



TOWNSHIP OF
Scugog

2021 Draft Operating Budget



**TOWNSHIP OF SCUGOG
2021 OPERATING BUDGET SUMMARY
ALL DEPARTMENTS**

| | 2020 Estimated Actuals | 2020 Budget | 2021 Budget | Increase / (Decrease) | % Change |
|----------------------------------|------------------------------|----------------|----------------|--------------------------|-------------|
| Operating Expenditures | 16,900,868 | 19,239,500 | 20,189,800 | 950,300 | 4.94% |
| Revenues / Recoveries | (5,024,836) | (5,493,700) | (5,491,200) | 2,500 | 0.05% |
| PIL's & Supplementary | (221,257) | (201,800) | (245,000) | (43,200) | (21.41%) |
| Tax Revenue | (13,541,204) | (13,544,000) | (13,768,000) | (224,000) | (1.65%) |
| Net Operating Budget | (1,886,429) | - | 685,600 | 685,600 | 4.98% |

Budget Summary

Tax and Related Revenues

| | | |
|---|-----------------------------|-----------|
| Increase in estimated PIL's | (65,000) | |
| Decrease in estimated Supplementary Taxes | 21,800 | |
| Increase in the estimated assessment growth | (224,000) | |
| | <u> </u> | (267,200) |

Full Time Wages & Benefits

| | | |
|--|-----------------------------|---------|
| Salary / wage rate increase | 180,000 | |
| Progression | 56,300 | |
| New Parks Attendant hired late 2020 | 53,300 | |
| New Retiree (1) | 4,200 | |
| Statutory payroll costs / benefit premiums | 135,600 | |
| | <u> </u> | 429,400 |

Part Time (PT) Wages & Statutory Payroll Costs

| | | |
|---|-----------------------------|---------|
| Wage rate increase | 3,700 | |
| Decrease in Daycamp staff due to one less week of summer vacation | (6,800) | |
| Decrease in Pool staff due to one less week of summer vacation | (5,100) | |
| Statutory payroll costs | 600 | |
| | <u> </u> | (7,600) |

Total Wages & Benefits

Transfers to Reserves

| | | |
|---|-----------------------------|---------|
| 3% Roads Levy Reserve | 406,335 | |
| 0.5% levy directed to Building and Facilities Reserve | 67,735 | |
| 0.5% levy directed to Vehicle & Equipment Reserve | 67,730 | |
| | <u> </u> | 541,800 |

Roads and Related Expenditure Increases / (Decreases)

| | | |
|--|-----------------------------|--------|
| Reduction in contracted grader rental based on prior year actuals | (13,800) | |
| Increase in unit cost and quantity for asphalt patching material | 12,500 | |
| Decrease in Durham Water fees for road sweeping | (6,800) | |
| Decrease in winter emergency limestone based on prior year actuals | (5,000) | |
| Increase in unit cost and quantity for Calcium Chloride dust suppressant | 16,600 | |
| Decrease in use of rental of vacuum truck | (5,200) | |
| Increase in catch basins maintenance costs for rebuilds | 27,500 | |
| Elimination of radio tower licensing fees | (1,200) | |
| New fee for Durham Region radio system | 5,200 | |
| Increase in Ontario One Call expenses for new development | 15,000 | |
| Increase in preventative maintenance for roads, King St. reclamite pilot project | 25,000 | |
| | <u> </u> | 69,800 |

**TOWNSHIP OF SCUGOG
2021 OPERATING BUDGET SUMMARY
ALL DEPARTMENTS**

Computer software / hardware

| | | |
|--|---------|--------|
| Increase in computer equipment | 4,300 | |
| One time purchase of FirePro Software purchased in 2020 | (2,400) | |
| Increase in ESRI Canada - GIS Annual License from the Region | 6,200 | |
| Office 365 Backup | 2,400 | |
| Adobe License from the Region | 2,260 | |
| Bellamy - Seremic - Land Manager Increase | 2,600 | |
| Worktech Solutions - Central Square Increase | 10,000 | |
| Mobile Device Management | 2,000 | |
| Bang the Table | 7,600 | |
| eScribe Meeting Management Software | 12,520 | |
| Accessibility Software | 5,240 | |
| | 52,720 | 52,720 |

Committee Budgets

| | | |
|--|---------|---------|
| Decrease in Heritage Committee Budget | (200) | |
| Decrease in EDAC Committee Budget | (1,500) | |
| Decrease in Tourism Committee Budget | (1,500) | |
| Decrease in Environmental Committee Budget | (500) | |
| | (3,700) | (3,700) |

Major Revenues

| | | |
|--|----------|--------|
| Remove rental revenue for G1 | 3,500 | |
| Increase in revenue for Marriage Licences | (2,900) | |
| Increase in Canada Summer Grant for students | (86,600) | |
| New burial permit - death registration revenue | (4,400) | |
| Decrease in bank and investment interest income | 125,000 | |
| Increase in penalty and interest revenue | (10,000) | |
| Increase in mortgage holder notice revenue | (2,800) | |
| Increase in Misc. income for new tax roll setups and ownership changes | (10,000) | |
| Increase in burn permit revenue based on increase fee as well as number | (21,500) | |
| New fire rescue revenue for services on roadways, waterways etc. | (11,000) | |
| Increase in road occupancy based on prior year actuals | (6,600) | |
| Increase in site alteration fees based on prior year actuals | (2,000) | |
| Increase in OMPF Provincial Grant | (1,400) | |
| Increase in pool admissions and programs | (2,500) | |
| Decrease in day camp program fees due to one less week in the summer | 9,000 | |
| Decrease in projected Planning revenue for 2021 - reduction of applications | 93,300 | |
| Increase in committee adjustment fees - increase in minor variation applications | (19,800) | |
| Reduce Provincial Offenses revenue | 2,500 | |
| Decrease in Library Revenues | 8,000 | |
| User Fee Changes: | | |
| Minor Hockey - SCRC | (6,200) | |
| Mojacks | (600) | |
| Spring & summer rentals | (200) | |
| Adult Leagues - SCRC | (1,700) | |
| PP Figure Skating - SCRC | (900) | |
| Room Rentals | (13,800) | |
| Private Adult Groups - SCRC | (400) | |
| Curling Club - BRC | 1,100 | |
| Figure Skating - BRC | 1,800 | |
| Minor Hockey - BRC | (500) | |
| Private Groups - BRC | (500) | |
| | 37,900 | 37,900 |

Net Increase in Revenues

**TOWNSHIP OF SCUGOG
2021 OPERATING BUDGET SUMMARY
ALL DEPARTMENTS**

Major Operating Expenditure Increases / (Decreases)

| | |
|---|----------|
| Masters of Certificate in Municipal Admin completed in 2020 | (2,500) |
| Increase in First Aid training for staff that was missed in 2020 | 1,800 |
| Eliminate cost of Christmas Tree lighting sent to BIA | (5,000) |
| Decrease in advertising expense | (1,300) |
| Decrease in postage and shipping expense | (3,000) |
| Decrease in office supplies based prior year actuals | (5,400) |
| Decrease in conferences and seminars expense | (2,000) |
| Increase in election expense | 5,000 |
| Decrease in repairs and maintenance - building expense for all departments | (9,900) |
| Increase in Debenture principle | 3,300 |
| Increase in consulting fees for automated bank import for tax payments | 7,500 |
| Decrease in minutes of settlement | (55,000) |
| Decrease of bank and service charges based on prior years actuals | (14,300) |
| Decrease in armoured car service | (5,900) |
| Increase in alerting costs from City of Oshawa | 25,000 |
| Cost savings using seasonal staff instead of contracted parking lot plowing | (55,300) |
| Partial savings for streetlight hydro costs based on LED lights | (30,000) |
| Decrease tree program based on prior years actuals | (10,000) |
| One time trailer purchased in 2020 | (10,000) |
| Decrease in contracted grass cutting as staff now providing service | (3,000) |
| Decrease in horticulture based on prior year actuals | (1,200) |
| Increase in staff training as Region no longer providing free training | 1,900 |
| Decrease in cemetery maintenance as staff now providing service | (600) |
| Township portion of outdoor ping pong tables to supplement grant | 7,800 |
| Increase in equipment - replacement of ball diamond groomer and trailer | 9,500 |
| Decrease in equipment - one time purchase of sander | (8,000) |
| Decrease in Hydro based on prior years actuals | (15,700) |
| One time security installation for museum completed in 2020 | (1,500) |
| Decrease in SCRC equipment for washroom fixtures purchased in 2020 | (4,000) |
| Decrease in Blackstock Utilities water | (1,000) |
| Backflow preventors for community halls as mandated by Region | 19,200 |
| Increase in planning and by-law legal fees - animal control legal case | 7,000 |
| Increase in clothing by-law - PT By-Law Officer | 3,200 |
| Increase in supplies by-law - parking books | 1,100 |
| Slight increase in animal shelter operating expenses per Uxbridge estimates | 5,800 |
| Difference between PT by-law and costs | 2,700 |
| Decrease in IT expenditures for Library | (4,000) |
| Decrease in Utility expenses for Library | (8,800) |
| Decrease in Administrative expenses for Library | (4,000) |
| Decrease in insurance for all departments | (6,500) |
| Misc. expenses and revenues for all departments | (420) |

(167,520)

Total Major Operating Expenditure Increases / (Decreases)

Net Increase in 2021 Operating Budget

685,600

TOWNSHIP OF SCUGOG

2021 Operating Budget

| 1 Department Submission | 2020 Estimated Actuals | Approved 2020 Budget | 2021 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|------------------------------------|------------------------------|----------------------------|---------------------------|----------------------------------|--------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Mayor & Council | 289,697 | 322,700 | 327,100 | 4,400 | 1.36% | 4,400 | - | - | - | - | 327,100 |
| Office of the CAO | 562,954 | 625,400 | 643,400 | 18,000 | 2.88% | 17,600 | (1,400) | - | - | 1,800 | 643,400 |
| Corporate Services | 653,474 | 875,900 | 923,200 | 47,300 | 5.40% | 25,155 | 15,225 | (9,500) | 8,290 | 8,130 | 923,200 |
| Finance | 140,496 | 250,000 | 354,100 | 104,100 | 41.64% | 68,865 | 53,660 | - | (19,950) | 1,525 | 354,100 |
| Fire & Emergency Services | 1,612,570 | 1,760,800 | 1,792,500 | 31,700 | 1.80% | 79,695 | (24,495) | - | - | (23,500) | 1,792,500 |
| Community Services - Public Works | 5,911,408 | 6,593,800 | 7,134,300 | 540,500 | 8.20% | 25,100 | 19,300 | (27,700) | (6,600) | 530,400 | 7,134,300 |
| Community Services - Parks | 529,963 | 646,100 | 778,300 | 132,200 | 20.46% | 70,800 | (6,600) | 47,200 | - | 20,800 | 778,300 |
| Community Services - Rec & Culture | 1,233,995 | 1,160,400 | 1,107,900 | (52,500) | (4.52%) | 1,600 | (62,400) | - | - | 8,300 | 1,107,900 |
| Development Services | 257,278 | 826,500 | 945,500 | 119,000 | 14.40% | 117,045 | 2,040 | (10,000) | 4,750 | 5,165 | 945,500 |
| Library | 684,200 | 684,200 | 692,300 | 8,100 | 1.18% | 8,100 | - | - | - | - | 692,300 |
| Total Organization | 11,876,035 | 13,745,800 | 14,698,600 | 952,800 | 6.93% | 418,360 | (4,670) | - | (13,510) | 552,620 | 14,698,600 |

| | |
|-----------------------|----------------|
| PIL's & Supplementary | (245,000) |
| Tax Revenue | (13,768,000) |
| | <u>685,600</u> |
| | 4.98% |

TOWNSHIP OF SCUGOG
2021 Operating Budget Summary

| 1 Department Submission | 2020 Estimated Actuals | Approved 2020 Budget | 2021 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|--------------|------------------------------|----------------------------|--------------------------------|-----------------------------|-----------------|---------------------------|
| Payroll | 7,976,349 | 8,901,800 | 9,452,000 | 550,200 | 6.18% | 403,035 | - | 44,700 | 74,800 | 27,665 | 9,452,000 |
| Administrative Expenditures | 590,119 | 884,000 | 814,200 | (69,800) | (7.90%) | (1,510) | (77,540) | - | 7,850 | 1,400 | 814,200 |
| Professional Services | 181,879 | 261,000 | 274,200 | 13,200 | 5.06% | (1,300) | 14,500 | - | - | - | 274,200 |
| Building Maintenance | 222,506 | 333,800 | 351,900 | 18,100 | 5.42% | (590) | (5,860) | 3,500 | - | 21,050 | 351,900 |
| Materials | 1,687,651 | 1,760,800 | 1,811,900 | 51,100 | 2.90% | 15,800 | 27,500 | - | - | 7,800 | 1,811,900 |
| Contracted Services | 224,127 | 279,800 | 180,800 | (99,000) | (35.38%) | (54,300) | - | (44,700) | - | - | 180,800 |
| Vehicles & Equipment | 927,999 | 1,126,700 | 1,114,300 | (12,400) | (1.10%) | (13,900) | - | - | - | 1,500 | 1,114,300 |
| Information Technology | 288,687 | 267,100 | 351,300 | 84,200 | 31.52% | 48,910 | 22,720 | - | 5,090 | 7,480 | 351,300 |
| Repairs & Maintenance | 50,946 | 75,900 | 76,400 | 500 | 0.66% | (1,000) | - | - | - | 1,500 | 76,400 |
| Insurance | 303,016 | 323,000 | 316,100 | (6,900) | (2.14%) | (6,900) | - | - | - | - | 316,100 |
| Utilities | 503,989 | 749,300 | 703,000 | (46,300) | (6.18%) | (46,300) | - | - | - | - | 703,000 |
| Committees | 3,854 | 19,100 | 15,400 | (3,700) | (19.37%) | (2,905) | (1,995) | - | - | 1,200 | 15,400 |
| Rent / Debentures | 195,085 | 195,300 | 198,400 | 3,100 | 1.59% | 3,100 | - | - | - | - | 198,400 |
| Grants | 754,300 | 760,300 | 764,900 | 4,600 | 0.61% | 8,100 | - | (3,500) | - | - | 764,900 |
| Other Expenditures | 38,642 | 121,600 | 123,900 | 2,300 | 1.89% | (200) | - | 2,500 | - | - | 123,900 |
| Transfers to / from Reserves | 2,993,881 | 3,180,000 | 3,719,300 | 539,300 | 16.96% | - | - | (2,500) | - | 541,800 | 3,719,300 |
| Total Expenditures (Less Payroll) | 8,966,681 | 10,337,700 | 10,816,000 | 478,300 | 4.63% | (52,995) | (20,675) | (44,700) | 12,940 | 583,730 | 10,816,000 |
| Total Expenditures | 16,943,030 | 19,239,500 | 20,268,000 | 1,028,500 | 5.35% | 350,040 | (20,675) | - | 87,740 | 611,395 | 20,268,000 |
| Revenues | (3,195,566) | (3,395,400) | (3,296,000) | 99,400 | (2.93%) | 76,420 | 102,605 | - | (23,050) | (56,575) | (3,296,000) |
| Grants | (1,419,036) | (1,390,200) | (1,479,000) | (88,800) | 6.39% | - | (86,600) | - | - | (2,200) | (1,479,000) |
| User Fees | (452,397) | (708,100) | (716,200) | (8,100) | 1.14% | (8,100) | - | - | - | - | (716,200) |
| Transfers from Reserve | - | - | (78,200) | (78,200) | - | - | - | - | (78,200) | - | (78,200) |
| Total Revenues | (5,066,999) | (5,493,700) | (5,569,400) | (75,700) | 1.38% | 68,320 | 16,005 | - | (101,250) | (58,775) | (5,569,400) |
| Grand Total | 11,876,031 | 13,745,800 | 14,698,600 | 952,800 | 6.93% | 418,360 | (4,670) | - | (13,510) | 552,620 | 14,698,600 |

| | |
|-----------------------|--------------|
| PIL's & Supplementary | (245,000) |
| Tax Revenue | (13,768,000) |
| | 685,600 |
| | 4.98% |

| |
|--------------|
| (245,000) |
| (13,768,000) |
| 685,600 |

**TOWNSHIP OF SCUGOG
2021 OPERATING BUDGET SUMMARY
MAYOR & COUNCIL**

| | 2020 Estimated Actuals | 2020 Budget | 2021 Budget | Increase / (Decrease) |
|-------------------------------|---------------------------------------|------------------------|------------------------|----------------------------------|
| Operating Expenditures | 289,822 | 322,700 | 327,100 | 4,400 |
| Revenues / Recoveries | (125) | - | - | - |
| Net Operating Budget | 289,697 | 322,700 | 327,100 | 4,400 |

