and Services	,			,		,					,
Materials and Supplies	11,411	19,500	19,500								19,500
Professional Fees	75,489	112,900	119,000	6,100	5.40%	6,100					119,000
Vehicles	931	400	600		50.00%	200					600
Total Materials, Supplies and Services	87,831	132,800	139,100	6,300	4.74%	6,300					139,100
Contracted Services			·								
Contracted Services	5,304	5,500	5,500								5,500
Total Contracted Services	5,304	5,500	5,500								5,500
Transfers to Other entities											
Grants to Others - External	10,500	4,000	7,000	3,000	75.00%		3,000				7,000
Total Transfers to Other entities	10,500	4,000	7,000	3,000	75.00%		3,000				7,000
Other Expenses											
Expenses General	954	1,000	1,000								1,000
Total Other Expenses	954	1,000	1,000								1,000
Transfers to Reserve											
Trf to MP Reserve	44,700	44,700	44,700								44,700
Trf to MFAC R/F	56,000	56,000	56,000								56,000
Total Transfers to Reserve	100,700	100,700	100,700								100,700
Total Expenditures (less Payroll)	205,289	244,000	253,300	9,300	3.81%	6,300	3,000				253,300
Total Expenditures	754,243	790,900	846,100	55,200	6.98%	52,200	3,000				846,100
Grants / Government Transfers											
Ontario Grants	(18,810)										
Total Grants / Government Transfers	(18,810)										
Total Revenues	(18,810)										
Grand Total	735,433	790,900	846,100	55,200	6.98%	52,200	3,000				846,100

TOWNSHIP OF SCUGOG 2024 OPERATING BUDGET SUMMARY DEPARTMENT - OFFICE OF THE CAO AND HUMAN RESOURCES

	2023	Approved	2024	Budget		Maintain	Service	Budget	Growth		2024
	Estimated	2023	Budget	Increase /		Service	Level	Neutral	Related	New /	Budget
	Actuals	Budget	Request	Decrease	Change	Level	Change	Transfers	Change	Other	Request
Office of the CAO and Human Resources OFFICE OF THE CAO											
Payroll	548,954	546,900	592,800	45,900	8.39%	45,900					592,800
Materials, Supplies and Services	87,831	132,800	139,100	6,300	4.74%	6,300					139,100
Contracted Services	5,304	5,500	5,500								5,500
Transfers to Other entities	10,500	4,000	7,000	3,000	75.00%		3,000				7,000
Other Expenses	954	1,000	1,000								1,000
Transfers to Reserve	100,700	100,700	100,700								100,700
Total Expenditures (less Payroll)	205,289	244,000	253,300	9,300	3.81%	6,300	3,000				253,300
Total Expenditures	754,243	790,900	846,100	55,200	6.98%	52,200	3,000				846,100
Total Revenues											
Total OFFICE OF THE CAO	754,243	790,900	846,100	55,200	6.98%	52,200	3,000				846,100
HUMAN RESOURCES											
Total Expenditures (less Payroll)											
Total Expenditures											
Grants / Government Transfers	(18,810)										
Total Revenues	(18,810)										
Total HUMAN RESOURCES	(18,810)										
Total CAO	735,433	790,900	846,100	55,200	6.98%	52,200	3,000				846,100

Corporate Services

TOWNSHIP OF SCUGOG 2024 OPERATING BUDGET SUMMARY CORPORATE SERVICES

Operating Expenditures Revenues / Recoveries Net Operating Budget

	2023 Estimated Actuals	2023 Budget	2024 Budget	Increase / (Decrease)
1	1,871,727	1,790,600	1,977,300	186,700
	(586,359)	(543,800)	(589,800)	(46,000)
-	1,285,368	1,246,800	1,387,500	140,700

Budget Summary		
Staffing Costs		
Full time salary / wage rate increase	9,350	
Part time wage rate increase	4,700	
Progressions	11,450	
Statutory payroll costs / benefit premiums	15,000	
		40,500
Budget Neutral Expenditures / Revenues		
Transfer of building security from PWIS & Community Services	3,100	
Transfer of telecommunications from various departments	13,000	40.400
		16,100
Information Technology	40,400	
Increase in software subscriptions due to new programs (ex. CityWide) Increase in software license costs	46,400	
Increase in software license costs Increase in printer services to reflect prior year actuals	11,800 2,400	
Increase in phone supplies	2,400 1,700	
Increase in priorie supplies Increase in internet & web expenses due to change in provider	1,700	
Increase in telecommunications	600	
Decrease in security	(200)	
Bedreade in dedanty	(200)	63.700
Other Expenditures / Revenues	_	00,100
Increase in Grants to Others - Scugog Council of the Arts	10,000	
Increase in maintenance contracts & licenses to reflect prior year actuals	5,300	
Decrease in insurance	(1,500)	
Increase in mileage to reflect prior year actuals and updated prescribed rates	2,000	
Increase in Licenses and FOI requests revenue	(3,600)	
Increase in OMPF funding	(8,200)	
Decrease in Canada Summer Jobs grant	10,800	
Decrease in Heritage Committee request	(2,400)	
Increase in Tourism Advisory Committee request	3,000	
Increase in Environmental and Climate Change Advisory Committee request	500	
Increase in Economic Development Advisory Committee request	4,500	20,400
Net la serve de Oceanomete Oceanica con Constituto de Cons		440 700
Net Increase in Corporate Services 2024 Operating Budget	_	140,700

TOWNSHIP OF SCUGOG 2024 OPERATING BUDGET SUMMARY DEPARTMENT - CORPORATE SERVICES

	2023	Approved	2024	Budget		Maintain	Service	Budget	Growth		2024
	Estimated	2023	Budget	Increase /	%	Service	Level	Neutral	Related	New /	Budget
	Actuals	Budget	Request	Decrease	Change	Level	Change	Transfers	Change	Other	Request
Payroll		,	·								· · · · · · · · · · · · · · · · · · ·
Salaries & Wages	707,634	629,300	654,800	25,500	4.05%	25,500					654,800
Benefits	190,623	190,300	205,300	15,000	7.88%	15,000					205,300
Total Payroll	898,257	819,600	860,100	40,500	4.94%	40,500					860,100
Materials, Supplies and Services	·		·			·					
Materials and Supplies	30,671	51,300	56,900	5,600	10.92%	(1,900)	7,500				56,900
Professional Fees	49,500	92,600	92,600	·		, , ,					92,600
Information Technology	325,228	409,300	486,200	76,900	18.79%	3,200		13,000		60,700	486,200
Vehicles	6,118	3,000	5,000	2,000	66.67%	2,000				,	5,000
Total Materials, Supplies and Services	411,517	556,200	640,700	84,500	15.19%	3,300	7,500	13,000		60,700	640,700
Contracted Services	·	,	<u> </u>			,				,	<u> </u>
Contracted Services	8,955										
Contracted Maint	5,069	800	6,100	5,300	662.50%	5,300					6,100
Security	1,481	4,200	7,100	2,900	69.05%	(200)		3,100			7,100
Total Contracted Services	15,505	5,000	13,200	8,200	164.00%	5,100		3,100			13,200
Interest, Rent and Financial Expenses	1,7220	-,	.,	-,		2,122		2,100			-,=
Interest	11,806	11,800	11,800								11,800
Rent	18,385	17,500	17,500								17,500
Insurance	101,979	106,500	105,000	(1,500)	(1.41%)	(1,500)					105,000
Total Interest, Rent and Financial Expenses	132,170	135,800	134,300	(1,500)	(1.10%)	(1,500)					134,300
Transfers to Other entities	, ,	,	,,,,,	(, , , , ,	(,	(,===,					,,,,,
Grants to Others - Internal	14,387	9,000	9,000								9,000
Grants to Others - External	58,000	58,000	68,000	10,000	17.24%		10,000				68,000
Total Transfers to Other entities	72,387	67,000	77,000	10,000	14.93%		10,000				77,000
Other Expenses	·	,									
Expenses General	4,179	10,000	10,000								10,000
Debenture Principal	27,533	27,000	27,000								27,000
Total Other Expenses	31,712	37,000	37,000								37,000
Transfers to Reserve											
Trf to MP Reserve	140,000	140,000	185,000	45,000	32.14%					45,000	185,000
Trf to ELE Reserve	30,000	30,000	30,000								30,000
Total Transfers to Reserve	170,000	170,000	215,000	45,000	26.47%					45,000	215,000
Total Expenditures (less Payroll)	833,291	971,000	1,117,200	146,200	15.06%	6,900	17,500	16,100		105,700	1,117,200
Total Expenditures	1,731,548	1,790,600	1,977,300	186,700	10.43%	47,400	17,500	16,100		105,700	1,977,300
·								-			
Revenues											
Misc Revenue	(5,476)	(7,000)	(7,000)								(7,000)
Cost Recovery Capital Projects	(96,782)										
Tangible Capital Assets			(45,000)	(45,000)	#DIV/0!					(45,000)	(45,000)
Total Revenues	(102,258)	(7,000)	(52,000)	(45,000)	642.86%					(45,000)	(52,000)
Grants / Government Transfers											
Canada Grants	(2,170)	(13,000)	(2,200)	10,800	(83.08%)	10,800					(2,200)
Ontario Grants	(454,572)	(452,100)	(460,300)	(8,200)	1.81%	(8,200)					(460,300)
Total Grants / Government Transfers	(456,742)	(465,100)	(462,500)	2,600	(0.56%)	2,600					(462,500
User charges, licenses and fines											
User Charges	(1,542)	(400)	(600)	(200)	50.00%	(200)					(600
Licenses & permits	(13,375)	(18,800)	(22,200)	(3,400)	18.09%	(900)			(2,500)		(22,200
Total User charges, licenses and fines	(14,917)	(19,200)	(22,800)	(3,600)	18.75%	(1,100)			(2,500)		(22,800

TOWNSHIP OF SCUGOG 2024 OPERATING BUDGET SUMMARY DEPARTMENT - CORPORATE SERVICES

	2023	Approved	2024	Budget		Maintain	Service	Budget	Growth		2024
	Estimated	2023	Budget	Increase /	%	Service	Level	Neutral	Related	New /	Budget
	Actuals	Budget	Request	Decrease	Change	Level	Change	Transfers	Change	Other	Request
Transfers from Reserve											
Trf fr MP Res	(12,500)	(52,500)	(52,500)								(52,500)
Total Transfers from Reserve	(12,500)	(52,500)	(52,500)								(52,500)
Total Revenues	(586,417)	(543,800)	(589,800)	(46,000)	8.46%	1,500			(2,500)	(45,000)	(589,800)
Grand Total	1,145,131	1,246,800	1,387,500	140,700	11.28%	48,900	17,500	16,100	(2,500)	60,700	1,387,500

TOWNSHIP OF SCUGOG 2024 OPERATING BUDGET SUMMARY DEPARTMENT - CORPORATE SERVICES

	2023	Approved	2024	Budget		Maintain	Service	Budget	Growth		2024
	Estimated	2023	Budget	Increase /	%	Service	Level	Neutral	Related	New /	Budget
	Actuals	Budget	Request	Decrease	Change	Level	Change	Transfers	Change	Other	Request
Corporate Services											
CORPORATE SERVICES											
Payroll	898,257	819,600	860,100	40,500	4.94%	40,500					860,100
Materials, Supplies and Services	80,150	198,000	127,000	(71,000)	(35.86%)	2,000		(73,000)			127,000
Contracted Services	14,024	800	6,100	5,300	662.50%	5,300					6,100
Interest, Rent and Financial Expenses	132,170	135,800	134,300	(1,500)	(1.10%)	(1,500)					134,300
Transfers to Other entities	50,000	50,000	60,000	10,000	20.00%		10,000				60,000
Other Expenses	29,092	34,500	34,500								34,500
Transfers to Reserve	140,000	140,000	185,000	45,000	32.14%					45,000	185,000
Total Expenditures (less Payroll)	445,436	559,100	546,900	(12,200)	(2.18%)	5,800	10,000	(73,000)		45,000	546,900
Total Expenditures	1,343,693	1,378,700	1,407,000	28,300	2.05%	46,300	10,000	(73,000)		45,000	1,407,000
Revenues	(102,258)	(7,000)	(52,000)	(45,000)	642.86%	·		, , ,		(45,000)	(52,000
Grants / Government Transfers	(456,742)	(465,100)	(462,500)	2,600	(0.56%)	2,600				, , ,	(462,500
User charges, licenses and fines	(14,917)	(19,200)	(22,800)	(3,600)	18.75%	(1,100)			(2,500)		(22,800)
Transfers from Reserve	(12,500)	(52,500)	(52,500)	(, , , , ,		(, ,			(,,		(52,500)
Total Revenues	(586,417)	(543,800)	(589,800)	(46,000)	8.46%	1,500			(2,500)	(45,000)	(589,800)
Total CORPORATE SERVICES	757,276	834,900	817,200	(17,700)	(2.12%)	47,800	10,000	(73,000)	(2,500)	(10,000)	817,200
Total Gold Glovie General	101,210	00-1,000	011,200	(11,100)	(2.12/0)	47,000	10,000	(10,000)	(2,000)		011,200
SPECIAL EVENTS											
Other Expenses	2,620	2,500	2.500								2,500
Transfers to Reserve	30,000	30,000	30,000								30,000
Total Expenditures (less Payroll)	32,620	32,500	32,500								32,500
Total Expenditures	32,620	32,500	32,500								32,500
Total Revenues		,	,								,
Total SPECIAL EVENTS	32,620	32,500	32,500								32,500
											,
CORPORATE SERVICES IT											
Materials, Supplies and Services	329,302	340,800	490,700	149,900	43.98%	3,200		86,000		60,700	490,700
Contracted Services	1,481	4,200	7,100	2,900	69.05%	(200)		3,100			7,100
Total Expenditures (less Payroll)	330,783	345,000	497,800	152,800	44.29%	3,000		89,100		60,700	497,800
Total Expenditures	330,783	345,000	497,800	152,800	44.29%	3,000		89,100		60,700	497,800
Total Revenues										·	
Total CORPORATE SERVICE IT	330,783	345,000	497,800	152,800	44.29%	3,000		89,100		60,700	497,800
CORPORATE SERVICE COMMITTEES											
Materials, Supplies and Services	2,065	17,400	23,000	5,600	32.18%	(1,900)	7,500				23,000
Transfers to Other entities	8,000	8,000	8,000								8,000
Total Expenditures (less Payroll)	10,065	25,400	31,000	5,600	22.05%	(1,900)	7,500				31,000
Total Expenditures	10,065	25,400	31,000	5,600	22.05%	(1,900)	7,500				31,000
Total Revenues											
Total CORPORATE SERVICE COMMITTEES	10,065	25,400	31,000	5,600	22.05%	(1,900)	7,500				31,000
			·				•				
BIA											
Transfers to Other entities	14,387	9,000	9,000								9,000
Total Expenditures (less Payroll)	14,387	9,000	9,000								9,000
Total Expenditures	14,387	9,000	9,000								9,000
Total Revenues											
Total BIA	14,387	9,000	9,000								9,000
Total Corporate Services	1,145,131	1,246,800	1,387,500	140,700	11.28%	48,900	17,500	16,100	(2,500)	60,700	1,387,500