Budget Summary

Full Time Wages & Benefits

| | | |
|--|-------|-------|
| Salary / wage rate increase | 3,900 | |
| Statutory payroll costs / benefit premiums | 600 | |
| | 4,500 | 4,500 |

Other Expenditures / Revenues

| | | |
|-----------------------|-------|-------|
| Decrease in Insurance | (100) | |
| | (100) | (100) |

| | |
|--|--------------|
| Net Increase in Mayor & Council 2021 Operating Budget | 4,400 |
|--|--------------|

TOWNSHIP OF SCUGOG

2021 Operating Summary

Department: Mayor & Council

| 1 Department Submission | 2020 Estimated Actuals | Approved 2020 Budget | 2021 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| MAYOR & COUNCIL | | | | | | | | | | | |
| Payroll | 283,843 | 289,700 | 294,200 | 4,500 | 1.55% | 4,500 | | | | | 294,200 |
| Administrative Expenditures | 1,800 | 26,700 | 26,700 | | | | | | | | 26,700 |
| Professional Services | 1,994 | 3,000 | 3,000 | | | | | | | | 3,000 |
| Information Technology | 1,503 | 1,900 | 1,900 | | | | | | | | 1,900 |
| Insurance | 682 | 1,400 | 1,300 | (100) | (7.14%) | (100) | | | | | 1,300 |
| Total Expenditures (Less Payroll) | 5,979 | 33,000 | 32,900 | (100) | (0.30%) | (100) | | | | | 32,900 |
| Total Expenditures | 289,822 | 322,700 | 327,100 | 4,400 | 1.36% | 4,400 | | | | | 327,100 |
| Revenues | (125) | | | | | | | | | | |
| Total Revenues | (125) | | | | | | | | | | |
| | | | | | | | | | | | |
| Grand Total | 289,697 | 322,700 | 327,100 | 4,400 | 1.36% | 4,400 | | | | | 327,100 |

TOWNSHIP OF SCUGOG

2021 Operating Budget

Department: Mayor & Council

| 1 Department Submission | 2020 Estimated Actuals | Approved 2020 Budget | 2021 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| MAYOR & COUNCIL | | | | | | | | | | | |
| COUNCIL | | | | | | | | | | | |
| Payroll | 283,843 | 289,700 | 294,200 | 4,500 | 1.55% | 4,500 | - | - | - | - | 294,200 |
| Administrative Expenditures | 1,253 | 22,700 | 22,700 | - | | - | - | - | - | - | 22,700 |
| Professional Services | 1,994 | 3,000 | 3,000 | - | | - | - | - | - | - | 3,000 |
| Information Technology | 1,503 | 1,900 | 1,900 | - | | - | - | - | - | - | 1,900 |
| Insurance | 682 | 1,400 | 1,300 | (100) | (7.14%) | (100) | - | - | - | - | 1,300 |
| Total Expenditures (Less Payroll) | 5,432 | 29,000 | 28,900 | (100) | (0.34%) | (100) | - | - | - | - | 28,900 |
| Total Expenditures | 289,275 | 318,700 | 323,100 | 4,400 | 1.38% | 4,400 | - | - | - | - | 323,100 |
| Revenues | (125) | - | - | - | | - | - | - | - | - | - |
| Total Revenues | (125) | - | - | - | | - | - | - | - | - | - |
| TOTAL COUNCIL | 289,150 | 318,700 | 323,100 | 4,400 | 1.38% | 4,400 | - | - | - | - | 323,100 |
| MAYOR | | | | | | | | | | | |
| Administrative Expenditures | 547 | 4,000 | 4,000 | - | | - | - | - | - | - | 4,000 |
| Total Expenditures (Less Payroll) | 547 | 4,000 | 4,000 | - | | - | - | - | - | - | 4,000 |
| Total Expenditures | 547 | 4,000 | 4,000 | - | | - | - | - | - | - | 4,000 |
| Revenues | | | | | | | | | | | |
| Total Revenues | - | - | - | - | | - | - | - | - | - | - |
| TOTAL MAYOR | 547 | 4,000 | 4,000 | - | | - | - | - | - | - | 4,000 |
| TOTAL MAYOR & COUNCIL | 289,697 | 322,700 | 327,100 | 4,400 | 1.36% | 4,400 | - | - | - | - | 327,100 |

**TOWNSHIP OF SCUGOG
2021 OPERATING BUDGET SUMMARY
OFFICE OF THE CAO & HUMAN RESOURCES**

| | 2020 Estimated Actuals | 2020 Budget | 2021 Budget | Increase / (Decrease) |
|-------------------------------|------------------------------|----------------|----------------|--------------------------|
| Operating Expenditures | 562,954 | 625,400 | 643,400 | 18,000 |
| Revenues / Recoveries | | | - | - |
| Net Operating Budget | 562,954 | 625,400 | 643,400 | 18,000 |

Budget Summary

Full Time Wages & Benefits

| | | |
|--|-------|--------|
| Salary / wage rate increase | 5,700 | |
| Progressions | 5,400 | |
| Statutory payroll costs / benefit premiums | 7,600 | 18,700 |

Other Expenditures / Revenues

| | | |
|---|---------|-------|
| Masters of Certificate in Municipal Admin completed in 2020 cost not needed for 2021 | (2,500) | |
| Increase in First Aid training for staff that was missed in 2020 | 1,800 | (700) |

| | |
|---|---------------|
| Net Increase in Office of the CAO & HR 2021 Operating Budget | 18,000 |
|---|---------------|

TOWNSHIP OF SCUGOG

2021 Operating Budget

Department: Office of the CAO

| 1 Department Submission | 2020 Estimated Actuals | Approved 2020 Budget | 2021 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| OFFICE OF THE CAO | | | | | | | | | | | |
| Payroll | 428,719 | 412,000 | 430,700 | 18,700 | 4.54% | 18,700 | - | - | - | - | 430,700 |
| Administrative Expenditures | 16,456 | 45,900 | 45,200 | (700) | (1.53%) | (1,100) | (1,400) | - | - | 1,800 | 45,200 |
| Professional Services | 63,979 | 69,000 | 69,000 | - | | - | - | - | - | - | 69,000 |
| Grants | 4,000 | 4,000 | 4,000 | - | | - | - | - | - | - | 4,000 |
| Transfers to / from Reserves | 49,800 | 94,500 | 94,500 | | | - | - | - | - | - | 94,500 |
| Total Expenditures (Less Payroll) | 134,235 | 213,400 | 212,700 | (700) | (0.33%) | (1,100) | (1,400) | - | - | 1,800 | 212,700 |
| Total Expenditures | 562,954 | 625,400 | 643,400 | 18,000 | 2.88% | 17,600 | (1,400) | - | - | 1,800 | 643,400 |
| Total Revenues | - | - | - | - | | - | - | - | - | - | - |
| TOTAL OFFICE OF THE CAO | 562,954 | 625,400 | 643,400 | 18,000 | 2.88% | 17,600 | (1,400) | - | - | 1,800 | 643,400 |

**TOWNSHIP OF SCUGOG
2021 OPERATING BUDGET SUMMARY
CORPORATE SERVICES**

| | 2020 Estimated Actuals | 2020 Budget | 2021 Budget | Increase / (Decrease) |
|-------------------------------|------------------------------|----------------|----------------|--------------------------|
| Operating Expenditures | 1,125,888 | 1,325,300 | 1,404,900 | 79,600 |
| Revenues / Recoveries | (472,414) | (449,400) | (481,700) | (32,300) |
| Net Operating Budget | 653,474 | 875,900 | 923,200 | 47,300 |

Budget Summary

Full Time Wages & Benefits

| | | |
|--|--------|--------|
| Salary / wage rate increase | 8,800 | |
| Progressions | 16,000 | |
| Statutory payroll costs / benefit premiums | 8,000 | |
| | 32,800 | 32,800 |

Budget Neutral Expenditures / Revenues

| | | |
|---|----------|---------|
| Transfer of Christmas Tree Lighting to Parks department | (2,500) | |
| Budget neutral transfer of Software Licences from other departments | 16,000 | |
| Transfer from Grant - OMPF Public Works correction of allocation | (23,000) | |
| | (9,500) | (9,500) |

Committee Budgets

| | | |
|--|---------|---------|
| Decrease in Heritage Committee Budget | (200) | |
| Decrease in EDAC Committee Budget | (1,500) | |
| Decrease in Tourism Committee Budget | (1,500) | |
| Decrease in Environmental Committee Budget | (500) | |
| | (3,700) | (3,700) |

Computer software / hardware

| | | |
|--|---------|--------|
| Increase in computer equipment | 4,300 | |
| One time purchase of FirePro Software purchased in 2020 | (2,400) | |
| Increase in ESRI Canada - GIS Annual License from the Region | 6,200 | |
| Office 365 Backup | 2,400 | |
| Adobe License from the Region | 2,260 | |
| Bellamy - Seremic - Land Manager Increase | 2,600 | |
| Worktech Solutions - Central Square Increase | 10,000 | |
| Mobile Device Management | 2,000 | |
| Bang the Table | 7,600 | |
| eScribe Meeting Management Software | 12,520 | |
| Accessibility Software | 5,240 | |
| | 52,720 | 52,720 |

**TOWNSHIP OF SCUGOG
2021 OPERATING BUDGET SUMMARY
CORPORATE SERVICES**

Other Expenditures / Revenues

| | | |
|---|--------------|----------------------|
| Eliminate cost of Christmas Tree lighting sent to BIA Parks will take on this task | (5,000) | |
| Remove rental revenue for G1 | 3,500 | |
| Decrease in advertising expense | (1,300) | |
| Decrease in postage and shipping expense | (3,000) | |
| Decrease in office supplies based prior year actuals | (5,400) | |
| Decrease in conferences and seminars expense | (2,000) | |
| Increase in revenue for Marriage Licences | (2,900) | |
| Increase in Canada Summer Grant for students | (4,700) | |
| Increase in election expense | 5,000 | |
| Decrease in repairs and maintenance - building expense | (7,500) | |
| Increase in Debenture principle | 3,300 | |
| New burial permit - death registration revenue | (4,400) | |
| Decrease in insurance expense | (2,100) | |
| Misc. expenses and revenues | 1,480 | |
| | <u>1,480</u> | (25,020) |
| Net Increase in Corporate Services 2021 Operating Budget | | <u>47,300</u> |

TOWNSHIP OF SCUGOG

2021 Operating Budget

Department: Corporate Services

| 1 Department Submission | 2020 Estimated Actuals | Approved 2020 Budget | 2021 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|--------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| CORPORATE SERVICES | | | | | | | | | | | |
| Payroll | 630,106 | 646,300 | 679,100 | 32,800 | 5.08% | 32,800 | - | - | - | - | 679,100 |
| Administrative Expenditures | 49,304 | 64,900 | 53,800 | (11,100) | (17.10%) | (10,300) | (800) | - | - | - | 53,800 |
| Professional Services | 25,043 | 36,000 | 34,700 | (1,300) | (3.61%) | (1,300) | - | - | - | - | 34,700 |
| Building Maintenance | 1,213 | 800 | 1,600 | 800 | 100.00% | 550 | - | - | - | 250 | 1,600 |
| Materials | 29,655 | 36,800 | 29,300 | (7,500) | (20.38%) | (7,500) | - | - | - | - | 29,300 |
| Information Technology | 159,246 | 132,800 | 203,900 | 71,100 | 53.54% | 20,110 | 22,720 | 16,000 | 4,790 | 7,480 | 203,900 |
| Insurance | 102,580 | 103,300 | 101,200 | (2,100) | (2.03%) | (2,100) | - | - | - | - | 101,200 |
| Utilities | | | | | | | | | | | |
| Committees | 3,854 | 19,100 | 15,400 | (3,700) | (19.37%) | (2,905) | (1,995) | - | - | 1,200 | 15,400 |
| Rent / Debentures | 53,232 | 53,300 | 56,400 | 3,100 | 5.82% | 3,100 | - | - | - | - | 56,400 |
| Grants | 39,500 | 45,500 | 45,500 | | | | | | | | 45,500 |
| Transfers to / from Reserves | 32,155 | 186,500 | 184,000 | (2,500) | (1.34%) | | | (2,500) | - | - | 184,000 |
| Total Expenditures (Less Payroll) | 495,782 | 679,000 | 725,800 | 46,800 | 6.89% | (345) | 19,925 | 13,500 | 4,790 | 8,930 | 725,800 |
| Total Expenditures | 1,125,888 | 1,325,300 | 1,404,900 | 79,600 | 6.01% | 32,455 | 19,925 | 13,500 | 4,790 | 8,930 | 1,404,900 |
| | | | | | | | | | | | |
| Revenues | (19,102) | (17,600) | (21,400) | (3,800) | 21.59% | (7,300) | - | - | 3,500 | - | (21,400) |
| Grants | (453,312) | (431,800) | (460,300) | (28,500) | 6.60% | | (4,700) | (23,000) | - | (800) | (460,300) |
| Total Revenues | (472,414) | (431,800) | (481,700) | (49,900) | 7.19% | (7,300) | (4,700) | (23,000) | 3,500 | (800) | (464,100) |
| | | | | | | | | | | | |
| TOTAL CORPORATE SERVICES | 653,474 | 893,500 | 923,200 | 29,700 | 3.32% | 25,155 | 15,225 | (9,500) | 8,290 | 8,130 | 940,800 |

**TOWNSHIP OF SCUGOG
2021 OPERATING BUDGET SUMMARY
FINANCE**

| | 2020 Estimated Actuals | 2020 Budget | 2021 Budget | Increase / (Decrease) |
|-------------------------------|------------------------------|----------------|----------------|--------------------------|
| Operating Expenditures | 1,864,874 | 2,121,300 | 2,125,300 | 4,000 |
| Revenues / Recoveries | (1,724,378) | (1,871,300) | (1,771,200) | 100,100 |
| Net Operating Budget | 140,496 | 250,000 | 354,100 | 104,100 |

Budget Summary

Full Time Wages & Benefits

| | | |
|--|--------|--------|
| Salary / wage rate increase | 40,700 | |
| Progression | 11,400 | |
| Statutory payroll costs / benefit premiums | 18,500 | |
| | 70,600 | 70,600 |

Other Expenditures / Revenues

| | | |
|--|----------|--------|
| Decrease in bank and investment interest income | 125,000 | |
| Increase in penalty and interest revenue | (10,000) | |
| Increase in mortgage holder notice revenue | (2,800) | |
| Increase in Canada Summer Grant for students | (1,600) | |
| Increase in consulting fees for automated bank import for tax payments | 7,500 | |
| Decrease in minutes of settlement | (55,000) | |
| Decrease of bank and service charges based on prior years actuals | (14,300) | |
| Decrease in armoured car service | (5,900) | |
| Increase in Misc. income for new tax roll setups and ownership changes | (10,000) | |
| Misc. expenditures and revenues | 600 | |
| | 33,500 | 33,500 |