Finance

TOWNSHIP OF SCUGOG 2024 OPERATING BUDGET SUMMARY FINANCE

Operating Expenditures Revenues / Recoveries Net Operating Budget

	2023 Estimated	2023 Budget	2024 Budget	Increase / (Decrease)
	Actuals			
	2,236,657	2,218,600	2,345,900	127,300
	(2,766,768)	(2,001,900)	(2,277,400)	(275,500)
ſ	(530,111)	216,700	68,500	(148,200)

Budget Summary

Staffing Costs

Full time salary / wage rate increase	11,200
Part time wage rate increase	400
Statutory payroll costs / benefit premiums	15,200_

Other Expenditures / Revenues

Increase in audit fees for IT requirements	13,500
Increase in consulting fees due to Asset Retirement Obligations standards	10,000
Increase in training for professional development	6,500
Increase in bank and service charges based on prior year actuals	4,400
Removal of reserve transfer for one time purchase	2,500
Increase in tax arreas notice revenue based on prior year actuals	(4,300)
Increase in tax sale administration fees based on updated fees	(3,000)
Increase in interest and penalties revenue	(30,000)
Increase in investment interest due to rate adjustments	(175,000)
Miscellaneous expenditures and revenues	400

(175,000)

Net Decrease in Finance 2024 Operating Budget

(148,200)

26,800

TOWNSHIP OF SCUGOG 2024 OPERATING BUDGET SUMMARY DEPARTMENT - FINANCE

	2023	Approved	2024	Budget		Maintain	Service	Budget	Growth		2024
	Estimated	2023	Budget	Increase /	%	Service	Level	Neutral	Related	New /	Budget
	Actuals	Budget	Request	Decrease	Change	Level	Change	Transfers	Change	Other	Request
Payroll											
Salaries & Wages	700,899	747,000	758,600	11,600	1.55%	11,600					758,600
Benefits	215,469	229,800	245,000	15,200	6.61%	15,200					245,000
Total Payroll	916,368	976,800	1,003,600	26,800	2.74%	26,800					1,003,600
Materials, Supplies and Services											
Materials and Supplies	48,202	46,000	46,000								46,000
Professional Fees	81,602	87,900	118,700	30,800	35.04%	13,500	500			16,800	118,700
Vehicles	552	500	600	100	20.00%	100					600
Total Materials, Supplies and Services	130,356	134,400	165,300	30,900	22.99%	13,600	500			16,800	165,300
Contracted Services											
Contracted Maint											
Total Contracted Services											
Interest, Rent and Financial Expenses											
Financial Expenses	41,829	46,400	50,800	4,400	9.48%	4,400					50,800
Total Interest, Rent and Financial Expenses	41,829	46,400	50,800	4,400	9.48%	4,400					50,800
Other Expenses											
Expenses General	4,565	1,000	1,200	200	20.00%	200					1,200
Minutes of Settlement	118,229	85,000	85,000								85,000
Total Other Expenses	122,794	86,000	86,200	200	0.23%	200					86,200
Transfers to Reserve											
Trf to MP Reserve	1,040,271	975,000	1,040,000	65,000	6.67%	65,000					1,040,000
Trf to INS Reserve	32,673										
Total Transfers to Reserve	1,072,944	975,000	1,040,000	65,000	6.67%	65,000					1,040,000
Total Expenditures (less Payroll)	1,367,923	1,241,800	1,342,300	100,500	8.09%	83,200	500			16,800	1,342,300
Total Expenditures	2,284,291	2,218,600	2,345,900	127,300	5.74%	110,000	500			16,800	2,345,900
Revenues											
OLG Revenue	(1,040,271)	(975,000)	(1,040,000)	(65,000)	6.67%	(65,000)					(1,040,000)
Bank/Investment Interest	(899,151)	(325,000)	(500,000)	(175,000)	53.85%	(175,000)					(500,000)
Misc Revenue	(35,080)	(323,000)	(300,000)	(175,000)	53.65 /6	(175,000)					(700)
Revenue General	(12,035)	(10,400)	(10,400)								(10,400)
Total Revenues	(1,986,537)	(1,311,100)	(1,551,100)	(240,000)	18.31%	(240,000)					(1,551,100)
User charges, licenses and fines	(1,960,557)	(1,311,100)	(1,551,100)	(240,000)	10.31/6	(240,000)					(1,551,100)
User Charges	(117,437)	(113,800)	(121,100)	(7,300)	6.41%	(5,900)				(1,400)	(121,100)
Fines & penalties	(662,794)	(574,500)	(605,200)	(30,700)	5.34%	(30,700)				(1,400)	(605,200)
Total User charges, licenses and fines	(780,231)	(688,300)	(726,300)	(38,000)	5.52%	(36,600)				(1,400)	(726,300)
Transfers from Reserve	(100,231)	(000,000)	(120,000)	(30,000)	5.52 /6	(30,000)				(1,400)	(720,300)
Trf fr MP Res		(2,500)		2,500						2,500	
Total Transfers from Reserve		(2,500)		2,500						2,500	
Total Revenues	(2,766,768)	(2,001,900)	(2,277,400)	(275,500)	13.76%	(276,600)				1,100	(2,277,400)
Total Revenues	(2,100,168)	(2,001,900)	(2,211,400)	(215,500)	13.76%	(276,600)				1,100	(2,211,400)
Grand Total	(482,477)	216,700	68,500	(148,200)	(68.39%)	(166,600)	500			17,900	68,500

TOWNSHIP OF SCUGOG 2024 OPERATING BUDGET SUMMARY DEPARTMENT - FINANCE

	2023	Approved	2024	Budget		Maintain	Service	Budget	Growth		2024
	Estimated	2023	Budget	Increase /	%	Service	Level	Neutral	Related	New /	Budget
	Actuals	Budget	Request	Decrease	Change	Level	Change	Transfers	Change	Other	Request
Finance Department											
FINANCE											
Payroll	916,368	976,800	1,003,600	26,800	2.74%	26,800					1,003,600
Materials, Supplies and Services	130,356	134,400	165,300	30,900	22.99%	13,600	500			16,800	165,300
Contracted Services											
Interest, Rent and Financial Expenses	41,829	46,400	50,800	4,400	9.48%	4,400					50,800
Other Expenses	122,794	86,000	86,200	200	0.23%	200					86,200
Transfers to Reserve	1,072,944	975,000	1,040,000	65,000	6.67%	65,000					1,040,000
Total Expenditures (less Payroll)	1,367,923	1,241,800	1,342,300	100,500	8.09%	83,200	500			16,800	1,342,300
Total Expenditures	2,284,291	2,218,600	2,345,900	127,300	5.74%	110,000	500			16,800	2,345,900
Revenues	(1,986,537)	(1,311,100)	(1,551,100)	(240,000)	18.31%	(240,000)					(1,551,100)
User charges, licenses and fines	(780,231)	(688,300)	(726,300)	(38,000)	5.52%	(36,600)				(1,400)	(726,300)
Transfers from Reserve		(2,500)		2,500						2,500	
Total Revenues	(2,766,768)	(2,001,900)	(2,277,400)	(275,500)	13.76%	(276,600)				1,100	(2,277,400)
Total FINANCE	(482,477)	216,700	68,500	(148,200)	(68.39%)	(166,600)	500			17,900	68,500
		•									
Total Finance Department	(482,477)	216,700	68,500	(148,200)	(68.39%)	(166,600)	500			17,900	68,500

Fire & Emergency Services

TOWNSHIP OF SCUGOG 2024 OPERATING BUDGET SUMMARY FIRE & EMERGENCY SERVICES

Operating Expenditures Revenues / Recoveries Net Operating Budget

2023 Estimated Actuals	2023 Budget	2024 Budget	Increase / (Decrease)
1,982,835	2,172,800	2,295,000	122,200
(154,501)	(143,500)	(178,500)	(35,000)
1,828,334	2,029,300	2,116,500	87,200

Net Operating Budget	1,828,334	2,029,300	2,116,500	87,200		
Budget Summary						
Staffing Costs						
Full time salary / wage rate in	crease				10,400	
Restructuring savings					(33,500)	
Part time salary / wage rate ir	ncrease				5,000	
Statutory payroll costs / bene					21,400	
Increase in volunteer fire wag	•				11,800	
Increase in volunteer fire prev	ention wage				2,600	
Increase in training requireme	-				4,200	
Increase in fire response base		erage			7,000	
·	-	-		_		28,900
Budget Neutral Expenditures /	Revenues					
Transfer of telecommunicatio	ns to IT				(5,400)	
Transfer of defibulator mainte	nance from Cor	nmunity Servi	ces		2,400	
		-		_		(3,000)
Other Expenditures / Revenues	;					
Increase in Contracted Service	es (Uxbridge A	greement)			8,000	
Increase in contracted mainte	nance - inflation	ary, actuals, c	lefib		13,600	
maintenance costs for all mur	nicipal halls				13,000	
Decrease in hydro based on u	-				(1,000)	
Increase in caretaking supplied	es - inflationary				300	
Increase in insurance					3,000	
Increase in equipment/small t	ools - based on	15% inflation	as per suppliers		3,200	
Increase in building maintena	nce based on as	ssessed needs	3		3,000	
Increase in equipment repairs					1,000	
Increase in Oshawa Alerting -	· ·	patch to Osha	wa Fire Q3		27,300	
Increase in Health & Safety -	•				500	
Increase in training for ongoi	-	al health train	ing and supplies		8,000	
Increase in clothing - inflation	•				1,700	
Increase in Fire Prevention S	• •	•			900	
Increase in PPE/bunker gear					6,800	
Increase in fleet repair and m		ed on prior yea	ır actuals		20,000	
Decrease in Agreement Reve	enue				1,500	
Increase in Rescue Revenue					(3,000)	
Increase in inspection fees - I					(2,500)	
Increase in permit fees - base		•			(26,000)	
Increase in fines fees - based	on 2024 Fees			_	(5,000)	
						61,300

87,200

Net Increase in Fire & Emergency Services 2024 Operating Budget

TOWNSHIP OF SCUGOG 2024 OPERATING BUDGET SUMMARY DEPARTMENT - FIRE & EMERGENCY SERVICES

	2023	Approved	2024	Budget		Maintain	Service	Budget	Growth		2024
	Estimated	2023	Budget	Increase /	%	Service	Level	Neutral	Related	New /	Budget
	Actuals	Budget	Request	Decrease	Change	Level	Change	Transfers	Change	Other	Request
Payroll		-	•				-		-		·
Salaries & Wages	1,243,093	1,420,200	1,427,700	7,500	0.53%	7,500					1,427,700
Benefits	222,130	246,300	267,700	21,400	8.69%	21,400					267,700
Total Payroll	1,465,223	1,666,500	1,695,400	28,900	1.73%	28,900					1,695,400
Materials, Supplies and Services											
Materials and Supplies	91,608	95,000	107,600	12,600	13.26%	12,600					107,600
Professional Fees	37,575	37,900	46,400	8,500	22.43%	3,000	4,000			1,500	46,400
Repairs and Maintenance	95,814	72,600	96,600	24,000	33.06%	22,000				2,000	96,600
Information Technology	57,746	66,600	88,500	21,900	32.88%		27,300	(5,400)			88,500
Vehicles	28,936	41,000	41,000								41,000
Utilities	27,585	30,100	29,100	(1,000)	(3.32%)	(1,000)					29,100
Total Materials, Supplies and Services	339,264	343,200	409,200	66,000	19.23%	36,600	31,300	(5,400)		3,500	409,200
Contracted Services											
Contracted Services	38,456	35,000	43,000	8,000	22.86%	8,000					43,000
Contracted Maint	96,388	83,600	99,600	16,000	19.14%	9,600	4,000	2,400			99,600
Caretaking	2,353	2,500	2,800	300	12.00%	300					2,800
Total Contracted Services	137,197	121,100	145,400	24,300	20.07%	17,900	4,000	2,400			145,400
Interest, Rent and Financial Expenses											
Financial Expenses	2,087	3,000	3,000								3,000
Insurance	34,071	32,000	35,000	3,000	9.38%	3,000					35,000
Total Interest, Rent and Financial Expenses	36,158	35,000	38,000	3,000	8.57%	3,000					38,000
Other Expenses											
Expenses General	1,780	2,000	2,000								2,000
Expense Emergency Planning	3,213	5,000	5,000								5,000
Total Other Expenses	4,993	7,000	7,000								7,000
Total Expenditures (less Payroll)	517,612	506,300	599,600	93,300	18.43%	57,500	35,300	(3,000)		3,500	599,600
Total Expenditures	1,982,835	2,172,800	2,295,000	122,200	5.62%	86,400	35,300	(3,000)		3,500	2,295,000
Revenues											
Misc Revenue	(19,277)	(26,100)	(26,100)								(26,100)
HST Rebate Payroll	(5,460)										
Total Revenues	(24,737)	(26,100)	(26,100)								(26,100)
User charges, licenses and fines											
User Charges	(37,013)	(37,700)	(41,700)	(4,000)	10.61%	(4,000)					(41,700)
Licenses & permits	(63,646)	(66,200)	(92,200)	(26,000)	39.27%	(26,000)					(92,200)
Fines & penalties	(29,105)	(13,000)	(18,000)	(5,000)	38.46%	(5,000)					(18,000)
Rent		(500)	(500)								(500)
Total User charges, licenses and fines	(129,764)	(117,400)	(152,400)	(35,000)	29.81%	(35,000)					(152,400)
Total Revenues	(154,501)	(143,500)	(178,500)	(35,000)	24.39%	(35,000)					(178,500)
Grand Total	1,828,334	2,029,300	2,116,500	87,200	4.30%	51,400	35,300	(3,000)		3,500	2,116,500

TOWNSHIP OF SCUGOG 2024 OPERATING BUDGET SUMMARY DEPARTMENT - FIRE & EMERGENCY SERVICES

	2023	Approved	2024	Budget		Maintain	Service	Budget	Growth		2024
	Estimated	2023	Budget	Increase /	%	Service	Level	Neutral	Related	New /	Budget
	Actuals	Budget	Request	Decrease	Change	Level	Change	Transfers	Change	Other	Request
Fire & Emergency Services FIRE DEPARTMENT											
Payroll	844,569	936,000	935,300	(700)	(0.07%)	(700)					935,300
Materials, Supplies and Services	274,713	298,200	344,200	46,000	15.43%	16,600	31,300	(5,400)		3,500	344,200
Contracted Services	137,197	121,100	145,400	24,300	20.07%	17,900	4,000	2,400			145,400
Interest, Rent and Financial Expenses	36,158	35,000	38,000	3,000	8.57%	3,000					38,000
Other Expenses	4,993	7,000	7,000								7,000
Total Expenditures (less Payroll)	453,061	461,300	534,600	73,300	15.89%	37,500	35,300	(3,000)		3,500	534,600
Total Expenditures	1,297,630	1,397,300	1,469,900	72,600	5.20%	36,800	35,300	(3,000)		3,500	1,469,900
Revenues	(19,277)	(26,100)	(26,100)								(26,100)
User charges, licenses and fines	(129,764)	(117,400)	(152,400)	(35,000)	29.81%	(35,000)					(152,400)
Total Revenues	(149,041)	(143,500)	(178,500)	(35,000)	24.39%	(35,000)					(178,500)
Total FIRE DEPARTMENT	1,148,589	1,253,800	1,291,400	37,600	3.00%	1,800	35,300	(3,000)		3,500	1,291,400
FIRE DEPARTMENT VOLUNTEER											
Payroll	620,654	730,500	760,100	29,600	4.05%	29,600					760,100
Total Expenditures (less Payroll)	,,,,,	,		,,,,,,		7,111					,
Total Expenditures	620,654	730,500	760,100	29,600	4.05%	29,600					760,100
Revenues	(5,460)	·	· · ·	,		,					,
Total Revenues	(5,460)										
Total FIRE DEPARTMENT VOLUNTEER	615,194	730,500	760,100	29,600	4.05%	29,600					760,100
FIRE DEPARTMENT FLEET											
Materials, Supplies and Services	64,551	45.000	65.000	20,000	44.44%	20.000					65,000
Total Expenditures (less Payroll)	64,551	45,000	65,000	20,000	44.44%	20,000					65,000
Total Expenditures	64,551	45,000	65,000	20,000	44.44%	20,000					65,000
Total Revenues	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	.,		- ,,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Total FIRE DEPARTMENT FLEET	64,551	45.000	65,000	20.000	44.44%	20.000					65,000
	2.,301	.5,300	77,300	25,500	/0					i	23,300
Total Fire & Emergency Services	1,828,334	2,029,300	2,116,500	87,200	4.30%	51,400	35,300	(3,000)		3,500	2,116,500

Public Works & Infrastructure Services

Operating Expenditures Revenues / Recoveries Net Operating Budget

2023 Estimated Actuals	2023 Budget	2024 Budget	Increase / (Decrease)		
9,992,365	9,998,800	11,024,610	1,025,810		
(1,259,629)	(1,085,600)	(1,094,100)	(8,500)		
8,732,736	8,913,200	9,930,510	1,017,310		

Budget Summary		
Staffing Costs		
Full time salary / wage rate increase	32,120	
Part time wage rate increase	14,600	
Progressions	6,370	
Statutory payroll costs / benefit premiums	53,620	
Budget Neutral Expenditures / Revenues		106,710
Transfer of security monitoring to IT		(600)
Other Expenditures / Revenues		
Capital Transfers	526,640	
3% Roads Levy Reserve	87,780	
0.5% levy directed to Building and Facilities Reserve	87,780	
0.5% levy directed to Vehicle & Equipment Reserve		702,200
Roads and Related Expenditure Increases / (Decreases)		
Decrease in legal fees based on prior years' actuals	(2,000)	
Increase in license fees for PWIS software licenses	700	
Increase in conferences and seminars for AORS staff certifications and required operator training	3,000	
Increase in memberships and subscriptions based on fee increases and AORS memberships	2,900	
Increase in clothing including PPE due to new collective agreement rates	5,750	
Decrease in vehicle gas and oil based prior years' actuals	(25,000)	
Increase in Ontario One call services due to higher volumes of requests from utilities and developers	15,000	
Increase in equipment costs for vehicle blades due to high increase in steel costs	20,000	
Increase in equipment minor tools based on actuals	5,000	
Increase in repairs and maintenance - patching based on increased cost for ashpalt	9,900	
Increase in repairs and maintenance - surface treatment, crack sealing based on inflation	25,000	
Increase in repairs and maintenance - dust layer, based on high increase in rates in contract	94,800	
Increase in repairs and maintnenance - gravel resurface due to increase cost for gravel	3,800	
Increase in repairs and maintenance - road signs due to increased cost for steel	12,000	
Increase in repairs and maintenance - brushing based on prior years' actuals	15,700	
Increase in repairs and maintenance - ditching due to increased costs for materials	7,500	
Increase in repairs and maintenance - due to increased costs for sand/salt supply	15,900	
Increase in repairs and maintenance - catch basins	7,000	
Miscellaneous expenditures	550	
Increase in curb cutting revenue based on prior years' actuals	(200)	
Increase for road occupancy fees based on 2023 volumes and new fees	(2,900)	

Increase in cost recovery for Manager of Capital Projects salary and benefits (2,300)
Increase in provincial grant OMPF (14,700)
Decrease in Canada Summer jobs payroll grant 24,200
Increase in culvert revenue due to new fees and charges (12,600)

209,000

Net Increase in Public Works and Infrastructure Services 2024 Operating Budget

1,017,310

	2023	Approved	2024	Budget		Maintain	Service	Budget	Growth		2024
	Estimated	2023	Budget	Increase /	%	Service	Level	Neutral	Related	New /	Budget
	Actuals	Budget	Request	Decrease	Change	Level	Change	Transfers	Change	Other	Request
Payroll											
Salaries & Wages	2,026,792	2,046,800	2,099,890	53,090	2.59%	53,090					2,099,890
Benefits	584,396	610,100	663,720	53,620	8.79%	53,620					663,720
Total Payroll	2,611,188	2,656,900	2,763,610	106,710	4.02%	106,710					2,763,610
Materials, Supplies and Services						·					
Materials and Supplies	57,092	69,700	79,900	10,200	14.63%	10,200					79,900
Professional Fees	57,167	53,800	57,700	3,900	7.25%	1,100				2,800	57,700
Repairs and Maintenance	2,240,626	2,415,700	2,620,300	204,600	8.47%	211,600		(7,000)			2,620,300
Information Technology	72,815	81,400	82,100	700	0.86%	700					82,100
Vehicles	310,306	379,000	354,000	(25,000)	(6.60%)	(25,000)					354,000
Utilities	130,480	197,800	199,000	1,200	0.61%	1,200					199,000
Total Materials, Supplies and Services	2,868,486	3,197,400	3,393,000	195,600	6.12%	199,800		(7,000)		2,800	3,393,000
Contracted Services	, ,	. ,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				,			
Contracted Services	219,590	123,700	138,700	15,000	12.13%	15,000					138,700
Contracted Maint	94,570	75,000	82,000	7,000	9.33%	.,		7,000			82,000
Security	.,	600	5_,555	(600)				(600)			5_,555
Environmental Reporting	48,997	40,000	40,000	()				(, ,			40,000
Total Contracted Services	363,157	239,300	260,700	21,400	8.94%	15,000		6,400			260,700
Interest, Rent and Financial Expenses	222,121					,		1,100			
Interest	36,237	36,400	33,600	(2,800)	(7.69%)	(2,800)					33,600
Insurance	91,482	110,000	110,000	(,,,,,,	(,	(,,					110,000
Total Interest, Rent and Financial Expenses	127,719	146,400	143,600	(2,800)	(1.91%)	(2,800)					143,600
Amortization	,	,	<u> </u>	(,,,,,,,	(,	,					<u> </u>
Amortization	69,326										
Total Amortization	69,326										
Other Expenses											
Expense Greenbank Airways	18,870										
Debenture Principal	105,496	105,500	108,200	2,700	2.56%	2,700					108,200
Total Other Expenses	124,366	105,500	108,200	2,700	2.56%	2,700					108,200
Transfers to Reserve	,	,	<u> </u>	,		,					<u> </u>
Trf to RDS R/F	3,653,300	3,653,300	4,355,500	702,200	19.22%					702,200	4,355,500
Trf to VEH R/F	118,538	, ,		, , , ,							
Trf to HYD R/F	72,472										
Total Transfers to Reserve	3,844,310	3,653,300	4,355,500	702,200	19.22%					702,200	4,355,500
Total Expenditures (less Payroll)	7,397,364	7,341,900	8,261,000	919,100	12.52%	214,700		(600)		705,000	8,261,000
Total Expenditures	10,008,552	9,998,800	11,024,610	1,025,810	10.26%	321,410		(600)		705,000	11,024,610
Revenues											
Misc Revenue	(1,780)										
Revenue General	(36,525)	(32,400)	(45,000)	(12,600)	38.89%	(12,600)					(45,000)
Contr fr Others	(40,002)	1									
Cost Recovery	(6,107)										
Cost Recovery Capital Projects	(129,262)	(115,200)	(117,500)	(2,300)	2.00%	(2,300)					(117,500)
Tangible Capital Assets	(91,340)	1	,	, , ,							
Total Revenues	(305,016)	(147,600)	(162,500)	(14,900)	10.09%	(14,900)					(162,500
Grants / Government Transfers				,		,					
Canada Grants		(24,200)		24,200		24,200					
Ontario Grants	(852,966)	(830,600)	(845,300)	(14,700)	1.77%	(14,700)					(845,300
Total Grants / Government Transfers	(852,966)	(854,800)	(845,300)	9,500	(1.11%)	9,500					(845,300