Net Decrease in Finance 2021 Operating Budget

104,100

TOWNSHIP OF SCUGOG

2021 Operating Budget

Department: Finance

| 1 Department Submission | 2020 Estimated Actuals | Approved 2020 Budget | 2021 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| FINANCE | | | | | | | | | | | |
| Payroll | 717,867 | 843,300 | 913,900 | 70,600 | 8.37% | 70,600 | - | - | - | - | 913,900 |
| Administrative Expenditures | 130,883 | 260,500 | 186,400 | (74,100) | (28.45%) | 1,140 | (76,340) | - | - | 1,100 | 186,400 |
| Professional Services | 57,705 | 57,500 | 65,000 | 7,500 | 13.04% | | 7,500 | - | - | - | 65,000 |
| Transfers to / from Reserves | 958,419 | 960,000 | 960,000 | | | | | - | - | - | 960,000 |
| Total Expenditures (Less Payroll) | 1,147,007 | 1,278,000 | 1,211,400 | (66,600) | (5.21%) | 1,140 | (68,840) | - | - | 1,100 | 1,211,400 |
| Total Expenditures | 1,864,874 | 2,121,300 | 2,125,300 | 4,000 | 0.19% | 71,740 | (68,840) | - | - | 1,100 | 2,125,300 |
| Revenues | (1,724,378) | (1,869,800) | (1,768,100) | 101,700 | (544.00%) | (2,875) | 124,100 | - | (19,950) | 425 | (1,768,100) |
| Grants | | (1,500) | (3,100) | (1,600) | 106.67% | | (1,600) | | - | | (3,100) |
| Total Revenues | (1,724,378) | (1,871,300) | (1,771,200) | 100,100 | (5.35%) | (2,875) | 122,500 | | (19,950) | 425 | (1,771,200) |
| Total Finance | 140,496 | 250,000 | 354,100 | 104,100 | 41.64% | 68,865 | 53,660 | | (19,950) | 1,525 | 354,100 |

**TOWNSHIP OF SCUGOG
2021 OPERATING BUDGET SUMMARY
FIRE & EMERGENCY SERVICES**

| | 2020 Estimated Actuals | 2020 Budget | 2021 Budget | Increase / (Decrease) |
|-------------------------------|------------------------------|------------------|------------------|--------------------------|
| Operating Expenditures | 1,738,946 | 1,861,500 | 1,925,700 | 64,200 |
| Revenues / Recoveries | (126,376) | (100,700) | (133,200) | (32,500) |
| Net Operating Budget | 1,612,570 | 1,760,800 | 1,792,500 | 31,700 |

Budget Summary

Full Time Wages & Benefits

| | | |
|--|--------|--------|
| Salary / wage rate increase | 7,000 | |
| Progression | 12,000 | |
| Statutory payroll costs / benefit premiums | 20,700 | |
| | 39,700 | 39,700 |

Part Time (PT) Wages & Statutory Payroll Costs

| | | |
|-----------------------------|-------|-------|
| Salary / wage rate increase | 3,700 | |
| Statutory payroll costs | 600 | |
| | 4,300 | 4,300 |

Other Expenditures / Revenues

| | | |
|---|----------|----------|
| Increase in alerting costs from City of Oshawa | 25,000 | |
| Decrease in repairs & maint - building for snow plowing now done internally | (4,000) | |
| Increase in burn permit revenue based on increase fee as well as number | (21,500) | |
| New fire rescue revenue for services on roadways, waterways etc. | (11,000) | |
| Decrease in insurance based on prior years amounts | (500) | |
| Misc. expenditures and revenues | (300) | |
| | (12,300) | (12,300) |

Net Decrease in Fire & Emergency 2021 Operating Budget

31,700

TOWNSHIP OF SCUGOG

2021 Operating Summary

Department: Fire & Emergency Services

| 1 Department Submission | 2020 Estimated Actuals | Approved 2020 Budget | 2021 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|---------------|------------------------------|----------------------------|--------------------------------|-----------------------------|-----------------|---------------------------|
| FIRE & EMERGENCY SERVICES | | | | | | | | | | | |
| Payroll | 1,349,137 | 1,459,700 | 1,503,700 | 44,000 | 3.01% | 44,000 | - | - | - | - | 1,503,700 |
| Administrative Expenditures | 113,687 | 99,600 | 99,100 | (500) | (0.50%) | | 1,000 | - | - | (1,500) | 99,100 |
| Professional Services | | 1,000 | 1,000 | | | | - | - | - | - | 1,000 |
| Building Maintenance | 16,426 | 23,100 | 19,100 | (4,000) | (17.32%) | | (4,000) | - | - | - | 19,100 |
| Materials | 61,276 | 76,200 | 76,200 | | | | - | - | - | - | 76,200 |
| Contracted Services | 2,131 | 1,700 | 1,900 | 200 | 11.76% | 200 | - | - | - | - | 1,900 |
| Vehicles & Equipment | 127,088 | 125,000 | 125,000 | | | 2,000 | - | - | - | (2,000) | 125,000 |
| Information Technology | 35,186 | 36,600 | 61,600 | 25,000 | 68.31% | 25,000 | - | - | - | - | 61,600 |
| Insurance | 12,924 | 13,500 | 13,000 | (500) | (3.70%) | (500) | - | - | - | - | 13,000 |
| Utilities | 21,093 | 25,100 | 25,100 | | | | - | - | - | - | 25,100 |
| Total Expenditures (Less Payroll) | 389,811 | 401,800 | 422,000 | 20,200 | 5.03% | 26,700 | (3,000) | - | - | (3,500) | 422,000 |
| Total Expenditures | 1,738,948 | 1,861,500 | 1,925,700 | 64,200 | 3.45% | 70,700 | (3,000) | - | - | (3,500) | 1,925,700 |
| Revenues | (98,979) | (85,500) | (118,000) | (32,500) | 38.01% | 8,995 | (21,495) | - | - | (20,000) | (118,000) |
| Grants | (27,397) | (15,200) | (15,200) | - | | - | - | - | - | - | (15,200) |
| Total Revenues | (126,376) | (100,700) | (133,200) | (32,500) | 32.27% | 8,995 | (21,495) | - | - | (20,000) | (133,200) |
| Grand Total | 1,612,572 | 1,760,800 | 1,792,500 | 31,700 | 1.80% | 79,695 | -24,495 | - | - | -23,500 | 1,792,500 |

TOWNSHIP OF SCUGOG

2021 Operating Budget

Department: Fire & Emergency Services

| 1 Department Submission | 2020 Estimated Actuals | Approved 2020 Budget | 2021 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|-----------------|---------------------------|
| FIRE & EMERGENCY SERVICES | | | | | | | | | | | |
| FIRE DEPARTMENT | | | | | | | | | | | |
| Payroll | 800,133 | 839,800 | 884,300 | 44,500 | 5.30% | 44,500 | - | - | - | - | 884,300 |
| Administrative Expenditures | 113,687 | 99,600 | 99,100 | (500) | (0.50%) | | 1,000 | - | - | (1,500) | 99,100 |
| Professional Services | | 1,000 | 1,000 | | | | - | - | - | - | 1,000 |
| Building Maintenance | 16,426 | 23,100 | 19,100 | (4,000) | (17.32%) | | (4,000) | - | - | - | 19,100 |
| Materials | 61,276 | 76,200 | 76,200 | | | | - | - | - | - | 76,200 |
| Contracted Services | 2,131 | 1,700 | 1,900 | 200 | 11.76% | 200 | - | - | - | - | 1,900 |
| Vehicles & Equipment | 127,088 | 125,000 | 125,000 | | | 2,000 | - | - | - | (2,000) | 125,000 |
| Information Technology | 35,186 | 36,600 | 61,600 | 25,000 | 68.31% | 25,000 | - | - | - | - | 61,600 |
| Insurance | 12,924 | 13,500 | 13,000 | (500) | (3.70%) | (500) | - | - | - | - | 13,000 |
| Utilities | 21,093 | 25,100 | 25,100 | | | | - | - | - | - | 25,100 |
| Total Expenditures (Less Payroll) | 389,811 | 401,800 | 422,000 | 20,200 | 5.03% | 26,700 | (3,000) | - | - | (3,500) | 422,000 |
| Total Expenditures | 1,189,944 | 1,241,600 | 1,306,300 | 64,700 | 5.21% | 71,200 | (3,000) | - | - | (3,500) | 1,306,300 |
| Revenues | (98,979) | (85,500) | (118,000) | (32,500) | 38.01% | 8,995 | (21,495) | - | - | (20,000) | (118,000) |
| Grants | (27,397) | (15,200) | (15,200) | - | | - | - | - | - | - | (15,200) |
| Total Revenues | (126,376) | (100,700) | (133,200) | (32,500) | | 8,995 | (21,495) | - | - | (20,000) | (133,200) |
| | 1,063,568 | 1,140,900 | 1,173,100 | 32,200 | 2.82% | 80,195 | (24,495) | - | - | (23,500) | 1,173,100 |
| FIRE DEPARTMENT VOLUNTEER | | | | | | | | | | | |
| Payroll | 549,002 | 619,900 | 619,400 | (500) | (0.08%) | (500) | - | - | - | - | 619,400 |
| Total Expenditures (Less Payroll) | | | | | | | | | | | |
| Total Expenditures | 549,002 | 619,900 | 619,400 | (500) | (0.08%) | (500) | - | - | - | - | 619,400 |
| Total Revenues | - | - | - | - | - | - | - | - | - | - | - |
| TOTAL FIRE DEPARTMENT VOLUNTEER | 549,002 | 619,900 | 619,400 | (500) | (0.08%) | (500) | - | - | - | - | 619,400 |
| TOTAL FIRE & EMERGENCY SERVICES | 1,612,570 | 1,760,800 | 1,792,500 | 31,700 | 1.80% | 79,695 | (24,495) | - | - | (23,500) | 1,792,500 |

**TOWNSHIP OF SCUGOG
2021 OPERATING BUDGET SUMMARY
COMMUNITY SERVICES - PUBLIC WORKS**

| | 2020 Estimated Actuals | 2020 Budget | 2021 Budget | Increase / (Decrease) |
|-------------------------------|------------------------------|------------------|------------------|--------------------------|
| Operating Expenditures | 6,905,787 | 7,544,700 | 8,080,400 | 535,700 |
| Revenues / Recoveries | (994,379) | (950,900) | (946,100) | 4,800 |
| Net Operating Budget | 5,911,408 | 6,593,800 | 7,134,300 | 540,500 |

Budget Summary

Full Time Wages & Benefits

| | | |
|--|---------------|--------|
| Salary / wage rate increase | 55,800 | |
| Statutory payroll costs / benefit premiums | <u>27,000</u> | 82,800 |

Budget Neutral

| | | |
|---|-----------------|----------|
| Budget neutral transfer of license cost to Corporate Services | (6,000) | |
| Budget neutral transfer from Grant - OMPF Public Works correction of allocation | 23,000 | |
| Budget neutral transfer of contracted snowplow to parks | <u>(44,700)</u> | (27,700) |

Other Expenditures / Revenues

Capital Transfers

| | | |
|---|---------------|---------|
| 3% Roads Levy Reserve | 406,335 | |
| 0.5% levy directed to Building and Facilities Reserve | 67,735 | |
| 0.5% levy directed to Vehicle & Equipment Reserve | <u>67,730</u> | 541,800 |

Roads and Related Expenditure Increases / (Decreases)

| | | |
|--|---------------|--------|
| Reduction in contracted grader rental based on prior year actuals | (13,800) | |
| Increase in unit cost and quantity for asphalt patching material | 12,500 | |
| Decrease in Durham Water fees for road sweeping | (6,800) | |
| Decrease in winter emergency limestone based on prior year actuals | (5,000) | |
| Increase in unit cost and quantity for Calcium Chloride dust suppressant | 16,600 | |
| Decrease in use of rental of vacuum truck | (5,200) | |
| Increase in catch basins maintenance costs for rebuilds | 27,500 | |
| Elimination of radio tower licensing fees | (1,200) | |
| New fee for Durham Region radio system | 5,200 | |
| Increase in Ontario One Call expenses for new development | 15,000 | |
| Increase in preventative maintenance for roads, King St. reclamite pilot project | <u>25,000</u> | 69,800 |

**TOWNSHIP OF SCUGOG
2021 OPERATING BUDGET SUMMARY
COMMUNITY SERVICES - PUBLIC WORKS**

| | | |
|---|-----------------|---------------------------|
| Decrease in Insurance premiums | (2,700) | |
| Cost savings using seasonal staff instead of contracted parking lot plowing | (55,300) | |
| Partial savings for streetlight hydro costs based on LED lights | (30,000) | |
| Decrease tree program based on prior years actuals | (10,000) | |
| One time trailer purchased in 2020 | <u>(10,000)</u> | (108,000) |
| Revenues / Grants | | |
| Increase in road occupancy based on prior year actuals | (6,600) | |
| Increase in site alteration fees based on prior year actuals | (2,000) | |
| Increase in OMPF Provincial Grant | (1,400) | |
| Increase in Canada Summer Grant for students | <u>(8,200)</u> | <u>(18,200)</u> |
| | | (56,400) |
| Net Increase in Community Service - Public Works 2021 Operating Budget | | <u>540,500</u> |

TOWNSHIP OF SCUGOG

2021 Operating Summary

Department: Community Services - Public Works

| 1 Department Submission | 2020 Estimated Actuals | Approved 2020 Budget | 2021 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Community Services - Public Works | | | | | | | | | | | |
| Payroll | 2,097,874 | 2,326,700 | 2,409,500 | 82,800 | 3.56% | 82,800 | - | - | - | - | 2,409,500 |
| Administrative Expenditures | 51,415 | 61,200 | 61,200 | - | | - | - | - | - | - | 61,200 |
| Professional Services | 3,419 | 17,000 | 17,000 | - | | - | - | - | - | - | 17,000 |
| Building Maintenance | 672 | 600 | 600 | - | | - | - | - | - | - | 600 |
| Materials | 1,573,291 | 1,604,500 | 1,655,300 | 50,800 | 3.17% | 23,300 | 27,500 | - | - | - | 1,655,300 |
| Contracted Services | 119,933 | 164,000 | 69,000 | (95,000) | (57.93%) | (50,300) | - | (44,700) | - | - | 69,000 |
| Vehicles & Equipment | 691,860 | 845,000 | 835,000 | (10,000) | (1.18%) | - | - | - | - | (10,000) | 835,000 |
| Information Technology | 62,656 | 63,500 | 61,500 | (2,000) | (3.15%) | 4,000 | - | (6,000) | - | - | 61,500 |
| Repairs & Maintenance | 38,304 | 38,500 | 38,500 | - | | - | - | - | - | - | 38,500 |
| Insurance | 96,933 | 113,700 | 111,000 | (2,700) | (2.37%) | (2,700) | - | - | - | - | 111,000 |
| Utilities | 108,023 | 227,300 | 197,300 | (30,000) | (13.20%) | (30,000) | - | - | - | - | 197,300 |
| Rent / Debentures | 141,853 | 142,000 | 142,000 | - | | - | - | - | - | - | 142,000 |
| Other Expenditures | 21,818 | 51,700 | 51,700 | - | | - | - | - | - | - | 51,700 |
| Transfers to / from Reserves | 1,897,730 | 1,889,000 | 2,430,800 | 541,800 | 28.68% | - | - | - | - | 541,800 | 2,430,800 |
| Total Expenditures (Less Payroll) | 4,807,907 | 5,218,000 | 5,670,900 | 452,900 | 8.68% | (55,700) | 27,500 | (50,700) | - | 531,800 | 5,670,900 |
| Total Expenditures | 6,905,781 | 7,544,700 | 8,080,400 | 535,700 | 7.10% | 27,100 | 27,500 | (50,700) | - | 531,800 | 8,080,400 |
| Revenues | (83,099) | (95,000) | (103,600) | (8,600) | 9.05% | (2,000) | - | - | (6,600) | - | (103,600) |
| Grants | (911,280) | (855,900) | (842,500) | 13,400 | (1.57%) | - | (8,200) | 23,000 | - | (1,400) | (842,500) |
| Total Revenues | (994,379) | (950,900) | (946,100) | 4,800 | (0.50%) | (2,000) | (8,200) | 23,000 | (6,600) | (1,400) | (946,100) |
| Grand Total | 5,911,402 | 6,593,800 | 7,134,300 | 540,500 | 8.20% | 25,100 | 19,300 | (27,700) | (6,600) | 530,400 | 7,134,300 |