	2023	Approved	2024	Budget		Maintain	Service	Budget	Growth		2024
	Estimated	2023	Budget	Increase /	%	Service	Level	Neutral	Related	New /	Budget
	Actuals	Budget	Request	Decrease	Change	Level	Change	Transfers	Change	Other	Request
User charges, licenses and fines											
User Charges	(9,216)	(7,100)	(7,300)	(200)	2.82%	(200)					(7,300)
Licenses & permits	(92,978)	(76,100)	(79,000)	(2,900)	3.81%	(2,900)					(79,000)
Total User charges, licenses and fines	(102,194)	(83,200)	(86,300)	(3,100)	3.73%	(3,100)					(86,300)
Total Revenues	(1,260,176)	(1,085,600)	(1,094,100)	(8,500)	0.78%	(8,500)					(1,094,100)
Grand Total	8,748,376	8,913,200	9,930,510	1,017,310	11.41%	312,910		(600)		705,000	9,930,510

	2023	Approved	2024	Budget		Maintain	Service	Budget	Growth		2024
	Estimated	2023	Budget	Increase /	%	Service	Level	Neutral	Related	New /	Budget
	Actuals	Budget	Request	Decrease	Change	Level	Change	Transfers	Change	Other	Request
Public Works and Infrastructure Services		·									· · · · · · · · · · · · · · · · · · ·
PUBLIC WORKS ADMIN											
Payroll	1,288,303	1,185,800	1,122,100	(63,700)	(5.37%)	(63,700)					1,122,100
Materials, Supplies and Services	438,566	545,300	535,100	(10,200)	(1.87%)	(17,500)		4,500		2,800	535,100
Contracted Services	73,671	61,700	61,500	(200)	(0.32%)	15,000		(15,200)			61,500
Interest, Rent and Financial Expenses	127,719	146,400	143,600	(2,800)	(1.91%)	(2,800)		' '			143,600
Amortization	69,326			`	` ′	,					
Other Expenses	124,366	105,500	108,200	2,700	2.56%	2,700					108,200
Transfers to Reserve	3,844,310	3,653,300	4,355,500	702,200	19.22%	,				702,200	4,355,500
Total Expenditures (less Payroll)	4,677,958	4,512,200	5,203,900	691,700	15.33%	(2,600)		(10,700)		705,000	5,203,900
Total Expenditures	5,966,261	5,698,000	6,326,000	628,000	11.02%	(66,300)		(10,700)		705,000	6,326,000
Revenues	(305,016)	(147,600)	(162,500)	(14,900)	10.09%	(14,900)		(10,100)		100,000	(162,500
Grants / Government Transfers	(852,966)	(854,800)	(845,300)	9,500	(1.11%)	9,500					(845,300
User charges, licenses and fines	(102,194)	(83,200)	(86,300)	(3,100)	3.73%	(3,100)					(86,300
Total Revenues	(1,260,176)	(1,085,600)	(1,094,100)	(8,500)	0.78%	(8,500)					(1,094,100
Total PUBLIC WORKS ADMIN	4,706,085	4,612,400	5,231,900	619,500	13.43%	(74,800)		(10,700)		705,000	5,231,900
Total FOBLIC WORKS ADMIN	4,700,003	4,012,400	3,231,900	019,500	13.43/0	(74,000)		(10,700)		703,000	3,231,300
SPECIAL EVENTS											
Payroll	16,961	14,800	16,500	1,700	11.49%	1,700					16,500
Total Expenditures (less Payroll)	10,301	14,000	10,300	1,700	11.4370	1,700					10,500
Total Expenditures	16,961	14,800	16,500	1,700	11.49%	1,700					16,500
Total Revenues	10,901	14,000	10,300	1,700	11.43/0	1,700					10,300
	46 064	14 900	16,500	4 700	44 400/	1,700					46 500
Total SPECIAL EVENTS	16,961	14,800	16,500	1,700	11.49%	1,700		<u> </u>			16,500
FLEET											
Materials, Supplies and Services	689,217	480.000	500,000	20,000	4.17%	20,000					500.000
Total Expenditures (less Payroll)	689,217	480,000	500,000	20,000	4.17%	20,000					500,000
	689,217	480,000	500,000	20,000	4.17%	20,000					500,000
Total Expenditures Total Revenues	669,217	460,000	500,000	20,000	4.17%	20,000					500,000
	000 047	400.000	500.000	00.000	4.470/	20.000					500.000
Total FLEET	689,217	480,000	500,000	20,000	4.17%	20,000					500,000
PORT PERRY DEPOT											
	145.070	467 400	407 500	20 400	12.01%	20,100					187,500
Payroll Metariala Supplies and Sandasa	145,070 51,195	167,400 45,300	187,500 48,300	20,100	6.62%	5,700		(2,700)			48,300
Materials, Supplies and Services Contracted Services	51,195	45,300	40,300	3,000	6.62%	5,700		(300)			40,300
	54.405		48,300	(300)	5.92%	5 700		` /			40.000
Total Expenditures (less Payroll)	51,195	45,600		2,700		5,700		(3,000)			48,300
Total Revenues	196,265	213,000	235,800	22,800	10.70%	25,800		(3,000)			235,800
Total Revenues	400.00	040.000	22 222		40 =00/	0000		(0.000)			
Total PORT PERRY DEPOT	196,265	213,000	235,800	22,800	10.70%	25,800		(3,000)			235,800
BLACKSTOCK DEPOT											
	00.440	44 400	46.000	E 200	40 500/	E 000					46.000
Payroll	26,412	41,400	46,600	5,200	12.56%	5,200		(4.000)			46,600
Materials, Supplies and Services	47,095	42,800 300	41,500	(1,300)	(3.04%)	500		(1,800)		[41,500
Contracted Services	47.00		44 500	(300)	(0.740()			(300)			44.50
Total Expenditures (less Payroll)	47,095	43,100	41,500	(1,600)	(3.71%)	500		(2,100)			41,500
Total Expenditures	73,507	84,500	88,100	3,600	4.26%	5,700		(2,100)			88,100
Total Revenues											
Total BLACKSTOCK DEPOT	73,507	84,500	88,100	3,600	4.26%	5,700		(2,100)			88,100
HARDTOP MAINTENANCE											
Payroll	188,996	185,400	206,230	20,830	11.24%	20,830				[206,230
Materials, Supplies and Services	191,130	367,600	377,500	9,900	2.69%	9,900					377,500

	2023	Approved	2024	Budget		Maintain	Service	Budget	Growth		2024
	Estimated	2023	Budget	Increase /	%	Service	Level	Neutral	Related	New /	Budget
	Actuals	Budget	Request	Decrease	Change	Level	Change	Transfers	Change	Other	Request
Contracted Services	87,549	60,000	60,000	Decrease	Onlange	LCVCI	Onlange	Transicis	Orlange	Otrici	60,000
Total Expenditures (less Payroll)	278,679	427,600	437,500	9,900	2.32%	9,900					437,500
Total Expenditures	467,675	613,000	643,730	30,730	5.01%	30,730					643,730
Total Revenues	101,010	0.0,000	0.0,7.00	55,.55	5.5.70	55,755					0.0,.00
Total HARDTOP MAINTENANCE	467.675	613.000	643,730	30,730	5.01%	30.730					643,730
Total In alto I and alto I alto I	-101,010	0.10,000	0-10,100	00,700	0.0170	00,1.00					0-10,1 00
PAVEMENT PRESERVATION											
Materials, Supplies and Services	251,445	225,000	250,000	25,000	11.11%	25,000					250,000
Total Expenditures (less Payroll)	251,445	225,000	250,000	25,000	11.11%	25,000					250,000
Total Expenditures	251,445	225,000	250,000	25,000	11.11%	25,000					250,000
Total Revenues											
Total PAVEMENT PRESERVATION	251,445	225,000	250,000	25,000	11.11%	25,000					250,000
STORMWATER MAINTENANCE											
Payroll	222										
Materials, Supplies and Services	14,624					7,000		(7,000)			
Contracted Services	14,024	15,000	15,000			7,000		(7,000)			15,000
Total Expenditures (less Payroll)	14,624	15,000	15,000			7,000		(7,000)			15,000
Total Expenditures	14,846	15,000	15,000			7,000		(7,000)			15,000
Total Revenues	14,040	13,000	13,000			7,000		(7,000)			13,000
Total STORMWATER MAINTENANCE	14,846	15,000	15,000			7,000		(7,000)			15,000
TOTAL STORMWATER MAINTENANCE	14,040	15,000	15,000			7,000		(7,000)			15,000
LOOSETOP											
Payroll	145,592	206,700	233,090	26,390	12.77%	26,390					233,090
Materials, Supplies and Services	319,434	345,700	444,300	98,600	28.52%	98,600					444,300
Total Expenditures (less Payroll)	319,434	345,700	444,300	98,600	28.52%	98,600					444,300
Total Expenditures	465,026	552,400	677,390	124,990	22.63%	124,990					677,390
Total Revenues											
Total LOOSETOP	465,026	552,400	677,390	124,990	22.63%	124,990					677,390
BRIDGES/CULVERT											
Payroll	54,842	55,200	62,200	7,000	12.68%	7,000					62,200
Materials, Supplies and Services	147,734	110,000	110,000								110,000
Total Expenditures (less Payroll)	147,734	110,000	110,000		4.040/	-					110,000
Total Expenditures	202,576	165,200	172,200	7,000	4.24%	7,000					172,200
Total Revenues	222	40=000	450.000	=	4.040/						450.000
Total BRIDGES/CULVERT	202,576	165,200	172,200	7,000	4.24%	7,000		1		1	172,200
CROSSING GUARDS											
Payroll	115,350	123,900	134,700	10,800	8.72%	10,800					134,700
Materials, Supplies and Services	765	2,500	2,000	(500)	(20.00%)	-500					2,000
Total Expenditures (less Payroll)	765	2,500	2,000	(500)	(20.00%)	-500				<u> </u>	2,000
Total Expenditures	116,115	126,400	136,700	10,300	8.15%	10,300				1	136,700
Total Revenues	,	,	122,100	,	21.1270	12,200				1	,. 00
Total CROSSING GUARDS	116,115	126,400	136,700	10,300	8.15%	10,300					136,700
ROADSIDE MAINTENANCE	050 000	004.400	000.000	24.555	40.000/	24.000					000 000
Payroll	252,633	264,100	296,000	31,900	12.08%	31,900					296,000
Materials, Supplies and Services	264,325	316,200	351,400	35,200	11.13%	35,200		7			351,400
Contracted Services	188,525	102,000	109,000	7,000	6.86%	25.000		7,000		1	109,000
Total Expenditures (less Payroll)	452,850	418,200	460,400	42,200	10.09%	35,200		7,000		 	460,400
Total Expenditures	705,483	682,300	756,400	74,100	10.86%	67,100		7,000			756,400

TOWNSHIP OF SCUGOG 2024 OPERATING BUDGET SUMMARY DEPARTMENT - PUBLIC WORKS AND INFRASTRUCTURE SERVICES

	2023	Approved	2024	Budget		Maintain	Service	Budget	Growth		2024
	Estimated	2023	Budget	Increase /	%	Service	Level	Neutral	Related	New /	Budget
	Actuals	Budget	Request	Decrease	Change	Level	Change	Transfers	Change	Other	Request
Total Revenues	71014410	Buager	rioquosi	200.0000	- inango	2010.	onango	1141101010	Onlango	0	- roquoor
Total ROADSIDE MAINTENANCE	705,483	682,300	756,400	74,100	10.86%	67,100		7,000			756,400
Total November III and Elivate	100,100	502,000	7 00,400	7-1,100	10.0070	0.,.00		1,000			700,400
WINTER MAINTENANCE											
Payroll	376,452	412,200	458,690	46,490	11.28%	46,490					458,690
Materials, Supplies and Services	287,916	417,000	432,900	15,900	3.81%	15,900					432,900
Contracted Services											
Total Expenditures (less Payroll)	287,916	417,000	432,900	15,900	3.81%	15,900					432,90
Total Expenditures	664,368	829,200	891,590	62,390	7.52%	62,390					891,590
Total Revenues											
Total WINTER MAINTENANCE	664,368	829,200	891,590	62,390	7.52%	62,390					891,590
SIDEWALKS											
Payroll	355										
Materials, Supplies and Services	333	40,000	40,000								40,000
Total Expenditures (less Payroll)		40,000	40,000								40,000
Total Expenditures (less Payroll) Total Expenditures	355	40,000	40,000								40,000
Total Revenues	333	40,000	40,000								40,000
Total SIDEWALKS	355	40.000	40.000								40,000
Total SIDEWALKS	355	40,000	40,000								40,000
STREETLIGHTS											
Materials, Supplies and Services	165,040	255,000	255,000								255,000
Total Expenditures (less Payroll)	165,040	255,000	255,000								255,000
Total Expenditures	165,040	255,000	255,000								255,000
Total Revenues											
Total STREETLIGHTS	165,040	255,000	255,000								255,000
DOAT LAUNGU											
BOAT LAUNCH		5 000	5 000								5.00
Materials, Supplies and Services		5,000	5,000 5,000								5,000 5,00 0
Total Expenditures (less Payroll)		5,000	,								
Total Expenditures		5,000	5,000								5,000
Total Revenues		5 000	5.000								5.00
Total BOAT LAUNCH		5,000	5,000								5,000
VEGITATION MAINTENANCE											
Contracted Services	13,412		15,200	15,200				15,200			15,20
Total Expenditures (less Payroll)	13,412		15,200	15,200				15,200			15,200
Total Expenditures	13,412		15,200	15,200				15,200			15,20
Total Revenues											
Total VEGITATION MAINTENANCE	13,412		15,200	15,200				15,200			15,200
Total Public Works and Infrastructure Services	8,748,376	8,913,200	0 030 E40	1,017,310	11.41%	312.910		(600)		705.000	9,930,510
TOTAL PUBLIC WORKS AND INTRASTRUCTURE SERVICES	0,740,376	0,913,200	9,930,510	1,017,310	11.41%	312,910		(000)		/ /05,000	9,930,510

Recreation, Culture & Communications

Operating Expenditures Revenues / Recoveries Net Operating Budget

	2023 Estimated Actuals	2023 Budget	2024 Budget	Increase / (Decrease)
	4,200,447	3,896,400	4,121,700	225,300
	(2,160,027)	(1,627,800)	(1,590,400)	37,400
ſ	2,040,420	2,268,600	2,531,300	262,700

Budget Summary		
Staffing Costs		
Full time salary / wage rate increase	14,550	
Part time wage rate increase	89,450	
Progression	12,300	
Statutory payroll costs / benefit premiums	23,500	
Budget Neutral Expenditures / Revenues		139,800
Transfer of defibrillator maintenance to Fire & Emergency Services	(2,400)	
Transfer of delibrillation maintenance to Fire & Emergency derivides	(7,600)	
Transfer of security to IT	(2,500)	
Transfer of security to Transfer of advertising from Development Services	1,800	
Transier of advertising from Development Services	1,000	(10,70
Other Expenditures / Revenues		, ,
Increase in utilities based on usage	9,100	
Increase in insurance	4,900	
Increase in vehicle gas and oil based on prior year actuals	5,000	
Increase in Ice Resurfacer repairs and maintenance	1,000	
Increase in Memberships - new in Collective Agreement	2,700	
Increase in boot and clothing allowance - new in Collective Agreement	800	
Increase in repairs and maintenance for BRC	1,500	
Increase in Contracted Instructors for Recreation and Camp Programs	40,000	
Increase in software for staff scheduling and recreation bookings	5,800	
Increase for Camp expenses for busing and trips	4,000	
Increase for signage at the Museum Village	2,000	
Decrease in general expenses	(2,000)	
Increase for digitized archives annual hosting fee	1,000	
Increase for cost of supplies for Birdseye Pool	1,500	
Increase for electrical upgrades in Palmer Park for Christmas lights and additional lights	12,000	
Transfer from insurance reserve for electrical upgrades	(10,000)	
Increase in grants to others for Cartwright Fields	2,500	
Decrease for painting of the Rotarty Gazebo completed in 2023	(4,000)	
Decrease for hydro repair at Carolyn Best laneway completed in 2023	(7,800)	
Increase for tree and grounds repairs and maintenance	4,000	
Increase for title and grounds repairs and maintenance Increase for ball diamond grounds maintenance - install warning track at CB#2	3,500	
Increase for operations and maintenance of outdoor skating surface	9,400	
Increase for communications social media platforms	9,400 700	
·	(3,000)	
Decrease for cleaning at Latcham Centre Miscellaneous expenses	(3,000) 1,600	

Decrease in advertising revenue - SCRC	6,900	
Decrease in rental revenue - SCRC	7,900	
Increase in ice rental revenue - BRC	(1,300)	
Increase in revenue for Canada Day	(500)	
Increase in Recreation Program revenue	(60,000)	
Increase in Pool revenue	(2,000)	
Increase in Daycamp revenue	(2,500)	
Increase in admissions revenue for the skating and pool	(6,200)	
Decrease in park event fees revenue based on prior year	1,900	
Increase in picnic shelter revenue	(1,500)	
Decrease in Museum event fees	2,000	
Increase in sponsorship for outdoor skating surface	(6,000)	
Adjustment for decreased funding from Canada Summer Jobs	84,400	
Removal of MP transfer for one time repair in prior year	24,300	
		133,600

Net Increase in Recreation, Culture & Communications 2024 Operating Budget

262,700

	2023	Approved	2024	Budget		Maintain	Service	Budget	Growth		2024
	Estimated	2023	Budget	Increase /	%	Service	Level	Neutral	Related	New /	Budget
	Actuals	Budget	Request	Decrease	Change	Level	Change	Transfers	Change	Other	Request
Payroll		- u	· · ·						-		· · · · · · · · · · · · · · · · · · ·
Salaries & Wages	2,040,539	1,935,600	2,051,900	116,300	6.01%	116,300					2,051,900
Benefits	475,480	466,500	490,000	23,500	5.04%	23,500					490,000
Total Payroll	2,516,019	2,402,100	2,541,900	139,800	5.82%	139.800					2,541,900
Materials, Supplies and Services	_,010,010	_,,,_,,,,,	_,,,,,,,,	100,000	0.02,0	100,000					_,,
Materials and Supplies	88,201	68,100	72,900	4,800	7.05%	6,300		(1,500)			72,900
Professional Fees	44,061	53,600	58,800	5,200	9.70%	700	2,700	1,800			58,800
Repairs and Maintenance	499,822	471,800	482,900	11,100	2.35%	4,200	9,400	1,500		(4,000)	482,900
Information Technology	21,443	22,300	20,500	(1,800)	(8.07%)	5,800	5,100	(7,600)		(',)	20,500
Building Maintenance	23,783	15,300	15,300	(1,555)	(0.01.70)	5,222		(1,222)			15,300
Vehicles	43,131	39,900	45,500	5,600	14.04%	5,600					45,500
Utilities	461,688	458,400	467,500	9,100	1.99%	9,100					467,500
Total Materials, Supplies and Services	1,182,129	1,129,400	1,163,400	34,000	3.01%	31,700	12,100	(5,800)		(4,000)	1,163,400
Contracted Services	1,102,120	1,120,400	1,100,400	04,000	0.0170	01,700	12,100	(0,000)		(4,000)	1,100,400
Contracted Services	18,144	21,000	21,000								21,000
Contracted Maint	21,138	24,100	21,700	(2,400)	(9.96%)			(2,400)			21,700
Contracted Instructor	92,453	53,500	93,500	40,000	74.77%	40,000		(2,400)			93,500
Waste Disposal	18,065	17,600	18,100	500	2.84%	500					18,100
Security	2,242	2,000	10,100	(2,000)	2.04 /6	300	500	(2,500)			10,100
Caretaking	7,061	13,600	11,600	(2,000)	(14.71%)	(2,000)	300	(2,300)			11,600
Total Contracted Services	159,103	131,800	165,900	34,100	25.87%	38,500	500	(4,900)			165,900
Interest, Rent and Financial Expenses	139,103	131,000	103,900	34,100	23.07 /6	30,300	300	(4,900)			103,900
Rent	23,003	20,300	20,300								20,300
Insurance	110,731	106,000	110,900	4,900	4.62%	4,900					110,900
Total Interest, Rent and Financial Expenses	133,734	126,300	131,200	4,900	3.88%	4,900					131,200
Amortization	133,734	120,300	131,200	4,900	3.00 /6	4,900					131,200
Amortization	66,868										
Total Amortization	66,868										
Transfers to Other entities	00,000										
Grants to Other endues Grants to Others - Internal	19,270	25,600	24,600	(1,000)	(3.91%)	(1,000)					24,600
Grants to Others - Internal Grants to Others - External	19,270	25,600	24,600	2,500	(3.91%)	(1,000)	2,500				2,500
Total Transfers to Other entities	19,270	25,600	27,100		5.86%	(1,000)	2,500				27,100
	19,270	25,600	21,100	1,500	5.00%	(1,000)	2,500				27,100
Other Expenses Expenses General	55,217	70,400	80,400	40,000	14.20%		10,000				80,400
· ·				10,000	14.20%		10,000				
Expense Programming	1,348	1,800	1,800								1,800
Expense Exhibit	5,939 2,924	7,000 2,000	7,000 3,000	4 000	20.00 %		1,000				7,000 3,000
Expense Archives/Conserv	,	,		1,000	50.00%						92,200
Total Other Expenses	65,428	81,200	92,200	11,000	13.55%		11,000				92,200
Transfers to Reserve	0.004	l									
Trf to MP Reserve	2,081										
Trf to FAC R/F	55,818										
Trf to VEH R/F	762	l									
Total Transfers to Reserve	58,661									(
Total Expenditures (less Payroll)	1,685,193	1,494,300	1,579,800	85,500	5.72%	74,100	26,100	(10,700)		(4,000)	1,579,800
Total Expenditures	4,201,212	3,896,400	4,121,700	225,300	5.78%	213,900	26,100	(10,700)		(4,000)	4,121,700
Bevenue		l									
Revenues	(05.00.1)	(0.005)	(0.000)								(0.000)
Donations	(25,234)	(9,900)	(9,900)	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		/= ===	/=				(9,900)
Sponsorship	(6,600)	,,, ,,,	(12,600)	(12,600)		(6,600)	(6,000)				(12,600)
Misc Revenue	(11,129)	(13,000)	(13,000)								(13,000)
Surcharge	(63,107)										
Contr fr Others		(4,000)	(4,000)								(4,000)

	2023	Approved	2024	Budget		Maintain	Service	Budget	Growth		2024
	Estimated	2023	Budget	Increase /	%	Service	Level	Neutral	Related	New /	Budget
	Actuals	Budget	Request	Decrease	Change	Level	Change	Transfers	Change	Other	Request
Cost Recovery	(2,400)	-	·								
Tangible Capital Assets	(825)										
Total Revenues	(109,295)	(26,900)	(39,500)	(12,600)	46.84%	(6,600)	(6,000)				(39,500)
Grants / Government Transfers											
Canada Grants	(115,931)	(136,200)	(51,800)	84,400	(61.97%)	84,400					(51,800)
Ontario Grants	(19,638)	(21,500)	(21,500)								(21,500)
Municipal and Other Grants		(8,400)	(8,400)								(8,400)
Total Grants / Government Transfers	(135,569)	(166,100)	(81,700)	84,400	(50.81%)	84,400					(81,700)
User charges, licenses and fines											
User Charges	(566,360)	(524,200)	(579,500)	(55,300)	10.55%	(55,300)					(579,500)
Licenses & permits	(9,000)	(4,500)	(4,500)								(4,500)
Rent	(1,333,205)	(881,800)	(875,200)	6,600	(0.75%)	6,600					(875,200)
Total User charges, licenses and fines	(1,908,565)	(1,410,500)	(1,459,200)	(48,700)	3.45%	(48,700)					(1,459,200)
Transfers from Reserve											
Trf fr MP Res		(24,300)		24,300						24,300	
Trf fr INS Res			(10,000)	(10,000)			(10,000)				(10,000)
Trf fr PRKS R/F											
Total Transfers from Reserve		(24,300)	(10,000)	14,300	(58.85%)		(10,000)			24,300	(10,000)
Total Revenues	(2,153,429)	(1,627,800)	(1,590,400)	37,400	(2.30%)	29,100	(16,000)			24,300	(1,590,400)
								====			
Grand Total	2,047,783	2,268,600	2,531,300	262,700	11.58%	243,000	10,100	(10,700)		20,300	2,531,300