TOWNSHIP OF SCUGOG

2021 Operating Budget

Department: Community Services - Public Works

| 1 Department Submission | 2020 Estimated Actuals | Approved 2020 Budget | 2021 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|-----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| COMMUNITY SERVICES - PUBLIC WORKS | | | | | | | | | | | |
| CROSSING GUARDS | | | | | | | | | | | |
| Payroll | 78,722 | 119,600 | 119,900 | 300 | 0.25% | 300 | - | - | - | - | 119,900 |
| Administrative Expenditures | 1,358 | 1,300 | 1,300 | | | | | | | | 1,300 |
| Total Expenditures (Less Payroll) | 1,358 | 1,300 | 1,300 | | | | | | | | 1,300 |
| Total Expenditures | 80,080 | 120,900 | 121,200 | 300 | 0.25% | 300 | | | | | 121,200 |
| | - | - | | - | | - | - | - | - | - | |
| Total Revenues | | | | | | | | | | | |
| TOTAL CROSSING GUARDS | 80,080 | 120,900 | 121,200 | 300 | 0.25% | 300 | - | - | - | - | 121,200 |
| PLOWING | | | | | | | | | | | |
| Payroll | 212,078 | 277,400 | 266,300 | (11,100) | (4.00%) | 9,100 | - | (20,200) | - | - | 266,300 |
| Materials | 890 | 20,000 | 6,200 | (13,800) | (69.00%) | (13,800) | | | | | 6,200 |
| Contracted Services | 4,101 | 24,000 | 24,000 | | | | | | | | 24,000 |
| Total Expenditures (Less Payroll) | 4,991 | 44,000 | 30,200 | (13,800) | (31.36%) | (13,800) | | - | - | | 30,200 |
| Total Expenditures | 217,069 | 321,400 | 296,500 | (24,900) | (7.75%) | (4,700) | | (20,200) | - | | 296,500 |
| | - | - | | - | | - | - | - | - | - | |
| Total Revenues | | | | | | | | | | | |
| TOTAL PLOWING | 217,069 | 321,400 | 296,500 | (24,900) | (7.75%) | (4,700) | - | (20,200) | - | - | 296,500 |
| SANDING / SALTING | | | | | | | | | | | |
| Materials | 390,279 | 395,400 | 395,400 | | | | | | | | 395,400 |
| Total Expenditures (Less Payroll) | 390,279 | 395,400 | 395,400 | | | | | | | | 395,400 |
| Total Expenditures | 390,279 | 395,400 | 395,400 | | | | | | | | 395,400 |
| | - | - | | - | | - | - | - | - | - | |
| Total Revenues | | | | | | | | | | | |
| TOTAL SANDING / SALTING | 390,279 | 395,400 | 395,400 | - | | - | - | - | - | - | 395,400 |
| CULVERT THAWING | | | | | | | | | | | |

| 1 Department Submission | 2020 Estimated Actuals | Approved 2020 Budget | 2021 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|-------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Payroll | (12) | 14,800 | 14,100 | (700) | (4.73%) | 400 | - | (1,100) | - | - | 14,100 |
| Materials | - | 2,000 | 2,000 | - | | - | - | - | - | - | 2,000 |
| Total Expenditures (Less Payroll) | - | 2,000 | 2,000 | - | | - | - | - | - | - | 2,000 |
| Total Expenditures | (12) | 16,800 | 16,100 | (700) | (4.17%) | 400 | - | (1,100) | - | - | 16,100 |
| Total Revenues | - | - | - | - | | - | - | - | - | - | - |
| TOTAL CULTVERT THAWING | (12) | 16,800 | 16,100 | (700) | (4.17%) | 400 | - | (1,100) | - | - | 16,100 |
| PATCHING | | | | | | | | | | | |
| Payroll | 146,315 | 161,000 | 148,000 | (13,000) | (8.07%) | (3,000) | - | (10,000) | - | - | 148,000 |
| Materials | 147,447 | 108,300 | 120,800 | 12,500 | 11.54% | 12,500 | - | - | - | - | 120,800 |
| Vehicles & Equipment | 34,381 | 60,000 | 60,000 | - | | - | - | - | - | - | 60,000 |
| Total Expenditures (Less Payroll) | 181,828 | 168,300 | 180,800 | 12,500 | 7.43% | 12,500 | - | - | - | - | 180,800 |
| Total Expenditures | 328,143 | 329,300 | 328,800 | (500) | (0.15%) | 9,500 | - | (10,000) | - | - | 328,800 |
| Total Revenues | - | - | - | - | | - | - | - | - | - | - |
| TOTAL PATCHING | 328,143 | 329,300 | 328,800 | (500) | (0.15%) | 9,500 | - | (10,000) | - | - | 328,800 |
| SWEEPING | | | | | | | | | | | |
| Payroll | 24,696 | 29,600 | 28,300 | (1,300) | (4.39%) | 800 | - | (2,100) | - | - | 28,300 |
| Materials | 66,403 | 74,600 | 67,800 | (6,800) | (9.12%) | (6,800) | - | - | - | - | 67,800 |
| Total Expenditures (Less Payroll) | 66,403 | 74,600 | 67,800 | (6,800) | (9.12%) | (6,800) | - | - | - | - | 67,800 |
| Total Expenditures | 91,099 | 104,200 | 96,100 | (8,100) | (7.77%) | (6,000) | - | (2,100) | - | - | 96,100 |
| Total Revenues | - | - | - | - | | - | - | - | - | - | - |
| TOTAL SWEEPING | 91,099 | 104,200 | 96,100 | (8,100) | (7.77%) | (6,000) | - | (2,100) | - | - | 96,100 |
| SHOULDER | | | | | | | | | | | |
| Payroll | 1,963 | - | - | - | | - | - | - | - | - | - |
| Materials | 3,704 | 10,000 | 10,000 | - | | - | - | - | - | - | 10,000 |
| Total Expenditures (Less Payroll) | 3,704 | 10,000 | 10,000 | - | | - | - | - | - | - | 10,000 |
| Total Expenditures | 5,667 | 10,000 | 10,000 | - | | - | - | - | - | - | 10,000 |
| Total Revenues | - | - | - | - | | - | - | - | - | - | - |
| TOTAL SHOULDER | 5,667 | 10,000 | 10,000 | - | | - | - | - | - | - | 10,000 |

| 1 Department Submission | 2020 Estimated Actuals | Approved 2020 Budget | 2021 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|-------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| TOTAL MOWING | 11,211 | 30,300 | 29,600 | (700) | (2.31%) | 400 | - | (1,100) | - | - | 29,600 |
| STREAM AND CREEK | | | | | | | | | | | |
| Materials | 5,760 | 3,800 | 3,800 | - | | - | - | - | - | - | 3,800 |
| Total Expenditures (Less Payroll) | 5,760 | 3,800 | 3,800 | - | | - | - | - | - | - | 3,800 |
| Total Expenditures | 5,760 | 3,800 | 3,800 | - | | - | - | - | - | - | 3,800 |
| Total Revenues | - | - | - | - | | - | - | - | - | - | - |
| TOTAL STREAM AND CREEK | 5,760 | 3,800 | 3,800 | - | | - | - | - | - | - | 3,800 |
| BRUSHING | | | | | | | | | | | |
| Payroll | 36,993 | 29,600 | 28,300 | (1,300) | (4.39%) | 800 | - | (2,100) | - | - | 28,300 |
| Materials | 96,435 | 105,900 | 105,900 | - | | - | - | - | - | - | 105,900 |
| Total Expenditures (Less Payroll) | 96,435 | 105,900 | 105,900 | - | | - | - | - | - | - | 105,900 |
| Total Expenditures | 133,428 | 135,500 | 134,200 | (1,300) | (0.96%) | 800 | - | (2,100) | - | - | 134,200 |
| Total Revenues | - | - | - | - | | - | - | - | - | - | - |
| TOTAL BRUSHING | 133,428 | 135,500 | 134,200 | (1,300) | (0.96%) | 800 | - | (2,100) | - | - | 134,200 |
| WINTER CONTROL - STANDBY | | | | | | | | | | | |
| Payroll | 129,415 | 93,600 | 114,400 | 20,800 | 22.22% | 27,200 | - | (6,400) | - | - | 114,400 |
| Total Expenditures (Less Payroll) | - | - | - | - | | - | - | - | - | - | - |
| Total Expenditures | 129,415 | 93,600 | 114,400 | 20,800 | 22.22% | 27,200 | - | (6,400) | - | - | 114,400 |
| Total Revenues | - | - | - | - | | - | - | - | - | - | - |
| TOTAL WINTER CONTROL - STANDBY | 129,415 | 93,600 | 114,400 | 20,800 | 22.22% | 27,200 | - | (6,400) | - | - | 114,400 |
| DITCHING | | | | | | | | | | | |
| Payroll | 99,891 | 145,500 | 139,700 | (5,800) | (3.99%) | 4,800 | - | (10,600) | - | - | 139,700 |
| Materials | 62,367 | 53,700 | 48,500 | (5,200) | (9.68%) | (5,200) | - | - | - | - | 48,500 |
| Total Expenditures (Less Payroll) | 62,367 | 53,700 | 48,500 | (5,200) | (9.68%) | (5,200) | - | - | - | - | 48,500 |
| Total Expenditures | 162,258 | 199,200 | 188,200 | (11,000) | (5.52%) | (400) | - | (10,600) | - | - | 188,200 |
| Total Revenues | - | - | - | - | | - | - | - | - | - | - |
| TOTAL DITCHING | 162,258 | 199,200 | 188,200 | (11,000) | (5.52%) | (400) | - | (10,600) | - | - | 188,200 |

| 1 Department Submission | 2020 Estimated Actuals | Approved 2020 Budget | 2021 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| LITTER PICKUP | | | | | | | | | | | |
| Payroll | 6,781 | 14,800 | 14,100 | (700) | (4.73%) | 400 | - | (1,100) | - | - | 14,100 |
| Materials | 412 | 1,000 | 1,000 | - | | - | - | - | - | - | 1,000 |
| Repairs & Maintenance | 3,016 | 3,500 | 3,500 | - | | - | - | - | - | - | 3,500 |
| Total Expenditures (Less Payroll) | 3,428 | 4,500 | 4,500 | - | | - | - | - | - | - | 4,500 |
| Total Expenditures | 10,209 | 19,300 | 18,600 | (700) | (3.63%) | 400 | - | (1,100) | - | - | 18,600 |
| Total Revenues | - | - | - | - | | - | - | - | - | - | - |
| TOTAL LITTER PICKUP | 10,209 | 19,300 | 18,600 | (700) | (3.63%) | 400 | - | (1,100) | - | - | 18,600 |
| CATCH BASINS | | | | | | | | | | | |
| Payroll | 418 | - | - | - | | - | - | - | - | - | - |
| Materials | 73,002 | 74,600 | 97,100 | 22,500 | 30.16% | - | 27,500 | (5,000) | - | - | 97,100 |
| Total Expenditures (Less Payroll) | 73,002 | 74,600 | 97,100 | 22,500 | 30.16% | - | 27,500 | (5,000) | - | - | 97,100 |
| Total Expenditures | 73,420 | 74,600 | 97,100 | 22,500 | 30.16% | - | 27,500 | (5,000) | - | - | 97,100 |
| Total Revenues | - | - | - | - | | - | - | - | - | - | - |
| TOTAL CATCH BASINS | 73,420 | 74,600 | 97,100 | 22,500 | 30.16% | - | 27,500 | (5,000) | - | - | 97,100 |
| BRIDGES / CULVERTS | | | | | | | | | | | |
| Payroll | 46,029 | 54,300 | 53,100 | (1,200) | (2.21%) | 3,000 | - | (4,200) | - | - | 53,100 |
| Administrative Expenditures | - | 10,000 | 10,000 | - | | - | - | - | - | - | 10,000 |
| Materials | 120,708 | 120,000 | 120,000 | - | | - | - | - | - | - | 120,000 |
| Total Expenditures (Less Payroll) | 120,708 | 130,000 | 130,000 | - | | - | - | - | - | - | 130,000 |
| Total Expenditures | 166,737 | 184,300 | 183,100 | (1,200) | (0.65%) | 3,000 | - | (4,200) | - | - | 183,100 |
| Total Revenues | - | - | - | - | | - | - | - | - | - | - |
| TOTAL BRIDGES / CULVERTS | 166,737 | 184,300 | 183,100 | (1,200) | (0.65%) | 3,000 | - | (4,200) | - | - | 183,100 |
| SIGNS | | | | | | | | | | | |
| Payroll | 47,140 | 59,100 | 56,700 | (2,400) | (4.06%) | 1,800 | - | (4,200) | - | - | 56,700 |
| Materials | 40,887 | 38,000 | 38,000 | - | | - | - | - | - | - | 38,000 |
| Total Expenditures (Less Payroll) | 40,887 | 38,000 | 38,000 | - | | - | - | - | - | - | 38,000 |
| Total Expenditures | 88,027 | 97,100 | 94,700 | (2,400) | (2.47%) | 1,800 | - | (4,200) | - | - | 94,700 |

| 1 Department Submission | 2020 Estimated Actuals | Approved 2020 Budget | 2021 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|-------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Total Revenues | - | - | - | - | | - | - | - | - | - | - |
| TOTAL SIGNS | 88,027 | 97,100 | 94,700 | (2,400) | (2.47%) | 1,800 | - | (4,200) | - | - | 94,700 |
| SIDEWALKS | | | | | | | | | | | |
| Payroll | 1,876 | - | - | - | | - | - | - | - | - | - |
| Repairs & Maintenance | 34,236 | 35,000 | 35,000 | - | | - | - | - | - | - | 35,000 |
| Total Expenditures (Less Payroll) | 34,236 | 35,000 | 35,000 | - | | - | - | - | - | - | 35,000 |
| Total Expenditures | 36,112 | 35,000 | 35,000 | - | | - | - | - | - | - | 35,000 |
| Total Revenues | - | - | - | - | | - | - | - | - | - | - |
| TOTAL SIDEWALKS | 36,112 | 35,000 | 35,000 | - | | - | - | - | - | - | 35,000 |
| PW ADMIN | | | | | | | | | | | |
| Payroll | 909,657 | 884,400 | 999,600 | 115,200 | 13.03% | 20,200 | - | 95,000 | - | - | 999,600 |
| Administrative Expenditures | 50,057 | 49,900 | 49,900 | - | | - | - | - | - | - | 49,900 |
| Professional Services | 3,419 | 17,000 | 17,000 | - | | - | - | - | - | - | 17,000 |
| Materials | 7,817 | 10,000 | 15,000 | 5,000 | 50.00% | - | - | 5,000 | - | - | 15,000 |
| Contracted Services | 25,803 | 10,000 | 25,000 | 15,000 | 150.00% | 15,000 | - | - | - | - | 25,000 |
| Vehicles & Equipment | 202,587 | 250,000 | 250,000 | - | | - | - | - | - | - | 250,000 |
| Information Technology | 58,765 | 59,000 | 57,000 | (2,000) | (3.39%) | 4,000 | - | (6,000) | - | - | 57,000 |
| Repairs & Maintenance | 1,052 | - | - | - | | - | - | - | - | - | - |
| Insurance | 96,933 | 113,700 | 111,000 | (2,700) | (2.37%) | (2,700) | - | - | - | - | 111,000 |
| Utilities | 475 | - | - | - | | - | - | - | - | - | - |
| Rent / Debentures | 141,853 | 142,000 | 142,000 | - | | - | - | - | - | - | 142,000 |
| Other Expenditures | 21,818 | 51,700 | 51,700 | - | | - | - | - | - | - | 51,700 |
| Transfers to / from Reserves | 1,897,730 | 1,889,000 | 2,430,800 | 541,800 | 28.68% | - | - | - | - | 541,800 | 2,430,800 |
| Total Expenditures (Less Payroll) | 2,508,309 | 2,592,300 | 3,149,400 | 557,100 | 21.49% | 16,300 | - | (1,000) | - | 541,800 | 3,149,400 |
| Total Expenditures | 3,417,966 | 3,476,700 | 4,149,000 | 672,300 | 19.34% | 36,500 | - | 94,000 | - | 541,800 | 4,149,000 |
| Revenues | (83,099) | (95,000) | (103,600) | (8,600) | 9.05% | (2,000) | - | - | (6,600) | - | (103,600) |
| Grants | (911,280) | (855,900) | (842,500) | 13,400 | (1.57%) | - | (8,200) | 23,000 | - | (1,400) | (842,500) |
| Total Revenues | (994,379) | (950,900) | (946,100) | 4,800 | (0.50%) | (2,000) | (8,200) | 23,000 | (6,600) | (1,400) | (946,100) |
| TOTAL PW ADMIN | 2,423,587 | 2,525,800 | 3,202,900 | 677,100 | 26.81% | 34,500 | (8,200) | 117,000 | (6,600) | 540,400 | 3,202,900 |