	2023	Approved	2024	Budget		Maintain	Service	Budget	Growth		2024
	Estimated	2023	Budget	Increase /	%	Service	Level	Neutral	Related	New /	Budget
	Actuals	Budget	Request	Decrease	Change	Level	Change	Transfers	Change	Other	Request
Recreation, Culture & Communications		9		200:0000	- inunge		29-			0.1.1.	
COMMUNITY SERVICES - REC & CULTURE											
Payroll	721,772	660,200	682,200	22,000	3.33%	22,000					682,200
Materials, Supplies and Services	6,665	5,800	5,800	, I		,					5,800
Other Expenses		8,500	·	(8,500)				(8,500)			·
Total Expenditures (less Payroll)	6,665	14,300	5,800	(8,500)	(59.44%)			(8,500)			5,800
Total Expenditures	728,437	674,500	688,000	13,500	2.00%	22,000		(8,500)			688,000
Grants / Government Transfers		(8,700)		8,700		8,700		,			
Total Revenues		(8,700)		8,700		8,700					
Total COMMUNITY SERVICES - REC & CULTURE	728,437	665,800	688,000	22,200	3.33%	30,700		(8,500)			688,000
COMMUNICATIONS											
Materials, Supplies and Services	14,893	19,100	21,600	2,500	13.09%		700	1,800			21,600
Other Expenses	407	500	500								500
Total Expenditures (less Payroll)	15,300	19,600	22,100	2,500	12.76%		700	1,800			22,100
Total Expenditures	15,300	19,600	22,100	2,500	12.76%		700	1,800			22,100
User charges, licenses and fines	(9,000)	(4,500)	(4,500)								(4,500)
Total Revenues	(9,000)	(4,500)	(4,500)								(4,500)
Total COMMUNICATIONS	6,300	15,100	17,600	2,500	16.56%		700	1,800			17,600
SPECIAL EVENTS											
Payroll			12,500	12,500		12,500					12,500
Other Expenses	47,822	41.600	62,100	20,500	49.28%	2,000	10,000	8,500			62,100
Total Expenditures (less Payroll)	47,822	41,600	62,100	20,500	49.28%	2,000	10,000	8,500			62,100
Total Expenditures	47,822	41,600	74,600	33,000	79.33%	14,500	10,000	8,500			74,600
Revenues	(6,600)	11,000	(6,600)	(6,600)	1 1100 //	(6,600)	10,000	2,000			(6,600)
Grants / Government Transfers	(15,000)	(15,000)	(15,000)	(,,,,,,		(1,111)					(15,000)
User charges, licenses and fines	(11,290)	(18,200)	(12,100)	6,100	(33.52%)	6,100					(12,100)
Transfers from Reserve	, , ,	, , ,	(10,000)	(10,000)	, ,		(10,000)				(10,000)
Total Revenues	(32,890)	(33,200)	(43,700)	(10,500)	31.63%	(500)	(10,000)				(43,700)
Total SPECIAL EVENTS	14,932	8,400	30,900	22,500	267.86%	14,000		8,500			30,900
FLEET											
Materials, Supplies and Services	38,619	23,600	23,900	300	1.27%			300			23,900
Total Expenditures (less Payroll)	38,619	23,600	23,900	300	1.27%			300			23,900
Total Expenditures	38,619	23,600	23,900	300	1.27%			300			23,900
Total Revenues											
Total FLEET	38,619	23,600	23,900	300	1.27%			300			23,900
PARKS											
Payroll	512,877	527,200	536,400	9,200	1.75%	9,200					536,400
Materials, Supplies and Services	181,336	191,800	195,700	3,900	2.03%	2,100	9,400	(3,600)		(4,000)	195,700
Contracted Services	28,503	32,200	32,200	,		,	·	` '		`	32,200
Interest, Rent and Financial Expenses	47,615	43,700	44,900	1,200	2.75%	1,200					44,900
Amortization	66,868										
Transfers to Reserve	2,843										
Total Expenditures (less Payroll)	327,165	267,700	272,800	5,100	1.91%	3,300	9,400	(3,600)		(4,000)	272,800
Total Expenditures	840,042	794,900	809,200	14,300	1.80%	12,500	9,400	(3,600)		(4,000)	809,200
Revenues	(26,889)	(16,900)	(22,900)	-6,000	35.50%		(6,000)				(22,900)
Grants / Government Transfers	(4,340)	(21,600)	(6,200)	15,400	(71.30%)	15,400					(6,200)
User charges, licenses and fines	(3,396)	(38,500)	(2,000)	36,500	(94.81%)	400		36,100			(2,000)
Transfers from Reserve	1	(20,300)		20,300						20,300	

Estimated 2023 Budget Decrease Change Leve Leve Leve Manufal New New Change		1 2022 1	Annuariad	2024	Dondon L		Maintain	Camilaa I	Dudget I	Croudh		2024
Actions		2023	Approved	2024 Pudget	Budget	0/	Maintain	Service	Budget	Growth	Nov. /	2024 Budget
Total PARKS 805.417 957.000 1,11,600 16,200 11,549, 12,000 3,1,000 3,100 3,100 13,100 1778,100 10,000 11,549, 12,000 3,400 3,100 11,549, 12,000 3,400 3,400 3,400 11,549, 12,000 11,549,				· ·	I				I			٠ ا
Total Expenditures	Total Povonuos									Griange	-	
OUTDOOR FACILITIES		· , ,	` ' '			, ,		· ' '			· ·	
Malerians, Suppliers and Services 14,420 16,000 22,800 17,39% 3,500 2,270 22,500 17,000 22,500 17,000 22,500 17,000 22,500 2,270 2,500 2,500 2,700 2,500 2,500 2,700 2,500 2,500 2,700 2,500 2,500 2,700 2,500 2,500 2,700 2,500 2,500 2,700 2,500 2,700 2,500 2,700 2,500 2,700 2,500 2,700 2,500 2,700 2,500 2,700 2,500 2,700 2,500 2,700 2,500 2,700 2,500 2,700 2,500 2,700 2,500 2,700 2,500 2,700 2,500 2,700 2,500 2,700 2,500 2,700 2,500 2,700 2,500 2,700 2,500 2,500 2,700 2,500 2,500 2,500 2,700 2,500	TOTAL PARKS	605,417	000,160	778,100	00,500	11.54%	∠8,300	3,400	3∠,500		16,300	778,100
Transfer to Other entries	OUTDOOR FACILITIES											
Total Expenditures (see Payroll)	Materials, Supplies and Services	14,420	16,600	22,800	6,200	37.35%	3,500		2,700			22,800
Total Exponditures 14.429 15.690 15.690 15.690 15.690 15.690 15.690 15.690 15.690 15.690 15.690 15.690 15.690 15.690 15.690 16.690 16.690 16.690 16.690 16.690 16.690 16.690 17.111 15.690 16.690 17.111 15.690 17.111 15.690 17.111 15.690 17.111 15.690 17.111 15.690 17.111 15.690 17.111 15.690 17.111 15.690 17.111 15.690 17.111 15.690 17.111 15.690 17.111 15.690 17.111 15.690 17.111 17	Transfers to Other entities			2,500	2,500			2,500				2,500
United Chargon, Inchese and fines	Total Expenditures (less Payroll)	14,420	16,600	25,300	8,700	52.41%	3,500	2,500	2,700			25,300
Total CUTDON FACILITIES (5.17) 1.6,600 (10,800) (27,400) (165,08%) 3,500 (2,500) (33,400) (10,800) (10,800) (27,400) (165,08%) 3,500 (2,500) (33,400) (10,800) (10,800) (27,400) (165,08%) 3,500 (2,500) (33,400) (10,800)	Total Expenditures	14,420	16,600	25,300	8,700	52.41%	3,500	2,500	2,700			25,300
SCUGOG RECREATION CENTER	User charges, licenses and fines	(19,591)		(36,100)	(36,100)				(36,100)			(36,100)
SCUGOG RECREATION CENTRE	Total Revenues	(19,591)		(36,100)	(36,100)				(36,100)			(36,100)
Payrol Malerials, Supplies and Services 583,288 555,00 572,000 16,000 12,400 1.79% 12,400 1.79% 12,400 572,500 572,000 583,000 572,000 583,000 572,000 583,000 572,000 583,000 572,000 583,000 572,000 583,000 572,000 583,000 572,000 583,000 572,000 583,000	Total OUTDOOR FACILITIES	(5,171)	16,600	(10,800)	(27,400)	(165.06%)	3,500	2,500	(33,400)			(10,800)
Payrol Malerials, Supplies and Services 583,288 555,00 572,000 16,000 12,400 1.79% 12,400 1.79% 12,400 572,500 572,000 583,000 572,000 583,000 572,000 583,000 572,000 583,000 572,000 583,000 572,000 583,000 572,000 583,000 572,000 583,000 572,000 583,000	SCUGOG PECPEATION CENTRE											
Malerials, Supplies and Services \$83,288 \$55,100 \$572,000 \$16,500 \$3.04% \$18,400 \$2.000 \$3.000 \$22,000 \$1.000 \$22,000 \$1.000 \$2.000 \$1.000 \$2.000 \$2.000 \$1.000 \$2.		771 131	693 100	705 500	12 400	1 70%	12 400					705 500
Contracted Services 28.442 28.400 28.100 2.200 6.10% 500 500 3.300 28.101 Interest, Rent and Financial Expenses 28 3 4.735 32.800 34.800 2.200 6.10% 2.000 3.300 3.480 3.480 Other Expenses 28 3 4.800 4	· ·							2 000	(3.500)			
Interest, Rent and Financial Expenses 34,735 32,800 34,800 2,000 6,10% 2,000 8,4800 4,800		1			′ 1				, , ,			
A A B								500	(3,300)			
Trail Expenditures (less Payroll)		1			2,000	0.10%	2,000					
Total Expenditures (isses Payroll)			4,000	4,000								4,000
Total Expenditures Communication Communi			621 100	637 700	16 600	2 67%	20 900	2 500	(6.800)			637 700
Revenues (156,842) (3,000) (3,000) (1,23%) 9,600 (1,				,	,		,		, ,			
User charges, licenses and fines	· ·			, ,	29,000	2.2170	33,300	2,500	(6,800)			
Total SCUGG RECREATION CENTRE 177,569 1771,500		, , ,	, , ,	, , ,	9 600	(4 23%)	9 600					
Total SCUGOG RECREATION CENTRE						. ,						, ,
BLACKSTOCK ARENA		L		, , ,		, ,		2 500	(6 900)			, , ,
Payroll 108,634 125,600 127,600 2,000 1,59% 2,000 1,59% 2,000 1,300 127,600 127,600 1,59% 2,000 1,300 1,300 1,24,600 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1	Total SCOGOG RECREATION CENTRE	177,509	555,000	57 1,000	30,000	1.24/0	42,900	2,500	(0,000)			57 1,000
Payroll 108,634 125,600 127,600 2,000 1,59% 2,000 1,59% 2,000 1,300 127,600 127,600 1,59% 2,000 1,300 1,300 1,24,600 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1	BLACKSTOCK ARENA											
Materials, Supplies and Services		108.634	125.600	127.600	2.000	1.59%	2.000					127,600
Contracted Services 878 1,400 1,				,	,		,		(1.300)			124,600
Interest, Rent and Financial Expenses					(, , , , , ,	(,	(3, 33,		(,===,			1,400
Transfers to Reserve 5,955 Total Expenditures (less Payroll) 160,562 156,700 150,200 (6,500) (4,15%) (5,200) (1,300) 150,200 150,200 (1,300) 1					1.000	4.31%	1.000					24,200
Total Expenditures (less Payroll) Total Expenditures 289,196 282,300 277,800 4,500) 1,	·		, , , ,	,	,		,,,,,,					,
Total Expenditures Revenues (6,265) User charges, licenses and fines (111,442) (120,200) (121,500) (1,300) 1.08% (1,300) (1,30			156,700	150.200	(6.500)	(4.15%)	(5.200)		(1.300)			150,200
Revenues (6,265) (111,442) (120,200) (121,500) (1,300) 1.08% (1,300) (1,300) (121,500) (1,300)					,							277,800
User charges, licenses and fines (111,442) (120,200) (121,500) (1,300) 1.08% (1,300) (•		,,,,,,,	,	(, , , , ,	(,	(2, 22,		(,===,			,,,,,,
Total Revenues (117,707) (120,200) (121,500) (1,300) 1.08% (1,300)	User charges, licenses and fines		(120,200)	(121,500)	(1,300)	1.08%	(1,300)					(121,500)
Total BLACKSTOCK ARENA 151,489 162,100 156,300 (5,800) (3,58%) (4,500) (1,300) (1,300) 156,300 COMMUNITY HALLS & FACILITIES Materials, Supplies and Services 54,924 60,800 59,500 (1,300) (2,14%) (300) (1,000) 59,50 Contracted Services 7,453 14,700 12,700 (2,000) (13,61%) (2,000) (1,000) 12,700 Interest, Rent and Financial Expenses 19,383 19,000 19,400 400 2,11% 400 19,400 Transfers to Other entities 19,270 25,600 24,600 (1,000) (3,91%) (1,000) 24,600 Total Expenditures (less Payroll) 101,030 120,100 116,200 (3,900) (3,25%) (2,900) (1,000) 116,200 User charges, licenses and fines (37,992) (20,500) (20,500) (20,500) (20,500) Total Revenues (37,992) (20,500) (20,500) (20,500) (3,900) (3,900) (3,900) (1,000) (1,000) 95,700 RECREATION PROGRAMS	Total Revenues	(117,707)	(120,200)	(121,500)	,	1.08%	(1,300)					(121,500)
Materials, Supplies and Services 54,924 60,800 59,500 (1,300) (2.14%) (300) (1,000) 59,50 Contracted Services 7,453 14,700 12,700 (2,000) (13.61%) (2,000) (2,000) 12,70 Interest, Rent and Financial Expenses 19,383 19,000 19,400 400 2,11% 400 400 19,40 Transfers to Other entities 19,270 25,600 24,600 (1,000) (3,91%) (1,000) (1,000) 24,60 Total Expenditures (less Payroll) 101,030 120,100 116,200 (3,900) (3,25%) (2,900) (1,000) 116,20 Total Expenditures (less Payroll) 101,030 120,100 116,200 (3,900) (3,25%) (2,900) (1,000) 116,20 User charges, licenses and fines (37,992) (20,500) (20,50	Total BLACKSTOCK ARENA					(3.58%)			(1,300)			156,300
Materials, Supplies and Services 54,924 60,800 59,500 (1,300) (2.14%) (300) (1,000) 59,50 Contracted Services 7,453 14,700 12,700 (2,000) (13.61%) (2,000) (2,000) 12,70 Interest, Rent and Financial Expenses 19,383 19,000 19,400 400 2,11% 400 400 19,40 Transfers to Other entities 19,270 25,600 24,600 (1,000) (3,91%) (1,000) (1,000) 24,60 Total Expenditures (less Payroll) 101,030 120,100 116,200 (3,900) (3,25%) (2,900) (1,000) 116,20 Total Expenditures (less Payroll) 101,030 120,100 116,200 (3,900) (3,25%) (2,900) (1,000) 116,20 User charges, licenses and fines (37,992) (20,500) (20,50	COMMUNITY HALLS & FACILITIES											
Contracted Services 7,453 14,700 12,700 (2,000) (13.61%) (2,000) (13.61%) (2,000) (10.000) (1		F4.004	60 800	E0 E00	(4.200)	(0.440/)	(200)		(4.000)			F0 F00
Interest, Rent and Financial Expenses 19,383 19,000 19,400 400 2.11% 400 19,4	2 11	1		,	* * */	` '	` '		(1,000)			
Transfers to Other entities						, ,	, , ,					
Total Expenditures (less Payroll) 101,030 120,100 116,200 (3,900) (3,25%) (2,900) (1,000) 116,20 Total Expenditures 101,030 120,100 116,200 (3,900) (3.25%) (2,900) (1,000) 116,20 User charges, licenses and fines (37,992) (20,500) (20,500) (20,500) (20,500) Total Revenues (37,992) (20,500) (20,500) (20,500) (20,500) (20,500) Total COMMUNITY HALLS & FACILITIES 63,038 99,600 95,700 (3,900) (3,92%) (2,900) (1,000) 95,700 RECREATION PROGRAMS RECREATION PROGRAMS (20,500) <td< td=""><td>•</td><td></td><td></td><td></td><td>I</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	•				I							
Total Expenditures 101,030 120,100 116,200 (3,900) (3,25%) (2,900) (1,000) 116,20 User charges, licenses and fines (37,992) (20,500) (20							, , ,		(4.000)			,
User charges, licenses and fines (37,992) (20,500) (20,500) (20,500) (20,500)	, , , , , ,			,			, ,		, , ,			
Total Revenues (37,992) (20,500)	i i i i i i i i i i i i i i i i i i i				(3,900)	(3.∠5%)	(2,900)		(1,000)			
Total COMMUNITY HALLS & FACILITIES 63,038 99,600 95,700 (3,900) (3,92%) (2,900) (1,000) 95,700 RECREATION PROGRAMS 8 9,600 95,700 (3,900) (3,92%) (2,900) (1,000) 95,700	• .		, , ,	, , ,								(, ,
RECREATION PROGRAMS			` ` '	,	(0.000)	(0.000()	(0.000)		(4.000)			, , ,
	Total COMMUNITY HALLS & FACILITIES	63,038	99,600	95,700	(3,900)	(3.92%)	(2,900)		(1,000)			95,700
	RECREATION PROGRAMS											
Fayton 110,000 02,000 13,300 22,42% 13,300 1 5.900	Payroll	118,880	62,000	75,900	13,900	22.42%	13,900					75,900