| 1 Department Submission | 2020 Estimated Actuals | Approved 2020 Budget | 2021 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| PP DEPOT | | | | | | | | | | | |
| Payroll | 159,654 | 168,900 | 160,200 | (8,700) | (5.15%) | 3,000 | - | (11,700) | - | - | 160,200 |
| Building Maintenance | 336 | 300 | 300 | - | | - | - | - | - | - | 300 |
| Materials | 19,502 | 14,100 | 14,100 | - | | - | - | - | - | - | 14,100 |
| Vehicles & Equipment | 15,463 | 12,500 | 12,500 | - | | - | - | - | - | - | 12,500 |
| Information Technology | 2,614 | 2,700 | 2,700 | - | | - | - | - | - | - | 2,700 |
| Utilities | 10,822 | 13,600 | 13,600 | - | | - | - | - | - | - | 13,600 |
| Total Expenditures (Less Payroll) | 48,737 | 43,200 | 43,200 | - | - | - | - | - | - | - | 43,200 |
| Total Expenditures | 208,391 | 212,100 | 203,400 | (8,700) | (4.10%) | 3,000 | - | (11,700) | - | - | 203,400 |
| Total Revenues | - | - | - | - | - | - | - | - | - | - | - |
| TOTAL PP DEPOT | 208,391 | 212,100 | 203,400 | (8,700) | (4.10%) | 3,000 | - | (11,700) | - | - | 203,400 |
| BLACKSTOCK DEPOT | | | | | | | | | | | |
| Payroll | 52,289 | 40,800 | 39,700 | (1,100) | (2.70%) | 2,100 | - | (3,200) | - | - | 39,700 |
| Building Maintenance | 336 | 300 | 300 | - | | - | - | - | - | - | 300 |
| Materials | 13,986 | 15,800 | 15,800 | - | | - | - | - | - | - | 15,800 |
| Vehicles & Equipment | 16,422 | 12,500 | 12,500 | - | | - | - | - | - | - | 12,500 |
| Information Technology | 1,278 | 1,800 | 1,800 | - | | - | - | - | - | - | 1,800 |
| Utilities | 10,096 | 13,700 | 13,700 | - | | - | - | - | - | - | 13,700 |
| Total Expenditures (Less Payroll) | 42,118 | 44,100 | 44,100 | - | - | - | - | - | - | - | 44,100 |
| Total Expenditures | 94,407 | 84,900 | 83,800 | (1,100) | (1.30%) | 2,100 | - | (3,200) | - | - | 83,800 |
| Total Revenues | - | - | - | - | - | - | - | - | - | - | - |
| TOTAL BLACKSTOP DEPOT | 94,407 | 84,900 | 83,800 | (1,100) | (1.30%) | 2,100 | - | (3,200) | - | - | 83,800 |
| LOOSETOP | | | | | | | | | | | |
| Payroll | 6,232 | - | - | - | | - | - | - | - | - | - |
| Total Expenditures (Less Payroll) | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenditures | 6,232 | - | - | - | - | - | - | - | - | - | - |
| Total Revenues | - | - | - | - | - | - | - | - | - | - | - |
| TOTAL LOOSETOP | 6,232 | - | - | - | - | - | - | - | - | - | - |
| LINE PAINTING | | | | | | | | | | | |

| 1 Department Submission | 2020 Estimated Actuals | Approved 2020 Budget | 2021 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|-----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Materials | 20,352 | 27,000 | 27,000 | - | | - | - | - | - | - | 27,000 |
| Total Expenditures (Less Payroll) | 20,352 | 27,000 | 27,000 | - | | - | - | - | - | - | 27,000 |
| Total Expenditures | 20,352 | 27,000 | 27,000 | - | | - | - | - | - | - | 27,000 |
| Total Revenues | - | - | - | - | | - | - | - | - | - | - |
| TOTAL LINE PAINTING | 20,352 | 27,000 | 27,000 | - | | - | - | - | - | - | 27,000 |
| SHARED SERVICES | | | | | | | | | | | |
| Materials | 17,075 | 15,000 | 15,000 | - | | - | - | - | - | - | 15,000 |
| Contracted Services | 79,817 | 100,000 | - | (100,000) | | (55,300) | - | (44,700) | - | - | - |
| Vehicles & Equipment | 134,765 | 175,000 | 175,000 | - | | - | - | - | - | - | 175,000 |
| Total Expenditures (Less Payroll) | 231,657 | 290,000 | 190,000 | (100,000) | (34.48%) | (55,300) | - | (44,700) | - | - | 190,000 |
| Total Expenditures | 231,657 | 290,000 | 190,000 | (100,000) | (34.48%) | (55,300) | - | (44,700) | - | - | 190,000 |
| Total Revenues | - | - | - | - | | - | - | - | - | - | - |
| TOTAL SHARED SERVICES | 231,657 | 290,000 | 190,000 | (100,000) | (34.48%) | (55,300) | - | (44,700) | - | - | 190,000 |
| STREET LIGHTS | | | | | | | | | | | |
| Materials | 42,007 | 30,000 | 30,000 | - | | - | - | - | - | - | 30,000 |
| Utilities | 86,631 | 200,000 | 170,000 | (30,000) | (15.00%) | (30,000) | - | - | - | - | 170,000 |
| Total Expenditures (Less Payroll) | 128,638 | 230,000 | 200,000 | (30,000) | (13.04%) | (30,000) | - | - | - | - | 200,000 |
| Total Expenditures | 128,638 | 230,000 | 200,000 | (30,000) | (13.04%) | (30,000) | - | - | - | - | 200,000 |
| Total Revenues | - | - | - | - | | - | - | - | - | - | - |
| TOTAL STREET LIGHTS | 128,638 | 230,000 | 200,000 | (30,000) | (13.04%) | (30,000) | - | - | - | - | 200,000 |
| SPECIAL EVENTS | | | | | | | | | | | |
| Payroll | 10,435 | 14,800 | 14,100 | (700) | (4.73%) | 400 | - | (1,100) | - | - | 14,100 |
| Total Expenditures (Less Payroll) | - | - | - | - | | - | - | - | - | - | - |
| Total Expenditures | 10,435 | 14,800 | 14,100 | (700) | (4.73%) | 400 | - | (1,100) | - | - | 14,100 |
| Total Revenues | - | - | - | - | | - | - | - | - | - | - |
| TOTAL SPECIAL EVENTS | 10,435 | 14,800 | 14,100 | (700) | (4.73%) | 400 | - | (1,100) | - | - | 14,100 |
| TREE REPLACEMENT | | | | | | | | | | | |

| 1 Department Submission | 2020 Estimated Actuals | Approved 2020 Budget | 2021 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|---|------------------------------|----------------------------|---------------------------|----------------------------------|-----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|-----------------|---------------------------|
| Contracted Services | 10,212 | 30,000 | 20,000 | (10,000) | (33.33%) | (10,000) | - | - | - | - | 20,000 |
| Total Expenditures (Less Payroll) | 10,212 | 30,000 | 20,000 | (10,000) | (33.33%) | (10,000) | - | - | - | - | 20,000 |
| Total Expenditures | 10,212 | 30,000 | 20,000 | (10,000) | (33.33%) | (10,000) | - | - | - | - | 20,000 |
| Total Revenues | - | - | - | - | - | - | - | - | - | - | - |
| TOTAL TREE REPLACEMENT | 10,212 | 30,000 | 20,000 | (10,000) | (33.33%) | (10,000) | - | - | - | - | 20,000 |
| SLURRY SEAL | | | | | | | | | | | |
| Materials | 142,773 | 150,000 | 175,000 | 25,000 | 16.67% | 25,000 | - | - | - | - | 175,000 |
| Total Expenditures (Less Payroll) | 142,773 | 150,000 | 175,000 | 25,000 | 16.67% | 25,000 | - | - | - | - | 175,000 |
| Total Expenditures | 142,773 | 150,000 | 175,000 | 25,000 | 16.67% | 25,000 | - | - | - | - | 175,000 |
| Total Revenues | - | - | - | - | - | - | - | - | - | - | - |
| TOTAL SLURRY SEAL | 142,773 | 150,000 | 175,000 | 25,000 | 16.67% | 25,000 | - | - | - | - | 175,000 |
| EQUIPMENT | | | | | | | | | | | |
| Vehicles & Equipment | 288,243 | 335,000 | 325,000 | (10,000) | (2.99%) | - | - | - | - | (10,000) | 325,000 |
| Total Expenditures (Less Payroll) | 288,243 | 335,000 | 325,000 | (10,000) | (2.99%) | - | - | - | - | (10,000) | 325,000 |
| Total Expenditures | 288,243 | 335,000 | 325,000 | (10,000) | (2.99%) | - | - | - | - | (10,000) | 325,000 |
| Total Revenues | - | - | - | - | - | - | - | - | - | - | - |
| TOTAL EQUIPMENT | 288,243 | 335,000 | 325,000 | (10,000) | (2.99%) | - | - | - | - | (10,000) | 325,000 |
| BOAT LAUNCH | | | | | | | | | | | |
| Materials | - | 5,000 | 5,000 | - | - | - | - | - | - | - | 5,000 |
| Total Expenditures (Less Payroll) | - | 5,000 | 5,000 | - | - | - | - | - | - | - | 5,000 |
| Total Expenditures | - | 5,000 | 5,000 | - | - | - | - | - | - | - | 5,000 |
| Total Revenues | - | - | - | - | - | - | - | - | - | - | - |
| TOTAL BOAT LAUNCH | - | 5,000 | 5,000 | - | - | - | - | - | - | - | 5,000 |
| TOTAL COMMUNITY SERVICE - PUBLIC WORKS | 5,911,408 | 6,593,800 | 7,134,300 | 540,500 | 8.20% | 25,100 | 19,300 | (27,700) | (6,600) | 530,400 | 7,134,300 |

**TOWNSHIP OF SCUGOG
2021 OPERATING BUDGET SUMMARY
COMMUNITY SERVICES - PARKS**

| | 2020 Estimated Actuals | 2020 Budget | 2021 Budget | Increase / (Decrease) |
|-------------------------------|------------------------------|----------------|----------------|--------------------------|
| Operating Expenditures | 545,509 | 705,200 | 844,800 | 139,600 |
| Revenues / Recoveries | (15,546) | (59,100) | (66,500) | (7,400) |
| Net Operating Budget | 529,963 | 646,100 | 778,300 | 132,200 |

Budget Summary

Full Time Wages & Benefits

| | | |
|--|---------------|--------|
| Salary / wage rate increase | 5,600 | |
| New Parks Attendant hired late 2020 | 53,300 | |
| New Retiree (1) | 4,200 | |
| Statutory payroll costs / benefit premiums | 26,900 | |
| | <u>90,000</u> | 90,000 |

Budget Neutral

| | | |
|---|---------------|--------|
| New Parks Winter Seasonal - from Contracted Plowing | 44,700 | |
| Special Events - Christmas Tree Lighting | 2,500 | |
| | <u>47,200</u> | 47,200 |

Other Expenditures / Revenues

| | | |
|---|----------------|---------|
| Decrease in contracted grass cutting as staff now providing service | (3,000) | |
| Decrease in horticulture based on prior year actuals | (1,200) | |
| Increase in staff training as Region no longer providing free training | 1,900 | |
| Decrease in repairs & maint - building based on prior year actuals | (3,500) | |
| Decrease in cemetery maintenance as staff now providing service | (600) | |
| Township portion of outdoor ping pong tables to supplement grant | 7,800 | |
| Increase in equipment - replacement of ball diamond groomer and trailer | 9,500 | |
| Decrease in equipment - one time purchase of sander | (8,000) | |
| Increase in Canada Summer Grant for students | (6,600) | |
| Misc. expenses and revenues | (1,300) | |
| | <u>(5,000)</u> | (5,000) |

Net Increase in Community Services - Parks 2021 Operating Budget

132,200

TOWNSHIP OF SCUGOG

2021 Operating Summary

Department: Community Services - Parks

| 1 Department Submission | 2020 Estimated Actuals | Approved 2020 Budget | 2021 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|---------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Community Services - Parks | | | | | | | | | | | |
| Payroll | 331,460 | 443,500 | 578,200 | 134,700 | 30.37% | 90,000 | - | 44,700 | - | - | 578,200 |
| Administrative Expenditures | 12,754 | 13,000 | 14,800 | 1,800 | 13.85% | 1,800 | - | - | - | - | 14,800 |
| Building Maintenance | 4,505 | 9,700 | 6,200 | (3,500) | (36.08%) | - | - | - | - | (3,500) | 6,200 |
| Materials | 11,843 | 25,300 | 33,100 | 7,800 | 30.83% | - | - | - | - | 7,800 | 33,100 |
| Contracted Services | 69,534 | 56,900 | 52,700 | (4,200) | (7.38%) | (4,200) | - | - | - | - | 52,700 |
| Vehicles & Equipment | 69,261 | 76,200 | 77,800 | 1,600 | 2.10% | (14,900) | - | - | - | 16,500 | 77,800 |
| Information Technology | 2,823 | 3,400 | 3,400 | - | - | - | - | - | - | - | 3,400 |
| Repairs & Maintenance | 12,450 | 37,400 | 36,400 | (1,000) | (2.67%) | (1,000) | - | - | - | - | 36,400 |
| Insurance | 13,600 | 14,200 | 13,700 | (500) | (3.52%) | (500) | - | - | - | - | 13,700 |
| Utilities | 12,416 | 20,500 | 20,900 | 400 | 1.95% | 400 | - | - | - | - | 20,900 |
| Other Expenditures | 5,558 | 5,100 | 7,600 | 2,500 | 49.02% | - | - | 2,500 | - | - | 7,600 |
| Transfers to / from Reserves | 4,394 | - | - | - | - | - | - | - | - | - | - |
| Total Expenditures (Less Payroll) | 219,138 | 261,700 | 266,600 | 4,900 | 1.87% | (18,400) | - | 2,500 | - | 20,800 | 266,600 |
| Total Expenditures | 550,598 | 705,200 | 844,800 | 139,600 | 19.80% | 71,600 | - | 47,200 | - | 20,800 | 844,800 |
| Revenues | - | - | - | - | - | - | - | - | - | - | - |
| | (20,636) | (49,800) | (50,600) | (800) | 1.61% | (800) | - | - | - | - | (50,600) |
| Grants | - | (9,300) | (15,900) | (6,600) | 70.97% | - | (6,600) | - | - | - | (15,900) |
| Transfers from Reserve | - | - | - | - | - | - | - | - | - | - | - |
| Total Revenues | (20,636) | (59,100) | (66,500) | (7,400) | 12.52% | (800) | (6,600) | - | - | - | (66,500) |
| Grand Total | 529,962 | 646,100 | 778,300 | 132,200 | 20.46% | 70,800 | (6,600) | 47,200 | - | 20,800 | 778,300 |