	2023	Approved	2024	Budget		Maintain	Service	Budget	Growth		2024
	Estimated	2023	Budget	Increase /	%	Service	Level	Neutral	Related	New /	Budget
	Actuals	Budget	Request	Decrease	Change	Level	Change	Transfers	Change	Other	Request
Materials, Supplies and Services	39,736	33,700	40,600	6,900	20.47%	6,900					40,600
Contracted Services	69,241	42,000	70,000	28,000	66.67%	28,000					70,000
Total Expenditures (less Payroll)	108,977	75,700	110,600	34,900	46.10%	34,900					110,600
Total Expenditures	227,857	137,700	186,500	48,800	35.44%	48,800					186,500
Grants / Government Transfers		(46,200)		46,200		46,200					
User charges, licenses and fines	(166,442)	(110,000)	(170,000)	(60,000)	54.55%	(60,000)					(170,000)
Total Revenues	(166,442)	(156,200)	(170,000)	(13,800)	8.83%	(13,800)					(170,000)
Total RECREATION PROGRAMS	61,415	(18,500)	16,500	35,000	(189.19%)	35,000					16,500
POOL											
Payroll	51,399	64,500	78,600	14,100	21.86%	14,100					78,600
Materials, Supplies and Services	41,537	33,800	35,500	1,700	5.03%	2,100		(400)			35,500
Interest, Rent and Financial Expenses	1,976	1,900	2,000	100	5.26%	100					2,000
Total Expenditures (less Payroll)	43,513	35,700	37,500	1,800	5.04%	2,200		(400)			37,500
Total Expenditures	94,912	100,200	116,100	15,900	15.87%	16,300		(400)			116,100
Grants / Government Transfers	(8,680)	(29,100)	(8,800)	20,300	(69.76%)	20,300					(8,800)
User charges, licenses and fines	(40,116)	(38,500)	(41,500)	(3,000)	7.79%	(3,000)					(41,500)
Total Revenues	(48,796)	(67,600)	(50,300)	17,300	(25.59%)	17,300					(50,300)
Total POOL	46,116	32,600	65,800	33,200	101.84%	33,600		(400)			65,800
DAYCAMP											
Payroll	120,310	191,100	240,200	49,100	25.69%	49,100					240,200
Materials, Supplies and Services	31,931	14,400	18,400	4,000	27.78%	4,000					18,400
Contracted Services	23,212	11,500	23,500	12,000	104.35%	12,000					23,500
Total Expenditures (less Payroll)	55,143	25,900	41,900	16,000	61.78%	16,000					41,900
Total Expenditures	175,453	217,000	282,100	65,100	30.00%	65,100					282,100
Grants / Government Transfers	(16,973)	(8,400)	(25,400)	(17,000)	202.38%	(17,000)					(25,400)
User charges, licenses and fines	(226,740)	(223,000)	(225,500)	(2,500)	1.12%	(2,500)					(225,500)
Total Revenues	(243,713)	(231,400)	(250,900)	(19,500)	8.43%	(19,500)					(250,900)
Total DAYCAMP	(68,260)	(14,400)	31,200	45,600	(316.67%)	45,600					31,200
MUESUM											
Payroll	111,016	78,400	83,000	4,600	5.87%	4,600					83,000
Materials, Supplies and Services	44,057	33,200	33,600	400	1.20%	1,200		(800)			33,600
Contracted Services	1,374	1,600	,	(1,600)		,		(1,600)			
Interest, Rent and Financial Expenses	2,873	2,800	2,900	100	3.57%	100		(,,			2,900
Other Expenses	16,936	25,800	24,800	(1,000)	(3.88%)	(2,000)	1,000				24,800
Total Expenditures (less Payroll)	65,240	63,400	61,300	(2,100)	(3.31%)	(700)	1,000	(2,400)			61,300
Total Expenditures	176,256	141,800	144,300	2,500	1.76%	3,900	1,000	(2,400)			144,300
Revenues	(12,699)	(1,000)	(1,000)				-	, ,			(1,000)
Grants / Government Transfers	(90,576)	(37,100)	(26,300)	10,800	(29.11%)	10,800					(26,300)
User charges, licenses and fines	(19,651)	(31,400)	(29,400)	2,000	(6.37%)	2,000					(29,400)
Transfers from Reserve		(4,000)		4,000		<u> </u>				4,000	
Total Revenues	(122,926)	(73,500)	(56,700)	16,800	(22.86%)	12,800				4,000	(56,700)
Total	53,330	68,300	87,600	19,300	28.26%	16,700	1,000	(2,400)		4,000	87,600
MARINA											
Materials, Supplies and Services	1,145	9,400	9,400								9,400
Interest, Rent and Financial Expenses	3,001	2,900	3,000	100	3.45%	100					3,000
Total Expenditures (less Payroll)	4,146	12,300	12,400	100	0.81%	100					12,400
Total Expenditures	4,146	12,300	12,400	100	0.81%	100					12,400
Revenues		(6,000)	(6,000)								(6,000)

	2023	Approved	2024	Budget		Maintain	Service	Budget	Growth		2024
	Estimated	2023	Budget	Increase /	%	Service	Level	Neutral	Related	New /	Budget
	Actuals	Budget	Request	Decrease	Change	Level	Change	Transfers	Change	Other	Request
User charges, licenses and fines	(29,594)	(27,500)	(27,500)								(27,500)
Total Revenues	(29,594)	(33,500)	(33,500)								(33,500)
Total MARINA	(25,448)	(21,200)	(21,100)	100	(0.47%)	100					(21,100)
Total Recreation, Culture & Communications	2,047,783	2,268,600	2,531,300	262,700	11.58%	243,000	10,100	(10,700)		20,300	2,531,300

Development Services

Operating Expenditures Revenues / Recoveries Net Operating Budget

2023 Estimated Actuals	2023 Budget	2024 Budget	Increase / (Decrease)
1,840,289	1,958,300	2,313,400	355,100
(1,301,588)	(918,400)	(1,061,400)	(143,000)
538,701	1,039,900	1,252,000	212,100

Budget Summary

Staffing	A 1 -
STATTING	1 Aete
Jianna	CUSIS

Full time salary / wage rate increase	44,640
Increase for contract/ part time / student/ committee positions	8,500
Annualized Planner position	49,500
Progression	6,360
Statutory payroll costs / benefit premiums	7,600

Budget Neutral Expenditures / Revenues

Transfer of advertising / promotional items to Community Services

(1,800)

116,600

Other Expenditures / Revenues

iner Expenditures / Nevenues	
Increase Municipal Office utilities based on usage	2,500
Removal of transfer from the Municipal reserve	7,000
Decrease in pest control, misc Old Mill expenses	(11,400)
Increase in conferences and seminars	3,000
Increase in legal fees	22,500
Increase in professional OLT fees	30,000
Increase in consulting fees	60,500
Decrease in planning application revenue based on prior year actuals	18,500
Decrease in memberships and subscriptions	(1,900)
Increase in contracted services	40,000
Increase in insurance	5,200
Increase in building permit revenue	(100,000)
Increase in transfer from building reserve to cover temporary building inspector	(59,200)
Increase in by-law revenue	(9,300)
Increase in costs to run animal shelter	85,400
Increase in general building repairs and maintenace	3,100
Miscellaneous expenditures	1,400

97,300

Net Increase in Development Services 2024 Operating Budget

212,100

	2023	Approved	2024	Budget		Maintain	Service	Budget	Growth		2024
	Estimated	2023	Budget	Increase /	%	Service	Level	Neutral	Related	New /	Budget
	Actuals	Budget	Request	Decrease	Change	Level	Change	Transfers	Change	Other	Request
Payroll											
Salaries & Wages	910,268	1,013,400	1,122,400	109,000	10.76%	109,000					1,122,400
Benefits	232,614	287,600	295,200	7,600	2.64%	7,600					295,200
Total Payroll	1,142,882	1,301,000	1,417,600	116,600	8.96%	116,600					1,417,600
Materials, Supplies and Services											
Materials and Supplies	7,786	27,000	25,800	(1,200)	(4.44%)	1,100	(500)	(1,800)			25,800
Professional Fees	304,766	120,300	234,700	114,400	95.10%	(2,100)	30,500		75,500	10,500	234,700
Repairs and Maintenance	41,156	40,600	43,700	3,100	7.64%	3,100					43,700
Information Technology	56,021	78,900	78,900								78,900
Vehicles	9,569	14,800	15,300	500	3.38%	500					15,300
Utilities	45,328	61,200	63,700	2,500	4.08%	2,500					63,700
Total Materials, Supplies and Services	464,626	342,800	462,100	119,300	34.80%	5,100	30,000	(1,800)	75,500	10,500	462,100
Contracted Services	·	·		,							
Contracted Services	22,484		40,000	40,000					40,000		40,000
Contracted Maint	166		Ť	, i					·		
Contract Animal shared costs	100,857	201,700	287,100	85,400	42.34%		85,400				287,100
Caretaking	23,545	27.000	27.000				·				27.000
Total Contracted Services	147,052	228,700	354,100	125,400	54.83%		85,400		40,000		354,100
Interest, Rent and Financial Expenses	,	===,:==	33.,.33	120,100					,		
Financial Expenses	(50)										
Insurance	23,671	14,500	19,700	5,200	35.86%	200				5,000	19,700
Total Interest, Rent and Financial Expenses	23.621	14,500	19.700	5,200	35.86%	200				5.000	19,700
Other Expenses		,	,	3,200	00.0070					2,200	,
Expenses General	5,703	21,300	9,900	(11,400)	(53.52%)	(11,400)					9,900
Total Other Expenses	5,703	21,300	9,900	` , ,	(53.52%)	(11,400)					9,900
Transfers to Reserve	.,	,		(11,100)	(****=7**)	(,,					.,
Trf to ENV Reserve	50,000	50,000	50,000								50,000
Trf to DepFor Reserve	,	,	,								
Total Transfers to Reserve	50.000	50,000	50.000								50,000
Total Expenditures (less Payroll)	691,002	657,300	895,800	238,500	36.28%	(6,100)	115,400	(1,800)	115,500	15,500	895,800
Total Expenditures	1,833,884	1,958,300	2,313,400		18.13%	110,500	115,400	(1,800)	115,500	15,500	2,313,400
	1,000,000	1,222,222	_,,,,,,,	222,122		,	,	(1,222)	,	10,000	_,,,,,,,
Revenues											
Services For Others		(1,000)	(1,000)								(1,000)
Cost Recovery Capital Projects	(25,094)	(,,	(, , , , ,								(/
Total Revenues	(25,094)	(1,000)	(1,000)								(1,000
Grants / Government Transfers	(=1,301)	(1,500)	(. ,500)								(.,000
Canada Grants	(1,966)	(4,300)	(4,300)							l	(4,300
Ontario Grants	(800)	(1,800)	(1,800)								(1,800)
Municipal and Other Grants	(1,000)	(1,500)	(1,500)								(. ,000
Total Grants / Government Transfers	(3,766)	(6,100)	(6,100)								(6,100
User charges, licenses and fines	(2,:00)	(2,.00)	(2,100)								(2,100
User Charges	(95,493)	(126,500)	(134,500)	(8,000)	6.32%	(8,000)				l	(134,500
Licenses & permits	(1,023,342)	(553,000)	(635,800)		14.97%	23,700	(6,500)		(100,000)	l	(635,800
Fines & penalties	(49,047)	(50,000)	(50,000)	1 1 1	14.07 /0	25,700	(3,300)		(.55,500)		(50,000
Rent	(12,000)	(12,000)	(12,000)								(12,000
Total User charges, licenses and fines	(1,179,882)	(741,500)	(832,300)		12.25%	15,700	(6,500)		(100,000)		(832,300
i otal osel charges, licenses and lines	(1,179,002)	(141,300)	(032,300)	(30,000)	12.25%	13,700	(0,300)		(100,000)		(002,300