| 1 Department Submission | 2020 Estimated Actuals | Approved 2020 Budget | 2021 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|--------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Total Revenues | - | - | - | - | | - | - | - | - | - | - |
| TOTAL TENNIS COURTS | 523 | 1,200 | 1,200 | - | | - | - | - | - | - | 1,200 |
| BALL PARKS/DIAMONDS | | | | | | | | | | | |
| Repairs & Maintenance | - | 11,000 | 11,000 | - | | - | - | - | - | - | 11,000 |
| Utilities | 1,619 | 5,000 | 5,000 | - | | - | - | - | - | - | 5,000 |
| Total Expenditures (Less Payroll) | 1,619 | 16,000 | 16,000 | - | | - | - | - | - | - | 16,000 |
| Total Expenditures | 1,619 | 16,000 | 16,000 | - | | - | - | - | - | - | 16,000 |
| Revenues | (3,206) | (29,000) | (29,800) | (800) | 2.76% | (800) | - | - | - | - | (29,800) |
| Total Revenues | (3,206) | (29,000) | (29,800) | (800) | 2.76% | (800) | - | - | - | - | (29,800) |
| TOTAL BALL PARKS/DIAMONDS | (1,587) | (13,000) | (13,800) | (800) | 6.15% | (800) | - | - | - | - | (13,800) |
| SOCCER FIELDS | | | | | | | | | | | |
| Repairs & Maintenance | 279 | 1,000 | 1,000 | - | | - | - | - | - | - | 1,000 |
| Total Expenditures (Less Payroll) | 279 | 1,000 | 1,000 | - | | - | - | - | - | - | 1,000 |
| Total Expenditures | 279 | 1,000 | 1,000 | - | | - | - | - | - | - | 1,000 |
| Total Revenues | - | - | - | - | | - | - | - | - | - | - |
| TOTAL SOCCER FIELDS | 279 | 1,000 | 1,000 | - | | - | - | - | - | - | 1,000 |
| SPECIAL EVENTS | | | | | | | | | | | |
| Payroll | (2) | - | - | - | | - | - | - | - | - | - |
| Total Expenditures (Less Payroll) | - | - | - | - | | - | - | - | - | - | - |
| Total Expenditures | (2) | - | - | - | | - | - | - | - | - | - |
| Total Revenues | - | - | - | - | | - | - | - | - | - | - |
| TOTAL SPECIAL EVENTS | (2) | - | - | - | | - | - | - | - | - | - |
| CARTWRIGHT FIELD | | | | | | | | | | | |
| Repairs & Maintenance | - | 1,700 | 1,700 | - | | - | - | - | - | - | 1,700 |

| 1 Department Submission | 2020 Estimated Actuals | Approved 2020 Budget | 2021 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|-------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Total Expenditures (Less Payroll) | - | 1,700 | 1,700 | - | | - | - | - | - | - | 1,700 |
| Total Expenditures | - | 1,700 | 1,700 | - | | - | - | - | - | - | 1,700 |
| | - | - | - | - | | - | - | - | - | - | - |
| Revenues | (5,090) | (5,500) | (5,500) | - | | - | - | - | - | - | (5,500) |
| Total Revenues | (5,090) | (5,500) | (5,500) | - | | - | - | - | - | - | (5,500) |
| TOTAL CARTWRIGHT FIELD | (5,090) | (3,800) | (3,800) | - | | - | - | - | - | - | (3,800) |
| | | | | | | | | | | | |
| TOTAL COMMUNITY SERVICES - PARKS | 529,963 | 640,100 | 778,300 | 138,200 | 21.59% | 70,800 | (6,600) | 47,200 | | 20,800 | 772,300 |

**TOWNSHIP OF SCUGOG
2021 OPERATING BUDGET SUMMARY
COMMUNITY SERVICES - RECREATION & CULTURE**

| | 2020 Estimated Actuals | 2020 Budget | 2021 Budget | Increase / (Decrease) |
|-------------------------------|------------------------------|------------------|------------------|--------------------------|
| Operating Expenditures | 1,854,554 | 2,534,700 | 2,560,000 | 25,300 |
| Revenues / Recoveries | (620,559) | (1,374,300) | (1,452,100) | (77,800) |
| Net Operating Budget | 1,233,995 | 1,160,400 | 1,107,900 | (52,500) |

Budget Summary

Full Time Wages & Benefits

| | | |
|--|--------|--------|
| Salary / wage rate increase | 21,000 | |
| Progression | 6,100 | |
| Statutory payroll costs / benefit premiums | 14,200 | |
| | 41,300 | 41,300 |

Part Time (PT) Wages & Statutory Payroll Costs

| | | |
|---|----------|----------|
| Decrease in Daycamp staff due to one less week of summer vacation | (6,800) | |
| Decrease in Pool staff due to one less week of summer vacation | (5,100) | |
| | (11,900) | (11,900) |

Other Expenditures / Revenues

| | | |
|--|----------|----------|
| Decrease in Hydro based on prior years actuals | (15,700) | |
| One time security installation for museum completed in 2020 | (1,500) | |
| Increase in Canada Summer Grant for students | (62,400) | |
| Increase in pool admissions and programs | (2,500) | |
| Decrease in daycamp program fees due to one less week in the summer | 9,000 | |
| Decrease in SCRC building maintenance - one time shower valve installation budgeted in 202 | (4,500) | |
| Decrease in SCRC equipment for washroom fixtures purchased in 2020 | (4,000) | |
| Increase in SCRC building maintenance to install a brine filter for the refrigeration plant | 6,100 | |
| Decrease in SCRC repairs & maintenance based on actuals | (1,000) | |
| Decrease in Insurance based on prior year actuals | (1,100) | |
| Decrease in Blackstock Utilities water | (1,000) | |
| Increase in Blackstock building maintenance to install handrail identified as insurance priority | 1,400 | |
| Decrease in Blackstock building maintenance based on actuals | (1,000) | |
| Backflow preventors for community halls as mandated by Region | 19,200 | |
| Other Miscellaneous Expenses and Revenues | (1,000) | (60,000) |

**TOWNSHIP OF SCUGOG
2021 OPERATING BUDGET SUMMARY
COMMUNITY SERVICES - RECREATION & CULTURE**

User Fee Changes:

| | | |
|-----------------------------|----------|----------|
| Minor Hockey - SCRC | (6,200) | |
| Mojacks | (600) | |
| Spring & summer rentals | (200) | |
| Adult Leagues - SCRC | (1,700) | |
| PP Figure Skating - SCRC | (900) | |
| Room Rentals | (13,800) | |
| Private Adult Groups - SCRC | (400) | |
| | | |
| Curling Club - BRC | 1,100 | |
| Figure Skating - BRC | 1,800 | |
| Minor Hockey - BRC | (500) | |
| Private Groups - BRC | (500) | (21,900) |

Other Miscellaneous Expenses and Revenues

Net Decrease in Community Services - Recreation 2021 Operating Budget **(52,500)**

TOWNSHIP OF SCUGOG

2021 Operating Summary

Department: Community Services - Rec & Culture

| 1 Department Submission | 2020 Estimated Actuals | Approved 2020 Budget | 2021 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|---|------------------------------|----------------------------|---------------------------|----------------------------------|----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|-----------------|---------------------------|
| Community Services - Rec & Culture | | | | | | | | | | | |
| Payroll | 1,195,615 | 1,495,300 | 1,522,800 | 27,500 | 1.84% | 27,500 | - | - | - | - | 1,522,800 |
| Administrative Expenditures | 36,686 | 92,200 | 93,300 | 1,100 | 1.19% | 1,100 | - | - | - | - | 93,300 |
| Professional Services | 1,882 | 5,000 | 5,000 | - | - | - | - | - | - | - | 5,000 |
| Building Maintenance | 182,790 | 276,800 | 300,000 | 23,200 | 8.38% | (4,600) | - | 3,500 | - | 24,300 | 300,000 |
| Materials | 11,586 | 18,000 | 18,000 | - | - | - | - | - | - | - | 18,000 |
| Contracted Services | 7,610 | 25,800 | 25,800 | - | - | - | - | - | - | - | 25,800 |
| Vehicles & Equipment | 35,763 | 71,500 | 66,500 | (5,000) | (6.99%) | (1,000) | - | - | - | (4,000) | 66,500 |
| Information Technology | 16,831 | 18,400 | 18,200 | (200) | (1.09%) | (200) | - | - | - | - | 18,200 |
| Insurance | 65,747 | 68,500 | 67,400 | (1,100) | (1.61%) | (1,100) | - | - | - | - | 67,400 |
| Utilities | 308,169 | 418,800 | 402,100 | (16,700) | (3.99%) | (16,700) | - | - | - | - | 402,100 |
| Grants | 26,600 | 26,600 | 23,100 | (3,500) | (13.16%) | - | - | (3,500) | - | - | 23,100 |
| Other Expenditures | 963 | 17,800 | 17,800 | - | - | - | - | - | - | - | 17,800 |
| Transfers to / from Reserves | 1,383 | - | - | - | - | - | - | - | - | - | - |
| Total Expenditures (Less Payroll) | 696,010 | 1,039,400 | 1,037,200 | (2,200) | (0.21%) | (22,500) | - | - | - | 20,300 | 1,037,200 |
| Total Expenditures | 1,891,625 | 2,534,700 | 2,560,000 | 25,300 | 1.00% | 5,000 | - | - | - | 20,300 | 2,560,000 |
| Revenues | (178,187) | (589,700) | (597,000) | (7,300) | 1.24% | 4,700 | - | - | - | (12,000) | (597,000) |
| Grants | (27,047) | (76,500) | (138,900) | (62,400) | 81.57% | - | (62,400) | - | - | - | (138,900) |
| User Fees | (452,397) | (708,100) | (716,200) | (8,100) | 1.14% | (8,100) | - | - | - | - | (716,200) |
| Total Revenues | (657,631) | (1,374,300) | (1,452,100) | (77,800) | 5.66% | (3,400) | (62,400) | - | - | (12,000) | (1,452,100) |
| Grand Total | 1,233,994 | 1,160,400 | 1,107,900 | (52,500) | (4.52%) | 1,600 | (62,400) | - | - | 8,300 | 1,107,900 |

TOWNSHIP OF SCUGOG

2021 Operating Budget

Department: Community Services - Rec & Culture

| 1 Department Submission | 2020 Estimated Actuals | Approved 2020 Budget | 2021 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|---|------------------------------|----------------------------|---------------------------|----------------------------------|----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| COMMUNITY SERVICES - REC & CULTURE | | | | | | | | | | | |
| COMMUNITY SERVICES | | | | | | | | | | | |
| Transfers to / from Reserves | 1,383 | - | - | - | | - | - | - | - | - | - |
| Total Expenditures (Less Payroll) | 1,383 | - | - | - | | - | - | - | - | - | - |
| Total Expenditures | 1,383 | - | - | - | | - | - | - | - | - | - |
| Total Revenues | - | - | - | - | | - | - | - | - | - | - |
| TOTAL COMMUNITY SERVICES | 1,383 | - | - | - | | - | - | - | - | - | - |
| MUSEUM | | | | | | | | | | | |
| Payroll | 89,085 | 124,400 | 127,100 | 2,700 | 2.17% | 2,700 | - | - | - | - | 127,100 |
| Administrative Expenditures | 2,134 | 7,800 | 7,800 | - | | - | - | - | - | - | 7,800 |
| Professional Services | 1,882 | 5,000 | 5,000 | - | | - | - | - | - | - | 5,000 |
| Building Maintenance | 10,151 | 14,300 | 12,800 | (1,500) | (10.49%) | - | - | - | - | (1,500) | 12,800 |
| Contracted Services | - | 700 | 700 | - | | - | - | - | - | - | 700 |
| Information Technology | 675 | 800 | 800 | - | | - | - | - | - | - | 800 |
| Insurance | 2,014 | 2,100 | 2,100 | - | | - | - | - | - | - | 2,100 |
| Utilities | 7,095 | 9,800 | 9,300 | (500) | (5.10%) | (500) | - | - | - | - | 9,300 |
| Other Expenditures | 963 | 9,800 | 17,800 | 8,000 | 82 | - | - | - | - | - | 9,800 |
| Total Expenditures | 113,999 | 174,700 | 183,400 | 8,700 | 4.98% | 2,200 | - | - | - | (1,500) | 175,400 |
| Revenues | (3,083) | (27,600) | (27,600) | - | | - | - | - | - | - | (27,600) |
| Grants | (27,047) | (25,100) | (28,900) | (3,800) | 15.14% | - | (3,800) | - | - | - | (28,900) |
| Total Revenues | (30,130) | (52,700) | (56,500) | (3,800) | 7.21% | - | (3,800) | - | - | - | (56,500) |
| TOTAL MUSEUM | 83,869 | 122,000 | 126,900 | 4,900 | 4.02% | 2,200 | (3,800) | - | - | (1,500) | 118,900 |
| POOL | | | | | | | | | | | |
| Payroll | 39,778 | 66,800 | 61,500 | (5,300) | (7.93%) | (5,300) | - | - | - | - | 61,500 |
| Administrative Expenditures | 5,851 | 7,600 | 7,600 | - | | - | - | - | - | - | 7,600 |
| Materials | 11,586 | 15,000 | 15,000 | - | | - | - | - | - | - | 15,000 |

| 1 Department Submission | 2020 Estimated Actuals | Approved 2020 Budget | 2021 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|-----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Information Technology | 148 | 400 | 200 | (200) | (50.00%) | (200) | - | - | - | - | 200 |
| Insurance | 1,525 | 1,600 | 1,600 | - | | - | - | - | - | - | 1,600 |
| Utilities | 6,158 | 9,000 | 8,800 | (200) | (2.22%) | (200) | - | - | - | - | 8,800 |
| Total Expenditures (Less Payroll) | 25,268 | 33,600 | 33,200 | (400) | (1.19%) | (400) | - | - | - | - | 33,200 |
| Total Expenditures | 65,046 | 100,400 | 94,700 | (5,700) | (5.68%) | (5,700) | - | - | - | - | 94,700 |
| Revenues | (18,755) | (33,800) | (36,300) | (2,500) | 7.40% | (2,500) | - | - | - | - | (36,300) |
| Grants | - | (18,000) | (24,600) | (6,600) | 36.67% | - | (6,600) | - | - | - | (24,600) |
| Total Revenues | (18,755) | (51,800) | (60,900) | (9,100) | 17.57% | (2,500) | (6,600) | - | - | - | (60,900) |
| TOTAL POOL | 46,291 | 48,600 | 33,800 | (14,800) | (30.45%) | (8,200) | (6,600) | - | - | - | 33,800 |
| DAYCAMP | | | | | | | | | | | |
| Payroll | 54,373 | 184,000 | 176,800 | (7,200) | (3.91%) | (7,200) | - | - | - | - | 176,800 |
| Administrative Expenditures | 2,243 | 25,900 | 25,900 | - | | - | - | - | - | - | 25,900 |
| Total Expenditures (Less Payroll) | 2,243 | 25,900 | 25,900 | - | | - | - | - | - | - | 25,900 |
| Total Expenditures | 56,616 | 209,900 | 202,700 | (7,200) | (3.43%) | (7,200) | - | - | - | - | 202,700 |
| Revenues | (20,022) | (232,000) | (223,000) | 9,000 | (3.88%) | 9,000 | - | - | - | - | (223,000) |
| Grants | - | (33,400) | (85,400) | (52,000) | 155.69% | - | (52,000) | - | - | - | (85,400) |
| Total Revenues | (20,022) | (265,400) | (308,400) | (43,000) | 16.20% | 9,000 | (52,000) | - | - | - | (308,400) |
| TOTAL DAYCAMP | 36,594 | (55,500) | (105,700) | (50,200) | 90.45% | 1,800 | (52,000) | - | - | - | (105,700) |
| SCUGOG RECREATION CENTRE | | | | | | | | | | | |
| Payroll | 668,809 | 664,600 | 692,000 | 27,400 | 4.12% | 27,400 | - | - | - | - | 692,000 |
| Administrative Expenditures | 14,575 | 19,400 | 19,400 | - | | - | - | - | - | - | 19,400 |
| Building Maintenance | 107,495 | 161,100 | 162,700 | 1,600 | 0.99% | (3,000) | - | - | - | 4,600 | 162,700 |
| Contracted Services | 1,988 | 3,900 | 3,900 | - | | - | - | - | - | - | 3,900 |
| Vehicles & Equipment | 35,549 | 67,500 | 62,500 | (5,000) | (7.41%) | (1,000) | - | - | - | (4,000) | 62,500 |
| Information Technology | 3,356 | 3,200 | 3,200 | - | | - | - | - | - | - | 3,200 |
| Insurance | 24,675 | 26,100 | 25,000 | (1,100) | (4.21%) | (1,100) | - | - | - | - | 25,000 |
| Utilities | 234,455 | 322,300 | 307,300 | (15,000) | (4.65%) | (15,000) | - | - | - | - | 307,300 |
| Total Expenditures (Less Payroll) | 422,093 | 603,500 | 584,000 | (19,500) | (3.23%) | (20,100) | - | - | - | 600 | 584,000 |
| Total Expenditures | 1,090,902 | 1,268,100 | 1,276,000 | 7,900 | 0.62% | 7,300 | - | - | - | 600 | 1,276,000 |
| Revenues | (48,781) | (141,000) | (154,800) | (13,800) | 9.79% | (1,800) | - | - | - | (12,000) | (154,800) |