	2023	Approved	2024	Budget		Maintain	Service	Budget	Growth		2024
	Estimated	2023	Budget	Increase /	%	Service	Level	Neutral	Related	New /	Budget
	Actuals	Budget	Request	Decrease	Change	Level	Change	Transfers	Change	Other	Request
Transfers from Reserve											
Trf fr MP Res		(7,000)		7,000						7,000	
Trf fr BLDG R/F		(162,800)	(222,000)	(59,200)	36.36%				(59,200)		(222,000)
Total Transfers from Reserve		(169,800)	(222,000)	(52,200)	30.74%				(59,200)	7,000	(222,000)
Total Revenues	(1,208,742)	(918,400)	(1,061,400)	(143,000)	15.57%	15,700	(6,500)		(159,200)	7,000	(1,061,400)
Grand Total	625,142	1,039,900	1,252,000	212,100	20.40%	126,200	108,900	(1,800)	(43,700)	22,500	1,252,000

	2023	Approved	2024	Budget		Maintain	Service	Budget	Growth		2024
	Estimated	2023	Budget	Increase /	%	Service	Level	Neutral	Related	New /	Budget
	Actuals	Budget	Request	Decrease	Change	Level	Change	Transfers	Change	Other	Request
Development Services		<u> </u>					Ţ.		<u> </u>		· · · · · · · · · · · · · · · · · · ·
Development Services											
Payroll	404,979	338,500	347,400	8,900	2.63%	8,900					347,400
Materials, Supplies and Services	5,419	21,300	22,800	1,500	7.04%	300		(1,800)		3,000	22,800
Contracted Services	166	·	·	,				, , ,		·	·
Interest, Rent and Financial Expenses	4,251	4,100	4,300	200	4.88%	200					4,300
Other Expenses	1,048	16,400	5,000	(11,400)	(69.51%)	(11,400)					5,000
Total Expenditures (less Payroll)	10,884	41,800	32,100	(9,700)	(23.21%)	(10,900)		(1,800)		3,000	32,100
Total Expenditures	415,863	380,300	379,500	(800)	(0.21%)	(2,000)		(1,800)		3,000	379,500
Revenues	(25,094)			` '	·	, , ,		, ,			·
Grants / Government Transfers	(1,000)										
User charges, licenses and fines	(12,000)	(12,000)	(12,000)								(12,000)
Transfers from Reserve	, , ,	(7,000)	` ' '	7,000						7,000	, , ,
Total Revenues	(38,094)	(19,000)	(12,000)	7,000	(36.84%)					7,000	(12,000)
Total DEVELOPMENT SERVICES	377,769	361,300	367,500	6,200	1.72%	(2,000)		(1,800)		10,000	367,500
	,	,									
COMMITTEES											
Materials, Supplies and Services											
Total Expenditures (less Payroll)											
Total Expenditures											
Total Revenues											
Total COMMITTEES											
PLANNING		040.000	0.00 .00		44.400/						
Payroll	220,053	318,000	353,500	35,500	11.16%	35,500					353,500
Materials, Supplies and Services	321,079	171,100	227,500	56,400	32.96%	(800)	30,000	(48,300)	75,500		227,500
Other Expenses	187	500	500								500
Transfers to Reserve	50,000	50,000	50,000								50,000
Total Expenditures (less Payroll)	371,266	221,600	278,000	56,400	25.45%	(800)	30,000	(48,300)	75,500		278,000
Total Expenditures	591,319	539,600	631,500	91,900	17.03%	34,700	30,000	(48,300)	75,500		631,500
Grants / Government Transfers	(000 000)	(4,300)	(4,300)				(0.00)				(4,300)
User charges, licenses and fines	(208,395)	(262,300)	(243,800)	18,500	(7.05%)	25,000	(6,500)				(243,800)
Total Revenues	(208,395)	(266,600)	(248,100)	18,500	(6.94%)	25,000	(6,500)				(248,100)
Total PLANNING	382,924	273,000	383,400	110,400	40.44%	59,700	23,500	(48,300)	75,500		383,400
ENGINEERING SERVICES											
Materials, Supplies and Services	5,225	3,200	3,300	100	3.13%	100					3,300
Total Expenditures (less Payroll)	5,225	3,200	3,300	100	3.13%	100					3,300
Total Expenditures	5,225	3,200	3,300	100	3.13%	100					3,300
User charges, licenses and fines	5,225	(8,100)	(8,100)	130	0.1076	.30					(8,100)
Total Revenues		(8,100)	(8,100)								(8,100)
Total ENGINEERING SERVICES	5,225	(4,900)	(4,800)	100	(2.04%)	100					(4,800)
	5,226	, .,5-01	1.,5507		,						, .,550/
BUILDING											
Payroll	296,445	395,800	454,200	58,400	14.75%	58,400					454,200
Materials, Supplies and Services	35,509	31,500	87,200	55,700	176.83%	(100)		48,300		7,500	87,200
Contracted Services	22,484		40,000	40,000					40,000		40,000
Interest, Rent and Financial Expenses	11,062		5,000	5,000						5,000	5,000
Transfers to Reserve											
Total Expenditures (less Payroll)	69,055	31,500	132,200	100,700	319.68%	(100)		48,300	40,000	12,500	132,200
Total Expenditures	365,500	427,300	586,400	159,100	37.23%	58,300		48,300	40,000	12,500	586,400
Revenues		(1,000)	(1,000)								(1,000)

	2023	Approved	2024	Budget		Maintain	Service	Budget	Growth		2024
	Estimated	2023	Budget	Increase /	%	Service	Level	Neutral	Related	New /	Budget
	Actuals	Budget	Request	Decrease	Change	Level	Change	Transfers	Change	Other	Request
Grants / Government Transfers	(1,966)										
User charges, licenses and fines	(844,808)	(351,500)	(451,500)	(100,000)	28.45%				(100,000)		(451,500)
Transfers from Reserve		(162,800)	(222,000)	(59,200)	36.36%				(59,200)		(222,000)
Total Revenues	(846,774)	(515,300)	(674,500)	(159,200)	30.89%				(159,200)		(674,500)
Total BUILDING	(481,274)	(88,000)	(88,100)	(100)	0.11%	58,300		48,300	(119,200)	12,500	(88,100)
BY-LAW											
Payroll	220,750	248,500	262,500	14,000	5.63%	14,000					262,500
Materials, Supplies and Services	13,872	31,800	31,800	,		,					31,800
Interest, Rent and Financial Expenses	2,348	2,300	2,300								2,300
Total Expenditures (less Payroll)	16,220	34,100	34,100								34,100
Total Expenditures	236,970	282,600	296,600	14,000	4.95%	14,000					296,600
User charges, licenses and fines	(95,878)	(93,900)	(103,200)	(9,300)	9.90%	(9,300)					(103,200)
Total Revenues	(95,878)	(93,900)	(103,200)	(9,300)	9.90%	(9,300)					(103,200)
Total BY-LAW	141,092	188,700	193,400	4,700	2.49%	4,700					193,400
ANIMAL CONTROL											
	055	200		(000)		(222)					
Payroll	655	200	007.400	(200)	40.040/	(200)	05.400				007.400
Contracted Services	100,857 937	201,700	287,100	85,400	42.34%		85,400				287,100
Interest, Rent and Financial Expenses	4,468	900 4,400	900 4,400								900 4,400
Other Expenses		,	,	0= 400	44.000/		0.5.400				
Total Expenditures (less Payroll)	106,262	207,000	292,400	85,400	41.26%	(000)	85,400				292,400
Total Expenditures	106,917	207,200	292,400	85,200	41.12%	(200)	85,400				292,400
Grants / Government Transfers	(800)	(1,800)	(1,800)								(1,800)
User charges, licenses and fines	(18,801)	(13,700)	(13,700)								(13,700)
Total Revenues	(19,601)	(15,500)	(15,500)								(15,500)
Total ANIMAL CONTROL	87,316	191,700	276,900	85,200	44.44%	(200)	85,400				276,900
FACILITIES ADMIN											
Materials, Supplies and Services	83,522	83,900	89,500	5,600	6.67%	5,600					89,500
Contracted Services	23,545	27,000	27,000	0,300	0.07 /0	5,500				I	27,000
Interest, Rent and Financial Expenses	5,023	7,200	7,200								7,200
Total Expenditures (less Payroll)	112,090	118,100	123,700	5,600	4.74%	5,600					123,700
Total Expenditures	112,090	118,100	123,700	5,600	4.74%	5,600					123,700
Total Revenues	1.12,000	,100	.23,700	3,300	470	3,300			-		,,,,,
Total FACILITIES ADMIN	112,090	118,100	123,700	5,600	4.74%	5,600					123,700
					22.420/			//	//>		
Total Development Services	625,142	1,039,900	1,252,000	212,100	20.40%	126,200	108,900	(1,800)	(43,700)	22,500	1,252,000

Library Services

2024 OPERATING BUDGET SUMMARY LIBRARY SERVICES

Operating Expenditures Revenues / Recoveries Net Operating Budget

2023 Estimated Actuals	2023 Budget	2024 Budget	Increase / (Decrease)
738,154	738,500	790,200	51,700
			-
738,154	738,500	790,200	51,700

Budget Summary

Staffing Costs

Salary / wage rate increase / statutory payroll costs 19,450 50% of New Makerspace Associate Position (over 2 yrs - offset from Library Reserve) 20,000

39,450

Other Expenditures / Revenues

Increase in price of books & cataloguing/processing charges, audit & supply costs	3,700
Information technology (increased communications & software costs)	1,300
Increase in building maintenance costs	3,800
Increase in utilities	4,900
Increase in YCW Grant	(1,450)

12,250

Net Increase in Library 2024 Operating Budget

51,700

TOWNSHIP OF SCUGOG 2024 OPERATING BUDGET SUMMARY DEPARTMENT - LIBRARY SERVICES

	2023	Approved	2024	Budget		Maintain	Service	Budget	Growth		2024
	Estimated	2023	Budget	Increase /	%	Service	Level	Neutral	Related	New /	Budget
	Actuals	Budget	Request	Decrease	Change	Level	Change	Transfers	Change	Other	Request
Transfers to Other entities											
Grants to Others - Internal	738,500	738,500	790,200	51,700	7.00%	31,700	20,000				790,200
Total Transfers to Other entities	738,500	738,500	790,200	51,700	7.00%	31,700	20,000				790,200
Total Expenditures (less Payroll)	738,500	738,500	790,200	51,700	7.00%	31,700	20,000				790,200
Total Expenditures	738,500	738,500	790,200	51,700	7.00%	31,700	20,000				790,200
Total Revenues											
Grand Total	738,500	738,500	790,200	51,700	7.00%	31,700	20,000				790,200

TOWNSHIP OF SCUGOG 2024 OPERATING BUDGET SUMMARY DEPARTMENT - LIBRARY SERVICES

	2023	Approved	2024	Budget		Maintain	Service	Budget	Growth		2024
	Estimated	2023	Budget	Increase /	%	Service	Level	Neutral	Related	New /	Budget
	Actuals	Budget	Request	Decrease	Change	Level	Change	Transfers	Change	Other	Request
Library Services											
LIBRARY											
Transfers to Other entities	738,500	738,500	790,200	51,700	7.00%	31,700	20,000				790,200
Total Expenditures (less Payroll)	738,500	738,500	790,200	51,700	7.00%	31,700	20,000				790,200
Total Expenditures	738,500	738,500	790,200	51,700	7.00%	31,700	20,000				790,200
Total Revenues											
Total LIBRARY	738,500	738,500	790,200	51,700	7.00%	31,700	20,000				790,200
Total Library Services	738,500	738,500	790,200	51,700	7.00%	31,700	20,000				790,200