| 1 Department Submission | 2020 Estimated Actuals | Approved 2020 Budget | 2021 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|-----------------|---------------------------|
| User Fees | (390,078) | (614,400) | (624,400) | (10,000) | 1.63% | (10,000) | - | - | - | - | (624,400) |
| Total Revenues | (438,859) | (755,400) | (779,200) | (23,800) | 3.15% | (11,800) | - | - | - | (12,000) | (779,200) |
| TOTAL SCUGOG RECREATION CENTRE | 652,043 | 512,700 | 496,800 | (15,900) | (3.10%) | (4,500) | - | - | - | (11,400) | 496,800 |
| RECREATION PROGRAMS | | | | | | | | | | | |
| Payroll | 187,936 | 223,800 | 230,500 | 6,700 | 2.99% | 6,700 | - | - | - | - | 230,500 |
| Administrative Expenditures | 10,491 | 20,000 | 20,000 | - | - | - | - | - | - | - | 20,000 |
| Information Technology | 10,884 | 11,700 | 11,700 | - | - | - | - | - | - | - | 11,700 |
| Total Expenditures (Less Payroll) | 21,375 | 31,700 | 31,700 | - | - | - | - | - | - | - | 31,700 |
| Total Expenditures | 209,311 | 255,500 | 262,200 | 6,700 | 2.62% | 6,700 | - | - | - | - | 262,200 |
| Revenues | (37,072) | (65,000) | (65,000) | - | - | - | - | - | - | - | (65,000) |
| Total Revenues | (37,072) | (65,000) | (65,000) | - | - | - | - | - | - | - | (65,000) |
| TOTAL RECREATION PROGRAMS | 172,239 | 190,500 | 197,200 | 6,700 | 3.52% | 6,700 | - | - | - | - | 197,200 |
| BLACKSTOCK ARENA | | | | | | | | | | | |
| Payroll | 44,477 | 121,100 | 112,500 | (8,600) | (7.10%) | (8,600) | - | - | - | - | 112,500 |
| Building Maintenance | 19,511 | 53,600 | 54,000 | 400 | 0.75% | (1,600) | - | - | - | 2,000 | 54,000 |
| Contracted Services | 967 | 2,900 | 2,900 | - | - | - | - | - | - | - | 2,900 |
| Vehicles & Equipment | 214 | 4,000 | 4,000 | - | - | - | - | - | - | - | 4,000 |
| Information Technology | 1,423 | 1,300 | 1,300 | - | - | - | - | - | - | - | 1,300 |
| Insurance | 17,972 | 18,500 | 18,500 | - | - | - | - | - | - | - | 18,500 |
| Utilities | 48,196 | 63,700 | 62,700 | (1,000) | (1.57%) | (1,000) | - | - | - | - | 62,700 |
| Total Expenditures (Less Payroll) | 88,283 | 144,000 | 143,400 | (600) | (0.42%) | (2,600) | - | - | - | 2,000 | 143,400 |
| Total Expenditures | 132,760 | 265,100 | 255,900 | (9,200) | (3.47%) | (11,200) | - | - | - | 2,000 | 255,900 |
| Revenues | (14,171) | (37,800) | (37,800) | - | - | - | - | - | - | - | (37,800) |
| User Fees | (62,320) | (93,700) | (91,800) | 1,900 | (2.03%) | 1,900 | - | - | - | - | (91,800) |
| Total Revenues | (76,491) | (131,500) | (129,600) | 1,900 | (1.44%) | 1,900 | - | - | - | - | (129,600) |
| TOTAL BLACKSTOCK ARENA | 56,269 | 133,600 | 126,300 | (7,300) | (5.46%) | (9,300) | - | - | - | 2,000 | 126,300 |
| REC & CULTURE ADMIN | | | | | | | | | | | |
| Payroll | 111,157 | 110,600 | 122,400 | 11,800 | 10.67% | 11,800 | - | - | - | - | 122,400 |
| Administrative Expenditures | 79 | 11,500 | 12,600 | 1,100 | 9.57% | 1,100 | - | - | - | - | 12,600 |
| Total Expenditures (Less Payroll) | 79 | 11,500 | 12,600 | 1,100 | 9.57% | 1,100 | - | - | - | - | 12,600 |

| 1 Department Submission | 2020 Estimated Actuals | Approved 2020 Budget | 2021 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|-------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Total Expenditures | 111,236 | 122,100 | 135,000 | 12,900 | 10.57% | 12,900 | - | - | - | - | 135,000 |
| Revenues | - | (6,200) | (6,200) | - | | - | - | - | - | - | (6,200) |
| Total Revenues | - | (6,200) | (6,200) | - | | - | - | - | - | - | (6,200) |
| TOTAL REC & CULTURE ADMIN | 111,236 | 115,900 | 128,800 | 12,900 | 11.13% | 12,900 | - | - | - | - | 128,800 |
| MARINA | | | | | | | | | | | |
| Building Maintenance | 461 | 2,400 | 2,400 | - | | - | - | - | - | - | 2,400 |
| Materials | - | 3,000 | 3,000 | - | | - | - | - | - | - | 3,000 |
| Insurance | 2,651 | 2,700 | 2,700 | - | | - | - | - | - | - | 2,700 |
| Total Expenditures (Less Payroll) | 3,112 | 8,100 | 8,100 | - | | - | - | - | - | - | 8,100 |
| Total Expenditures | 3,112 | 8,100 | 8,100 | - | | - | - | - | - | - | 8,100 |
| Revenues | (26,241) | (26,200) | (26,200) | - | | - | - | - | - | - | (26,200) |
| Total Revenues | (26,241) | (26,200) | (26,200) | - | | - | - | - | - | - | (26,200) |
| TOTAL MARINA | (23,129) | (18,100) | (18,100) | - | | - | - | - | - | - | (18,100) |
| COMMUNITY HALL & FACILITIES | | | | | | | | | | | |
| Building Maintenance | 39,355 | 35,300 | 54,500 | 19,200 | 54.39% | - | - | - | - | 19,200 | 54,500 |
| Insurance | 4,958 | 5,300 | 5,300 | - | | - | - | - | - | - | 5,300 |
| Total Expenditures (Less Payroll) | 44,313 | 40,600 | 59,800 | 19,200 | 47.29% | - | - | - | - | 19,200 | 59,800 |
| Total Expenditures | 44,313 | 40,600 | 59,800 | 19,200 | 47.29% | - | - | - | - | 19,200 | 59,800 |
| Total Revenues | - | - | - | - | | - | - | - | - | - | - |
| TOTAL COMMUNITY HALL & FACILITIES | 44,313 | 40,600 | 59,800 | 19,200 | 47.29% | - | - | - | - | 19,200 | 59,800 |
| LATCHAM | | | | | | | | | | | |
| Building Maintenance | 2,455 | 6,000 | 6,000 | - | | - | - | - | - | - | 6,000 |
| Contracted Services | 3,453 | 16,100 | 16,100 | - | | - | - | - | - | - | 16,100 |
| Information Technology | 345 | 1,000 | 1,000 | - | | - | - | - | - | - | 1,000 |
| Insurance | 2,194 | 2,300 | 2,300 | - | | - | - | - | - | - | 2,300 |
| Utilities | 7,461 | 7,500 | 7,500 | - | | - | - | - | - | - | 7,500 |
| Total Expenditures (Less Payroll) | 15,908 | 32,900 | 32,900 | - | | - | - | - | - | - | 32,900 |
| Total Expenditures | 15,908 | 32,900 | 32,900 | - | | - | - | - | - | - | 32,900 |
| | - | - | - | - | | - | - | - | - | - | - |

| 1 Department Submission | 2020 Estimated Actuals | Approved 2020 Budget | 2021 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|-------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Revenues | (8,284) | (16,000) | (16,000) | - | | - | - | - | - | - | (16,000) |
| Total Revenues | (8,284) | (16,000) | (16,000) | - | | - | - | - | - | - | (16,000) |
| TOTAL LATCHAM | 7,624 | 16,900 | 16,900 | - | | - | - | - | - | - | 16,900 |
| SCUGOG ISLAND | | | | | | | | | | | |
| Building Maintenance | 3,364 | 4,100 | 4,100 | - | | - | - | - | - | - | 4,100 |
| Contracted Services | 1,202 | 2,200 | 2,200 | - | | - | - | - | - | - | 2,200 |
| Insurance | 1,860 | 1,900 | 1,900 | - | | - | - | - | - | - | 1,900 |
| Utilities | 4,803 | 6,500 | 6,500 | - | | - | - | - | - | - | 6,500 |
| Total Expenditures (Less Payroll) | 11,229 | 14,700 | 14,700 | - | | - | - | - | - | - | 14,700 |
| Total Expenditures | 11,229 | 14,700 | 14,700 | - | | - | - | - | - | - | 14,700 |
| Revenues | (1,777) | (4,100) | (4,100) | - | | - | - | - | - | - | (4,100) |
| Total Revenues | (1,777) | (4,100) | (4,100) | - | | - | - | - | - | - | (4,100) |
| TOTAL SCUGOG ISLAND | 9,452 | 10,600 | 10,600 | - | | - | - | - | - | - | 10,600 |
| SEAGRAVE | | | | | | | | | | | |
| Grants | 3,500 | 3,500 | 3,500 | - | | - | - | - | - | - | 3,500 |
| Total Expenditures (Less Payroll) | 3,500 | 3,500 | 3,500 | - | | - | - | - | - | - | 3,500 |
| Total Expenditures | 3,500 | 3,500 | 3,500 | - | | - | - | - | - | - | 3,500 |
| Total Revenues | - | - | - | - | | - | - | - | - | - | - |
| TOTAL SEAGRAVE | 3,500 | 3,500 | 3,500 | - | | - | - | - | - | - | 3,500 |
| NESTLETON | | | | | | | | | | | |
| Administrative Expenditures | 1,313 | - | - | - | | - | - | - | - | - | - |
| Grants | 3,500 | 3,500 | 3,500 | - | | - | - | - | - | - | 3,500 |
| Total Expenditures (Less Payroll) | 4,813 | 3,500 | 3,500 | - | | - | - | - | - | - | 3,500 |
| Total Expenditures | 4,813 | 3,500 | 3,500 | - | | - | - | - | - | - | 3,500 |
| Total Revenues | - | - | - | - | | - | - | - | - | - | - |
| TOTAL NESTLETON | 4,813 | 3,500 | 3,500 | - | | - | - | - | - | - | 3,500 |
| PRINCE ALBERT | | | | | | | | | | | |
| Grants | 3,900 | 3,900 | 3,900 | - | | - | - | - | - | - | 3,900 |

| 1 Department Submission | 2020 Estimated Actuals | Approved 2020 Budget | 2021 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|-----------------------------------|------------------------------|----------------------------|---------------------------|----------------------------------|-------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Total Expenditures (Less Payroll) | 3,900 | 3,900 | 3,900 | - | | - | - | - | - | - | 3,900 |
| Total Expenditures | 3,900 | 3,900 | 3,900 | - | | - | - | - | - | - | 3,900 |
| Total Revenues | - | - | - | - | | - | - | - | - | - | - |
| TOTAL PRINCE ALBERT | 3,900 | 3,900 | 3,900 | - | | - | - | - | - | - | 3,900 |
| SCOUT HALL | | | | | | | | | | | |
| Insurance | 2,510 | 2,600 | 2,600 | - | | - | - | - | - | - | 2,600 |
| Grants | - | - | - | - | | - | - | - | - | - | - |
| Total Expenditures (Less Payroll) | 2,510 | 2,600 | 2,600 | - | | - | - | - | - | - | 2,600 |
| Total Expenditures | 2,510 | 2,600 | 2,600 | - | | - | - | - | - | - | 2,600 |
| Total Revenues | - | - | - | - | | - | - | - | - | - | - |
| TOTAL SCOUT HALL | 2,510 | 2,600 | 2,600 | - | | - | - | - | - | - | 2,600 |
| GREENBANK | | | | | | | | | | | |
| Grants | 8,700 | 8,700 | 8,700 | - | | - | - | - | - | - | 8,700 |
| Total Expenditures (Less Payroll) | 8,700 | 8,700 | 8,700 | - | | - | - | - | - | - | 8,700 |
| Total Expenditures | 8,700 | 8,700 | 8,700 | - | | - | - | - | - | - | 8,700 |
| Revenues | - | - | - | - | | - | - | - | - | - | - |
| Total Revenues | - | - | - | - | | - | - | - | - | - | - |
| TOTAL GREENBANK | 8,700 | 8,700 | 8,700 | - | | - | - | - | - | - | 8,700 |
| CAESAREA | | | | | | | | | | | |
| Grants | 3,500 | 3,500 | 3,500 | - | | - | - | - | - | - | 3,500 |
| Total Expenditures (Less Payroll) | 3,500 | 3,500 | 3,500 | - | | - | - | - | - | - | 3,500 |
| Total Expenditures | 3,500 | 3,500 | 3,500 | - | | - | - | - | - | - | 3,500 |
| Total Revenues | - | - | - | - | | - | - | - | - | - | - |
| TOTAL CAESAREA | 3,500 | 3,500 | 3,500 | - | | - | - | - | - | - | 3,500 |
| TOWN HALL 1873 | | | | | | | | | | | |
| Insurance | 5,388 | 5,400 | 5,400 | - | | - | - | - | - | - | 5,400 |
| Grants | - | - | - | - | | - | - | - | - | - | - |

| 1 Department Submission | 2020 Estimated Actuals | Approved 2020 Budget | 2021 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|---|------------------------------|----------------------------|---------------------------|----------------------------------|-------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Total Expenditures (Less Payroll) | 5,388 | 5,400 | 5,400 | - | | - | - | - | - | - | 5,400 |
| Total Expenditures | 5,388 | 5,400 | 5,400 | - | | - | - | - | - | - | 5,400 |
| Total Revenues | - | - | - | - | | - | - | - | - | - | - |
| TOTAL TOWN HALL 1873 | 5,388 | 5,400 | 5,400 | - | | - | - | - | - | - | 5,400 |
| UTICA | | | | | | | | | | | |
| Building Maintenance | - | - | 3,500 | 3,500 | | - | - | 3,500 | - | - | 3,500 |
| Grants | 3,500 | 3,500 | - | (3,500) | | - | - | (3,500) | - | - | - |
| Total Expenditures (Less Payroll) | 3,500 | 3,500 | 3,500 | - | | - | - | - | - | - | 3,500 |
| Total Expenditures | 3,500 | 3,500 | 3,500 | - | | - | - | - | - | - | 3,500 |
| Total Revenues | - | - | - | - | | - | - | - | - | - | - |
| TOTAL UTICA | 3,500 | 3,500 | 3,500 | - | | - | - | - | - | - | 3,500 |
| TOTAL COMMUNITY SERVICES - REC & CULTURE | 1,233,995 | 1,152,400 | 1,107,900 | (44,500) | (3.86%) | 1,600 | (62,400) | | | 8,300 | 1,099,900 |

**TOWNSHIP OF SCUGOG
2021 OPERATING BUDGET SUMMARY
DEVELOPMENT SERVICES**

| | 2020 Estimated Actuals | 2020 Budget | 2021 Budget | Increase / (Decrease) |
|-------------------------------|------------------------------|----------------|----------------|--------------------------|
| Operating Expenditures | 1,328,338 | 1,514,500 | 1,585,900 | 71,400 |
| Revenues / Recoveries | (1,071,060) | (688,000) | (640,400) | 47,600 |
| Net Operating Budget | 257,278 | 826,500 | 945,500 | 119,000 |

Budget Summary

Full Time Wages & Benefits

| | | |
|--|---------------|--------|
| Salary / wage rate increase | 14,600 | |
| Progressions | 5,400 | |
| Statutory payroll costs / benefit premiums | <u>12,100</u> | 32,100 |

Budget Neutral

| | | |
|---|-----------------|----------|
| Budget neutral transfer of licenses to corporate services | (10,000) | |
| | <u>(10,000)</u> | (10,000) |

Other Expenditures / Revenues

| | | |
|--|------------|--------|
| Decrease in projected Planning revenue for 2021 - reduction of applications | 93,300 | |
| Increase in committee adjustment fees - increase in minor variation applications | (19,800) | |
| Increase in Canada Summer Grant for students | (3,100) | |
| Increase in planning and by-law legal fees - animal control legal case | 7,000 | |
| Increase in repairs & maint building | 1,600 | |
| Increase in clothing by-law - PT By-Law Officer | 3,200 | |
| Increase in supplies by-law - parking books | 1,100 | |
| Increase in repairs & maint by-law | 2,500 | |
| Slight increase in animal shelter operating expenses per Uxbridge estimates | 5,800 | |
| Reduce Provincial Offenses revenue - courts are closed | 2,500 | |
| Difference between PT by-law and costs | 2,700 | |
| Other miscellaneous expenses and revenues | <u>100</u> | 96,900 |

Net Increase in Development Services 2021 Operating Budget

119,000

TOWNSHIP OF SCUGOG

2021 Operating Summary

Department: Development Services

| 1 Department Submission | 2020 Estimated Actuals | Approved 2020 Budget | 2021 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|---------------|------------------------------|----------------------------|--------------------------------|-----------------------------|-----------------|---------------------------|
| Development Services | | | | | | | | | | | |
| Payroll | 941,728 | 985,300 | 1,119,900 | 134,600 | 13.66% | 32,135 | - | - | 74,800 | 27,665 | 1,119,900 |
| Administrative Expenditures | 177,133 | 220,000 | 233,700 | 13,700 | 6.23% | 5,850 | - | - | 7,850 | - | 233,700 |
| Professional Services | 27,857 | 72,500 | 79,500 | 7,000 | 9.66% | - | 7,000 | - | - | - | 79,500 |
| Building Maintenance | 16,900 | 22,800 | 24,400 | 1,600 | 7.02% | 3,460 | (1,860) | - | - | - | 24,400 |
| Contracted Services | 24,917 | 31,400 | 31,400 | - | | - | - | - | - | - | 31,400 |
| Vehicles & Equipment | 4,028 | 9,000 | 10,000 | 1,000 | 11.11% | - | - | - | - | 1,000 | 10,000 |
| Information Technology | 10,440 | 10,500 | 800 | (9,700) | (92.38%) | - | - | (10,000) | 300 | - | 800 |
| Repairs & Maintenance | 191 | - | 1,500 | 1,500 | | - | - | - | - | 1,500 | 1,500 |
| Insurance | 10,551 | 8,400 | 8,500 | 100 | 1.19% | 100 | - | - | - | - | 8,500 |
| Utilities | 54,289 | 57,600 | 57,600 | - | | - | - | - | - | - | 57,600 |
| Committees | - | - | - | - | | - | - | - | - | - | - |
| Other Expenditures | 10,303 | 47,000 | 46,800 | (200) | (0.43%) | (200) | - | - | - | - | 46,800 |
| Transfers to / from Reserves | 50,000 | 50,000 | 50,000 | - | | - | - | - | - | - | 50,000 |
| Total Expenditures (Less Payroll) | 386,609 | 529,200 | 544,200 | 15,000 | 2.83% | 9,210 | 5,140 | (10,000) | 8,150 | 2,500 | 544,200 |
| Total Expenditures | 1,328,337 | 1,514,500 | 1,664,100 | 149,600 | 9.88% | 41,345 | 5,140 | (10,000) | 82,950 | 30,165 | 1,664,100 |
| Revenues | (1,071,060) | (688,000) | (637,300) | 50,700 | (7.37%) | 75,700 | - | - | - | (25,000) | (637,300) |
| Grants | - | - | (3,100) | (3,100) | | - | (3,100) | - | - | - | (3,100) |
| Transfers from Reserve | - | - | (78,200) | (78,200) | | - | - | - | (78,200) | - | (78,200) |
| Total Revenues | (1,071,060) | (688,000) | (718,600) | (30,600) | 4.45% | 75,700 | (3,100) | - | (78,200) | (25,000) | (718,600) |
| Grand Total | 257,277 | 826,500 | 945,500 | 119,000 | 14.40% | 117,045 | 2,040 | (10,000) | 4,750 | 5,165 | 945,500 |

TOWNSHIP OF SCUGOG
2021 Operating Budget

Department: Development Services

| 1 Department Submission | 2020 Estimated Actuals | Approved 2020 Budget | 2021 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|-----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| DEVELOPMENT SERVICES | | | | | | | | | | | |
| PLANNING | | | | | | | | | | | |
| Payroll | 226,690 | 238,000 | 245,100 | 7,100 | 2.98% | 7,100 | - | - | - | - | 245,100 |
| Administrative Expenditures | 2,426 | 11,300 | 11,200 | (100) | (0.88%) | (100) | - | - | - | - | 11,200 |
| Professional Services | 23,595 | 64,500 | 69,500 | 5,000 | 7.75% | - | 5,000 | - | - | - | 69,500 |
| Transfers to / from Reserves | 50,000 | 50,000 | 50,000 | - | - | - | - | - | - | - | 50,000 |
| Total Expenditures (Less Payroll) | 76,021 | 125,800 | 130,700 | 4,900 | 3.90% | (100) | 5,000 | - | - | - | 130,700 |
| Total Expenditures | 302,711 | 363,800 | 375,800 | 12,000 | 3.30% | 7,000 | 5,000 | - | - | - | 375,800 |
| Revenues | (241,048) | (293,900) | (220,400) | 73,500 | (25.01%) | 73,500 | - | - | - | - | (220,400) |
| Grants | - | - | (3,100) | (3,100) | - | - | (3,100) | - | - | - | (3,100) |
| Total Revenues | (241,048) | (293,900) | (223,500) | 70,400 | (23.95%) | 73,500 | (3,100) | - | - | - | (223,500) |
| TOTAL PLANNING | 61,663 | 69,900 | 152,300 | 82,400 | 117.88% | 80,500 | 1,900 | - | - | - | 152,300 |
| BUILDING | | | | | | | | | | | |
| Payroll | 195,808 | 211,200 | 297,100 | 85,900 | 40.67% | 11,100 | - | - | 74,800 | - | 297,100 |
| Administrative Expenditures | 3,733 | 10,300 | 13,700 | 3,400 | 33.01% | - | - | - | 3,400 | - | 13,700 |
| Professional Services | 2,620 | 5,000 | 5,000 | - | - | - | - | - | - | - | 5,000 |
| Building Maintenance | 16,900 | 5,000 | 24,400 | 19,400 | 388.00% | 3,460 | (1,860) | - | - | - | 6,600 |
| Vehicles & Equipment | 22,471 | 27,000 | 27,000 | - | - | - | - | - | - | - | 27,000 |
| Information Technology | 1,292 | 4,000 | 4,000 | - | - | - | - | - | - | - | 4,000 |
| Insurance | 10,200 | 10,000 | - | (10,000) | - | - | - | (10,000) | - | - | - |
| Utilities | 8,195 | 6,000 | 6,000 | - | - | - | - | - | - | - | 6,000 |
| Utilities | 54,289 | 57,600 | 57,600 | - | - | - | - | - | - | - | 57,600 |
| Total Expenditures (Less Payroll) | 119,700 | 124,900 | 137,700 | 12,800 | 10.25% | 3,460 | (1,860) | (10,000) | 3,400 | - | 119,900 |
| Total Expenditures | 315,508 | 336,100 | 434,800 | 98,700 | 29.37% | 14,560 | (1,860) | (10,000) | 78,200 | - | 417,000 |

| 1 Department Submission | 2020 Estimated Actuals | Approved 2020 Budget | 2021 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Revenues | - | - | - | - | | - | - | - | - | - | - |
| (744,811) | (301,800) | (301,800) | - | | - | - | - | - | - | - | (301,800) |
| Transfers from Reserve | - | - | (78,200) | (78,200) | | - | - | - | (78,200) | - | (78,200) |
| Total Revenues | (744,811) | (301,800) | (380,000) | (78,200) | 25.91% | - | - | - | (78,200) | - | (380,000) |
| TOTAL BUILDING | (429,303) | 34,300 | 54,800 | 20,500 | 59.77% | 14,560 | (1,860) | (10,000) | - | - | 37,000 |
| DEVELOPMENT SERVICES | | | | | | | | | | | |
| Payroll | 353,350 | 360,100 | 370,500 | 10,400 | 2.89% | 10,400 | - | - | - | - | 370,500 |
| Administrative Expenditures | 2,057 | 7,700 | 7,700 | - | | - | - | - | - | - | 7,700 |
| Professional Services | 1,566 | - | - | - | | - | - | - | - | - | - |
| Committees | - | - | - | - | | - | - | - | - | - | - |
| Other Expenditures | 10,303 | 47,000 | 46,800 | (200) | (0.43%) | (200) | - | - | - | - | 46,800 |
| Total Expenditures (Less Payroll) | 13,926 | 54,700 | 54,500 | (200) | (0.37%) | (200) | - | - | - | - | 54,500 |
| Total Expenditures | 367,276 | 414,800 | 425,000 | 10,200 | 2.46% | 10,200 | - | - | - | - | 425,000 |
| Revenues | - | - | - | - | | - | - | - | - | - | - |
| (12,000) | (12,000) | (12,000) | - | | - | - | - | - | - | - | (12,000) |
| Total Revenues | (12,000) | (12,000) | (12,000) | - | | - | - | - | - | - | (12,000) |
| TOTAL DEVELOPMENT SERVICES | 355,276 | 402,800 | 413,000 | 10,200 | 2.53% | 10,200 | - | - | - | - | 413,000 |
| BY-LAW | | | | | | | | | | | |
| Payroll | 164,160 | 171,300 | 202,500 | 31,200 | 18.21% | 3,535 | - | - | - | 27,665 | 202,500 |
| Administrative Expenditures | 1,202 | 7,800 | 12,400 | 4,600 | 58.97% | 150 | - | - | 4,450 | - | 12,400 |
| Professional Services | 75 | 3,000 | 5,000 | 2,000 | 66.67% | - | 2,000 | - | - | - | 5,000 |
| Vehicles & Equipment | 2,736 | 5,000 | 6,000 | 1,000 | 20.00% | - | - | - | - | 1,000 | 6,000 |
| Information Technology | 240 | 500 | 800 | 300 | 60.00% | - | - | - | 300 | - | 800 |
| Repairs & Maintenance | 191 | - | 1,500 | 1,500 | | - | - | - | - | 1,500 | 1,500 |
| Insurance | 1,788 | 1,800 | 1,900 | 100 | 5.56% | 100 | - | - | - | - | 1,900 |
| Total Expenditures (Less Payroll) | 6,232 | 18,100 | 27,600 | 9,500 | 52.49% | 250 | 2,000 | - | 4,750 | 2,500 | 27,600 |
| Total Expenditures | 170,392 | 189,400 | 230,100 | 40,700 | 21.49% | 3,785 | 2,000 | - | 4,750 | 30,165 | 230,100 |
| - | - | - | - | - | | - | - | - | - | - | - |

| 1 Department Submission | 2020 Estimated Actuals | Approved 2020 Budget | 2021 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|---------------|------------------------------|----------------------------|--------------------------------|-----------------------------|-----------------|---------------------------|
| Revenues | (62,626) | (64,800) | (87,600) | (22,800) | 35.19% | 2,200 | - | - | - | (25,000) | (87,600) |
| Total Revenues | (62,626) | (64,800) | (87,600) | (22,800) | 35.19% | 2,200 | - | - | - | (25,000) | (87,600) |
| TOTAL BY-LAW | 107,766 | 124,600 | 142,500 | 17,900 | 14.37% | 5,985 | 2,000 | - | 4,750 | 5,165 | 142,500 |
| ANIMAL CONTROL | | | | | | | | | | | |
| Payroll | 1,721 | 4,700 | 4,700 | - | | - | - | - | - | - | 4,700 |
| Administrative Expenditures | 167,716 | 182,900 | 188,700 | 5,800 | 3.17% | 5,800 | - | - | - | - | 188,700 |
| Contracted Services | 2,446 | 4,400 | 4,400 | - | | - | - | - | - | - | 4,400 |
| Insurance | 568 | 600 | 600 | - | | - | - | - | - | - | 600 |
| Total Expenditures (Less Payroll) | 170,730 | 187,900 | 193,700 | 5,800 | 3.09% | 5,800 | - | - | - | - | 193,700 |
| Total Expenditures | 172,451 | 192,600 | 198,400 | 5,800 | 3.01% | 5,800 | - | - | - | - | 198,400 |
| Revenues | (10,575) | (15,500) | (15,500) | - | | - | - | - | - | - | (15,500) |
| Total Revenues | (10,575) | (15,500) | (15,500) | - | | - | - | - | - | - | (15,500) |
| TOTAL ANIMAL CONTROL | 161,876 | 177,100 | 182,900 | 5,800 | 3.27% | 5,800 | - | - | - | - | 182,900 |
| | | | | | | | | | | | |
| TOTAL DEVELOPMENT SERVICES | 257,278 | 808,700 | 945,500 | 136,800 | 16.92% | 117,045 | 2,040 | (10,000) | 4,750 | 5,165 | 927,700 |

**2021 OPERATING BUDGET SUMMARY
LIBRARY SERVICES**

| | 2020 Estimated Actuals | 2020 Budget | 2021 Budget | Increase / (Decrease) |
|-------------------------------|---------------------------------------|------------------------|------------------------|----------------------------------|
| Operating Expenditures | 684,200 | 684,200 | 692,300 | 8,100 |
| Revenues / Recoveries | | | | - |
| Net Operating Budget | 684,200 | 684,200 | 692,300 | 8,100 |

Budget Summary

Full Time & Part Time (PT) Wages & Benefits

Salary / wage rate increase / statutory payroll costs 16,900

Other Expenditures / Revenues

Decrease in IT expenditures (4,000)

Decrease in Utility expenses (8,800)

Decrease in Administrative expenses (4,000)

Decrease in Revenues 8,000

Net Increase in Library 2021 Operating Budget 8,100

TOWNSHIP OF SCUGOG

2021 Operating Budget

Department: Library

| 1 Department Submission | 2020 Estimated Actuals | Approved 2020 Budget | 2021 Budget Request | Budget Increase / Decrease | % Change | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2021 Budget Request |
|--|------------------------------|----------------------------|---------------------------|----------------------------------|--------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| LIBRARY | | | | | | | | | | | |
| Grants | 684,200 | 684,200 | 692,300 | 8,100 | 1.18% | 8,100 | | | | | 692,300 |
| Total Expenditures (Less Payroll) | 684,200 | 684,200 | 692,300 | 8,100 | 1.18% | 8,100 | | | | | 692,300 |
| Total Expenditures | 684,200 | 684,200 | 692,300 | 8,100 | 1.18% | 8,100 | | | | | 692,300 |
| Total Revenues | | | | | | | | | | | |
| TOTAL LIBRARY | 684,200 | 684,200 | 692,300 | 8,100 | 1.18% | 8,100 | | | | | 692,300 |
| TOTAL LIBRARY | 684,200 | 684,200 | 692,300 | 8,100 | 1.18% | 8,100 | | | | | 692,300 |